



CAPITAL IMPROVEMENTS PLAN *for The Town of Culbertson*

July 2021





CAPITAL IMPROVEMENTS PLAN FOR THE TOWN OF CULBERTSON

JULY 2021

RESOLUTION NO.: 494

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Comprehensive Capital Improvements Plan

Town of Culbertson

1.0 INTRODUCTION

A Capital Improvements Plan (CIP) is a budgetary and financial tool that allows communities to plan beyond immediate needs and evaluate the long-term needs for maintaining, improving, or building new public facilities. It is always necessary to look at improving and replacing public facilities and systems to provide adequate service, beyond ordinary operation and maintenance. This requires an examination of the upcoming needs, an understanding of the costs associated with these needs, and the formulation of a plan to provide for and meet these needs - in short, a Capital Improvements Plan.

This document presents the Capital Improvement Plan for the Town of Culbertson. The CIP covers the 10-year planning period of 2021 - 2030. The CIP is intended to be a living document and will be updated periodically to reflect new priority concerns resulting from changing growth patterns, deterioration of public infrastructure, or other circumstances. The goal will be to complete an update prior to adoption of the next annual budget in order to incorporate necessary capital improvements identified in the updated CIP.

This CIP was developed under the guidance of a Town of Culbertson staff, Culbertson Planning Board, and Culbertson City Council with assistance from WWC Engineering. The team determined the project scope and planning time frame, developed preliminary lists of need and projects, prioritized projects, and reviewed the draft and final versions of this document.

1.1 PLAN ORGANIZATION

This document is organized to present the Capital Improvements Plan in Section 2, where each project is assigned to the entity in need of the project, or in the case of cooperative projects, the entity most likely to administer and/or provide funding support to complete the improvement. Section 3 discusses the capital improvements planning process. Section 4 identifies past projects that have been completed as part of the previous Town of Culbertson CIP. Section 5 contains an overall assessment of needs and identifies projects by general project category. Section 6 covers funding in general terms that apply to all capital improvement projects. Regardless of this initial assignment, planners must recognize that this CIP is a flexible document, changing according to needs, priorities, and funding.

2.0 CAPITAL IMPROVEMENT PLANNING

The capital improvement projects described in Section 5 were selected in accordance with the criteria given in Section 3 and represent the most pressing projects to be implemented to maintain and improve community services. Exhibit A presents the Capital Improvement Plan for the Town of Culbertson. Projects are listed in order of priority, along with the forecasted date of implementation and the estimated cost.

It is now incumbent on the Town Council to utilize this information in annual and long-range planning and budgeting so these improvements can be realized. It is also critical to update and renew this plan regularly (at least every five years) to keep it current and practical, and to keep proper focus and attention of the local government on these needs.

3.0 EXHIBIT A

3.1 TOWN OF CULBERTSON, CAPITAL IMPROVEMENT PLAN 2021 – 2030

Priority	Project & CIP Page Number*	Total Cost	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
1	Fire Hall - New Building	\$3,000,000				\$3,000,000						
2	Swimming Pool Park Bathhouse Renovation or Replacement	\$500,000		\$500,000								
3	Highway 2 Water Main Replacement	\$260,000	\$10,000	\$10,000	\$240,000							
4	Fire Equipment - New Turnout Gear	\$75,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000					
5	Fire Equipment - New Pagers	\$10,000		\$10,000								
6	Crack Seal and Chip Seal West Side Streets	\$300,000			\$300,000							
7	Road Patch and Overlay 4 Blocks East Side	\$120,000						\$120,000				
8	Yearly Valve and Hydrant Upgrade Program - 3 valves and 2 hydrants per year	\$88,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
9	Increased Sheriff Visibility in the Town	N/A										
10	Water Main Replacement 3 rd Street West	\$30,000		\$30,000								

Priority	Project & CIP Page Number*	Total Cost	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
11	Water Plant Sale or Lease	N/A										
12	Community Center	See #1										
13	Town Hall - Minor Maintenance	\$35,000				\$35,000						
14	Airport - New Building	\$515,000	\$75,000	\$440,000								
15	Maintenance Building Pole Barn Improvements	\$30,000					\$30,000					
16	Storm Water Improvements 1 st Avenue and Football Field	\$180,000						\$180,000				
17	Swimming Pool Playground Upgrades	\$75,000					\$75,000					
18	3 rd Avenue East Truck Route	\$150,000							\$150,000			
19	Swimming Pool - New Splash Pad	\$250,000					\$140,000			\$250,000		
20	Highway 2 Bike Path	\$30,000			\$30,000							
21	Parks and Trails Master Plan	\$40,000								\$40,000		
22	Sidewalks improvements throughout Town	\$200,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000

Justification: The Town of Culbertson has prioritized capital improvement projects based on the following considerations, shown with the weight (percent) given to each criterion:

- 1 (Low Priority) - Project does nothing to advance the Town Council's strategic goals.
- 2 (Medium Priority) - does little to advance the Town Council's strategic goals.
- 3 (High Priority) - Project advances the strategic goals of the Town Council

3.2 POPULATION SERVED

Culbertson has always been a rural Montana town. The primary job industries include healthcare, agriculture, and retail. Sustained agriculture in the area has been the primary reason for Culbertson's steady population since the first official decennial census counts in 1910. The average population of Culbertson since 1910 is 719 people, a large portion (approximately of which is involved in agriculture or healthcare). Recently, the population of Culbertson has remained steady. The 2010 U.S. Census count had the population of Culbertson at 714 people. The U.S. Census Bureau estimates that the population in 2019 was 795, an increase from 2010. This represents a 11.30 percent increase over the 2010 population. Figure 3 shows the recent population trend from 2010 to the most recent estimate in 2019. The sustained population is likely due to the attraction to the rural setting, affordable land prices and sustained agriculture. This has been proven by the steady population in recent years, with estimates showing that the population has ranged from 714 in 2010 to 869 in 2011.

Although the boom-and-bust nature of oil exploration and production is expected to continue throughout northeast Montana, Culbertson's sense of community culture, along with key services, recreational opportunities, and a strong education system, are a few reasons why the community is expected to maintain a stable population. In addition, the Town can expect to see the median age of residents increase. People 62 years of age and older accounted for 18.0 percent of Culbertson's population in 2010 and 22.6 percent in 2018. As such, this portion of the population is more impacted by potential disruptions or complications originating in the Town's infrastructure.

Due to a significant portion of the population that is susceptible to disruptions in public services, it is imperative that the Town have a plan for future infrastructure improvements and maintenance to ensure the continued functionality of the Town's infrastructure. As the Town is not expected to experience a significant increase in population going forward, improvements to public infrastructure may be driven by regulatory needs, rather than growth impacts.

4.0 PLANNING PROCESS

Process: Properly conducted capital improvement programming and planning follows a logical and sequential process as outlined below:

- Assess existing facilities.
- Identify needs for replacement, improvement, or acquisition.
- Estimate costs of meeting the needs.
- Identify potential sources of funding and implementation requirements.
- Evaluate the needs with respect to accepted criteria and establish priority for implementation.
- Draft a capital improvement plan and present it to the governing bodies and general public for review, input, and improvement through a public hearing process.
- Finalize the plan, adopt it by formal resolution, and make the plan an essential tool in future planning and budgeting efforts; and
- Revise and update the plan on a regular basis to reflect current needs and financial capabilities.

Categories: To inventory the capital improvement needs, it is often convenient to place facilities into categories. These categories are not mutually exclusive: for example, improvements to a community's communications equipment for disaster and emergency services would benefit fire and sheriff departments if available, as well as provide improved dispatching capabilities to the school, the county road department, and the Town's public works department. Future revisions to this plan will allow planners to re-categorize projects as needed, based on reassessed needs, available funding sources, and the desire of a particular agency or department to complete the project. Capital improvement categories considered for this plan include:

- Public Facilities
 - Public Buildings
 - Maintenance Vehicles and Equipment
 - School Facilities
 - Community Center, Parks and Recreation
 - Utilities (Water, Wastewater)
 - Solid Waste
- Public Safety
 - Fire Protection
 - Law Enforcement
 - Disaster & Emergency Services
- Healthcare
- Transportation
 - Sidewalks
 - Roads
 - Bridges
 - Airport
- Economic Development

Evaluation Criteria: The CIP Team considered each of the needs identified with respect to certain criteria to identify more critical needs and/or projects that will provide the greatest benefits or improvement for the cost, considering that there will always be more needs identified than available funding. The CIP Team was asked to consider if a project:

- Meets the needs of the Town Council's strategic goals.
- Addresses an urgent health or safety concern, legal mandate, or code compliance.
- Advances existing economic development and the attraction of new growth to the area.
- Improves access to or the quality of services for all citizens, or a particular segment of the population based on location or need.
- Compliments other projects, public or private, to gain the economy of scale; and
- Generally, supports the revitalization and continuing economic health of the community.

Goals: The Town of Culbertson has developed this CIP to achieve the following goals:

- Forecast public facilities and improvements that will be needed in the near future.
- Focus attention on and assist in the implementation of established goals and objectives as outlined in the respective growth policies.
- Anticipate and identify financing needs to maximize available federal, state, and private funding.
- Promote sound financial planning and serve as a guide for budgetary decisions.
- Demonstrate the need for facilities and the need for revenues to pay for them.
- Ensure the timely provision of adequate facilities to maintain services that are important to the quality of life in the area.
- Maintain satisfactory operating efficiency and safety of existing capital facilities.
- Provide facilities needed to accommodate new growth.
- Provide evidence to bond rating agencies that the Town is planning and managing debt for capital improvements, thus minimizing interest rates and the cost of borrowing money.
- Provide evidence to agencies that award grants and loans that the Town is planning for capital improvements, including the need for local matching funds and/or repayment of loans; and
- Implement recommendations of plans and studies for capital improvements, such as projects and improvements identified in preliminary engineering reports or preliminary architectural reports.

Benefits: There are numerous benefits that result from proper capital improvement planning. Following is a list of those that will be of great significance to the Town of Culbertson:

- Providing for a systematic evaluation of all potential projects at the same time, assuring the most important needs are addressed first and obtain needed funding.

- Avoiding negative impacts associated with catastrophic failure or degradation of public facilities by focusing on preserving infrastructure while ensuring efficient use of public funds.
- Focusing attention and keeping the public informed on critical needs, community objectives, and fiscal capacity (limitations).
- Identifying the most economic means of financing capital projects and maximizing opportunities for obtaining federal and state aid with proper advance planning.
- Providing opportunities to stabilize debt, consolidate projects to reduce financing costs, and improve the community's credit rating.
- Coordinating activities to reduce duplication, avoid costly mistakes, and keep financial burdens in line with capabilities; and
- Enhancing opportunities for economic growth and stability by providing facilities and improvements necessary to maintain a healthy balance of residential, commercial, and industrial growth.

4.1 CIP DEVELOPMENT AND PRIORITIZATION

This CIP was developed using a traditional needs-driven approach and follows the basic steps outlined in the draft Montana Department of Commerce document entitled “CAPITAL IMPROVEMENTS PLANNING MANUAL: A Strategic Tool for Planning and Financing Public Infrastructure” published June 2011.

4.1.1 Development of the CIP

The CIP was developed using the following steps:

1. A CIP Team of community leaders determined the scope of work for developing the CIP, as well as the planning period for the plan.
2. A public hearing was held to allow public input of potential capital improvement project ideas.
3. A community needs survey was conducted in conjunction with the Growth Policy update to determine the community needs.
4. During subsequent Team meetings, participants discussed the merits of various projects and the methods of prioritizing the identified needs.
5. The Team prepared a “needs lists” of proposed capital improvement projects from existing plans, resource assessments, community survey, and other data sources, including contacts with department heads as well as Town and county officials.
6. The Team prioritized the initial master list of CIP projects to reduce the number of projects and remove projects rated as low priority by the Team.
7. Complete descriptions and cost estimates were developed for each project.
8. As specific project details were developed and additional department heads, planners, and contractors were consulted, the needs list was revised as needed to add, remove, or amend particular projects.
9. Funding sources were identified that may be used to pay for the individual projects listed within the CIP.

10. A second public hearing was held to allow further public discussion of potential capital improvement projects.
11. All information was compiled into the Capital Improvement Plan for 2021 - 2031.

4.1.2 Prioritizing Capital Improvements

The CIP Team elected to use a simple approach to ranking projects for inclusion in the CIP. After the draft master list was compiled, team members were asked to rank each project as a “high”, “medium”, or “low” priority. After counting the number of high, medium, and low votes each project received, the results were then weighted and converted to numerical scores by multiplying the votes by a factor: “high” = 3, “medium” = 2, “low” = 1. The CIP Team examined the ranked list and established an arbitrary cutoff point to limit the number of projects to be explored further.

Final prioritization occurred after considering cost estimates, proposed schedules for critical projects, and public input. Using this information, the Town re-ranked each project to produce the Town of Culbertson Capital Improvements Plan.

Public Participation: Public comment sessions were listed on the agendas for the Town Council public hearings (September 16, 2020, and July 12, 2021).

4.1.3 Information Gathering

WWC Engineering gathered information for Capital Improvement needs that are immediate and/or future needs through a variety of ways as outlined below. The information gathering was a continuous process that started from the initial scoping meeting until the final adoption hearing that was held on July 12, 2021.

4.1.4 Public Outreach

A notice was printed in the local newspaper in August 2020 informing the community that the Town was in the process of developing a Capital Improvements Plan for the Town. The notice also served as an advertisement for the first public hearing regarding the CIP on September 16, 2020. A mail notice was also sent in August 2020 to all Culbertson residents to inform them of the community survey and the first public meeting. An additional notice was printed in the local newspaper in June 2021 to provide notice for the second public hearing for the review and adoption of the CIP on July 12, 2021.

4.1.5 Community Survey

A notice of the planning survey was mailed to approximately 370 households late August 2020, and by the September 30, 2020, deadline 134 surveys had been returned, with a 36.2% return rate. The intention of the community survey was to get feedback from the community regarding existing services, existing planning tools, land use, and needed improvements to improve the community. Based on the survey results, the quality of schools, access to healthcare, availability of emergency services, sense of community, agriculture, and job opportunities were viewed as extremely important features of the Town. Services that were viewed as in need of improvement were law enforcement, snow plowing, weed control,

sidewalks, mosquito control, and the swimming pool. Detailed survey results are provided in Appendix B.

4.1.6 Public Hearings

The Town planned for two public meetings to garner public input. The first public hearing regarding the CIP, in conjunction with the Growth Policy update, was held on September 16, 2020. A public hearing regarding the CIP was held on July 12, 2021. Public notice of each meeting was provided by advertisement in the local paper. The hearings were led by Jeremy Fadness of WWC Engineering and attended by members of the general public, Town Council Members, the Town Clerk, and Town Mayor.

The final adoption hearing was held on July 12, 2021, and the Capital Improvements Plan was adopted at this time. A regular block advertisement and the traditional legal ad were used to provide public notice. Members of the Council were provided with a final copy of the plan, containing some corrections and revisions provided by Town staff and the mayor.

Adoption: A resolution formally adopting the Town of Culbertson Capital Improvements Plan as now contained in this document is included in Appendix A.

4.1.7 Improvements vs. Maintenance

The terms “capital improvements” and “capital maintenance” (sometimes referred to as “deferred maintenance”) are often interchanged. However, there is a clear distinction between a new capital improvement and the maintenance of an existing asset. *Capital Improvements* are projects such as street reconstruction, a new community center, or a new bridge project. These projects are typically too large or costly to finance solely through existing funds. *Capital Maintenance* projects are for the most part funded through general or specific account funds. Maintenance projects are items such as street resurfacing, bridge repair, building repairs, filling in potholes, etc. An easy way to delineate between the two is that if the Town is building a new asset, it is a capital improvement. If it is maintaining an existing asset, it is capital maintenance. *Deferred Maintenance* is simply capital maintenance that is deferred to a future budget cycle or postponed until funding becomes available. The process of addressing a deferred maintenance backlog is essentially the same as developing the overall capital improvements plan, in that the deferred maintenance projects must be identified, evaluated, and prioritized, and a strategy for funding the projects must be developed. Deferred maintenance projects also require recognition and understanding of the scale of the problem, including the financial impact of postponing the maintenance.

For the purposes of this plan, the initial approach was to identify all needs as potential capital improvements. At this point in time, the Town has not designated any projects in Exhibit A as “deferred maintenance projects.”

5.0 CAPITAL IMPROVEMENTS COMPLETED SINCE LAST CIP

5.1 PUBLIC FACILITIES CAPITAL IMPROVEMENTS

5.1.1 Community Centers, Parks, and Recreation

The most significant parks project undertaken since 2011 was the construction and completion of Ike's Fishing Pond on the west side of Culbertson. This project was undertaken by the Culbertson Lions Club. The Lions Club coordinated, obtained funding, and constructed the project on land owned by the Town north of swimming pool park. The pond project includes a fishing pond, parking area, vault toilet, trail system, and pedestrian bridge. The Centennial Park playground was upgraded.

5.1.2 Utilities (Water and Wastewater)

The Town has made the most significant improvements to the Town's wastewater treatment and collection system since 2011. This included the replacement of the wastewater treatment lagoons with two primary treatment cells and one storage cell, replacement of the existing lift station and force main to the wastewater treatment system, and replacement of 3,500 feet of gravity sewer main. The project was completed in two phases. Phase 1 replaced 3,500 feet of gravity sewer main, lift station, and force main and was completed in 2013. Phase 2 replaced the wastewater treatment lagoons and new discharge line to the Missouri River and was completed in 2016.

The Town has made some improvements to the water distribution system since 2011 including the replacement of the water main within Broadway Avenue in conjunction with an MDT reconstruction project in 2015. Other sections of water main have also been completed including on 4th Avenue East and 1st Street. The most significant water project for the Town was the switch to Dry Prairie Rural Water System in 2018. Until 2018, the Town operated and maintained a water pumping and treatment plant that took water from the Missouri River and provided water to the Town and for a time Dry Prairie Rural Water System. Once Dry Prairie Rural Water was up and running the Town switched to getting water from the rural water system and shut down the water pumping and treatment plant. Dry Red Water Rural Water System to the south of the Town, has shown interested in recent years in purchasing or leasing the pumping and treatment plan from the Town to provide water to their new rural water system.

5.1.3 Solid Waste

In 2020, the Town of Culbertson stopped the collection of the garbage and contracted out to local company to collect and dispose of solid waste for the Town's residents. The Town still owns the trash containers.

5.2 TRANSPORTATION CAPITAL IMPROVEMENTS

5.2.1 Roads

The Town has worked on some road projects since 2011. Most significantly the Town worked with MDT to reconstruct Broadway Avenue through downtown. This project replaced the asphalt, curb and gutter, and new sidewalks as well as lighting along the downtown. The

project was completed in 2015. Centennial Drive improvements were completed in 2011 and included installation of curb, chip seal, and drainage improvements.

6.0 CAPITAL IMPROVEMENT INVENTORY AND NEEDS

6.1 PUBLIC FACILITIES CAPITAL IMPROVEMENTS

6.1.1 Public Buildings

The Town of Culbertson owns and/or operates eleven (13) buildings. The majority of the structures are older and, in some cases, in need of repair. Table 1 below provides an inventory of the Town’s public buildings and the needs associated with each. Figure 1 provides a map of the Town of Culbertson that indicates the location of each building.

Table 1. Existing Public Buildings

Buildings	Condition	Comments/Needs
Town Hall	Good	More space for large gatherings or build a community center.
Fire Hall	Good	In need of a new building due to a shortage of space for fire equipment. Too small.
Airport Office	Good	None, not handicap accessible
Park Canopy	Very Good	None
Park Bath House	Fair	Block Construction
Swimming Pool Bath House	Poor	Locker room walls need to be replaced, toilet repairs required, not handicap accessible.
Garage-Gravel Yard	Fair	None
Pole Barn/Quonset-Gravel Yard	Good	Needs heating and concrete floor.
Library-New Building	Great	None
Water Treatment Plant	Good	None
River Pumphouse	Good	None
Coin Shack	Fair	Block construction, is sufficient.

Buildings	Condition	Comments/Needs
Lift Station Building	Good	None
Aeration building	Good	None

Following are capital improvement projects associated with Public Buildings.

Project: New Fire Hall/Community Center

The Town needs of a new fire hall to provide storage for fire equipment and vehicles. The fire department also needs space for meetings and training. The Town has engaged an architect to assist with development of concept plans and locations for the fire hall as well as probable costs. The first step would be to prepare a PAR for the project to develop the concept and make a recommendation on location for the project. This would also provide a process to gather community input on the project. The Town would also like to make the new structure a dual use facility as a community center. The project would involve constructing a new building for a Fire Hall (\$3,000,000).

Funding: Town General Funds, CDBG Facilities, RD Facilities, MTDES funds

Project: Town Hall Improvements

The Town plans to invest in improvements to the existing city offices. Improvements would include siding and standard operational and maintenance costs (\$35,000).

Funding: General Funds, Capital Improvements Funds

Project: Pole Barn Improvements

The Town plans to invest in improvements to the existing maintenance shop pole barn. Improvements would include the addition of a concrete floor and heating. (\$30,000).

Funding: General Funds, Capital Improvements Funds

Project: Swimming Pool Park Bathhouse Replacement

The existing bathhouse for the Culbertson swimming pool located at swimming pool park needs major renovation or replacement. The existing building is in a general state of disrepair including upgrades to electrical and plumbing and exterior and interior improvements. The building is not ADA accessible. The Town is currently working with the Culbertson Women’s Club which has raised \$130,000 to date for the renovation or replacement of the structure. Current plans call for replacement with a new building at the current location. (\$500,000).

Funding: General Funds, Capital Improvements Funds, LWCF Grant Funds, MTDOC Tourism Grant Funds, private donations

Project: New Airport Building

The project would involve constructing a new 40-ft by 40-ft building for snow removal equipment. The project would also construct a 20-ft by 40-ft addition for a pilot lounge, restrooms, and flight planning area. Design for the project is proposed in 2021 at a cost of \$75,000 and construction is proposed in 2022 at a cost of \$280,000 for the equipment building and \$160,000 for the addition. (\$515,000).

Funding: Town General Funds, County General Funds, Federal Aviation Administration AIP

6.1.2 Parks and Recreation

Inventory: The Culbertson Park facilities have been developed to serve the needs of the local population for outdoor sporting activities and to provide play areas for the children of the community. Because of the rural nature of the Town and proximity to abundant open space and outdoor recreation opportunities, parkland is limited. Parkland is located at two locations within the Town of Culbertson: Centennial Park located on the east side of town that includes a covered pavilion and a restroom and new playground; and one location on the west side of town that includes the public swimming pool, park, and fishpond. The Town of Culbertson manages the parks and spearheads improvement projects aimed at providing facilities for all age groups for recreational use during the spring, summer, and fall seasons. The school sports complex (C-C Complex) has three baseball fields, football field, running track, soccer field, ice skating rink, tots playground equipment, and a picnic area.

The swimming pool needs work to bring it up to the American Disability Act's (ADA) standards. The wading pool and swimming pool need to be heated independently. The bath house at the swimming pool needs significant repairs or replacement to provide an ADA accessible facility. The Centennial Park is in good shape and recently received new playground equipment. Swimming pool park needs new playground equipment. Swimming pool was expanded in recent years to include property to the north all the way to Highway 2. The Culbertson Lions Club working with the Town and Montana Fish, Wildlife, and Parks recently completed Ike's Fishpond on the property which includes a fishpond, parking area, vault toilet, gravel trail system, and pedestrian bridge. The new gravel trail could benefit from hard surfacing such as concrete or asphalt in the future to help provide a better surface for maintenance and ADA access. The CC Complex needs drainage improvements to prevent damage to the football field and track surface. The Town is working with the School District and MDT on a solution to assist with storm drainage on the site.

Following are capital improvement projects associated with Parks and Recreation.

Capital improvements projects associated with the Swimming Pool Bathhouse are described in the previous "Public Buildings" portion of this Capital Improvements Plan.

Project: Community Center

The Public Buildings section describes a project to construct a new fire hall that would also serve as a Community Center for use by the general public. The cost of this project (\$3,000,000) and possible funding sources are included under the Fire Hall Project.

Project: Swimming Pool Playground

Install new playground structure at Swimming Pool Park which would include the base material for the structure **(\$75,000)**.

Funding: General Funds, Community Improvement Funds, Capital Improvements Funds, Grants

Project: Swimming Pool Splash Pad

The Town and the Culbertson Women’s Club have been working on a plan for several years to replace the existing wading pool to the west of the bathhouse with a splash pad. The project would remove the existing wading pool and construct a new splash pad to the west of the new bathhouse. **(\$250,000)**.

Funding: General Funds, Community Improvement Funds, Capital Improvements Funds, LWCF Grant

Project: Highway 2 Bike Path

The Town in conjunction with MDT as part of the Highway 2 reconstruction will construct a bike path on the north side of Highway 2 from where the sidewalk ends to the museum. The Town has entered into an agreement with MDT to provide \$30,000 for the project. **(\$30,000)**.

Funding: General Funds, Community Improvement Funds, Capital Improvements Funds

Project: Parks and Trails Master Plan

The Culbertson Growth Policy identifies the preparation of a Parks and Trails Master Plan to inventory and identify needs for parks and trails for the Town. The plan would provide recommendations for parks and trails improvements including identifying routes that would benefit from either sidewalks or trails for pedestrians so the Town can prioritize sidewalk construction. **(\$40,000)**.

Funding: General Funds, Community Improvement Funds, Capital Improvements Funds, CDBG Planning Grant

Project: Sidewalks throughout Town

There are locations within Town where sidewalks are provided and spot locations where sidewalks have been constructed in front of some homes. Town residents could benefit from identifying routes that are used such as school routes for kids to walk to school and providing sidewalks on these routes for pedestrian accessibility. A parks and Trails Master Plan would help to identify pedestrian routes and prioritize projects. Cost for this is hard to identify as a specific project is not identified. A typical block length is 300-ft which would require 1,500 square feet for a 5-ft sidewalk. MDT average bid prices indicate that \$115 per square yard of sidewalk concrete. Therefore, one block of sidewalk would cost \$19,000.

Funding: General Funds, Community Improvement Funds, Capital Improvements

Funds, Montana Department of Transportation, Transportation Alternatives Program (TAP), MTFWP Recreational Trails Program

6.1.3 Utilities (Water & Wastewater)

Inventory: The Culbertson Water System provides domestic water and fire protection for the area inside the town limits. The current water source for the system is the Dry Prairie Rural Water System. In 2019 the Town of Culbertson switched from running their own water pumping and treatment plan from the Missouri River to purchasing water from the Dry Prairie. After the switch, the Town water plant has sat idle. The Town is in talks with Dry Red Water Rural Water System to either purchase or lease the water plant for use south of Culbertson. The water plant system consists of one river wet well with two 30hp pumps, two 10,000,000-gallon raw water settling basins, and one treatment plant with two filter trains rated at 900 gpm each. The connection from Dry Prairie provides treated water to the system and is stored in a 125,000-gallon tank or a 1,000,000-gallon steel tank. Water is distributed through 4-inch, 6-inch, and 8-inch cast iron and PVC mains with associated fittings, gate valves, and fire hydrants. A map showing the water system in the Town is provided in Appendix C.

The wastewater collection system for the Town of Culbertson consists of approximately 30,000 feet of six- to ten-inch gravity mains and trunk lines located primarily in alley and street rights-of-way. Except for newer extensions to the system, the collection system is vitrified clay pipe (VCP). The wastewater collection system includes approximately 90 manholes and three (3) lamp holes. In 2014, 3,500 feet of gravity sewer main was replaced with Phase 1 of the wastewater rehabilitation project. This also include replacement of 19 manholes and 45 sewer services. A map showing the sewer system within the Town is provided in Appendix C.

A new lift station was constructed in 2014 with Phase 1 of the wastewater rehabilitation project and consists of a 120-inch wet well set at a depth of approximately 15 feet. The wet well pumps consist of two suction pumps located in a building east of and adjacent to the wet well. All pump electrical controls are housed within the building adjacent to the wet well. The pumps are powered by a propane engine and therefore, does not require a backup power source. A new force main was also constructed in 2014 and extends approximately 3,000 feet before terminating at lagoon Cell 1.

A new treatment system and discharge was constructed in 2015 as part of Phase 2 of the wastewater rehabilitation project and consists of three aerated lagoons, aeration blower building, piping between lagoons, and 4,600-ft of discharge piping. The new system is designed to discharge to the Missouri River and a new discharge permit from MDEQ was obtained. The Town has been having a difficult time recently meeting percent removal requirements for BOD and TSS on the discharge. This seems to be more prevalent in the spring and could be related to either I&I into the system or ice turnover. Another cause may be that the lagoons were oversized to provide capacity for a population of 2,000 residents. This maybe the partial cause for the issue as detention time is increased due to oversized lagoons.

The Town is working with the Town Contract Engineer and Montana Rural Water on identifying the cause and working on corrective actions.

Table 2. Water and Wastewater Utilities

Utility	Condition	Inventory/Needs
Water System - Storage Tanks	Good	<p><i>Inventory:</i> The Town of Culbertson’s water system provides domestic water and fire protection for the area inside the Town limits. The Town is supplied with potable water from the two water tanks on the south side of town.</p> <p><i>Needs:</i> None.</p>
Water System - Mains	Fair	<p><i>Inventory:</i> The majority of the Town’s distribution system is comprised of 4-inch, 6-inch, and 8-inch cast iron and PVC mains with associated fittings, gate valves, and fire hydrants.</p> <p><i>Needs:</i> There are several locations throughout the Town where the water main system should be replaced including Highway 2, 4th Avenue West, and 3rd Avenue West. A map of the proposed main replacement locations is provided on Appendix C.</p>
Water System - Water Treatment Plant	Fair	<p><i>Inventory:</i> The current water supply and treatment plant are not used as the Town is provided water by the Dry Prairie Rural Water System.</p> <p><i>Needs:</i> Since the Town does not utilize the system at the present time and does not see a need for the system in the future, the Town would like to sell or lease the plant. The Town is in talks with Dry Red Water on purchase or lease of the facility.</p>
Water System - Supply	N/A	<p><i>Inventory:</i> Dry Prairie Rural Water System supplies water to the Town.</p> <p><i>Needs:</i> None.</p>
Water System - Appurtenances	Fair	<p><i>Inventory:</i> The Town operates many hydrants and valves throughout the Town. A map of the existing water system is provided on Appendix C.</p> <p><i>Needs:</i> The Town would like to setup a valve and hydrant replacement program to replace three valves and two hydrants per year.</p>
Wastewater System - Lagoons	Good	<p><i>Inventory:</i> Construction of the Town of Culbertson’s new wastewater treatment system was completed in the 2015. A map of the existing wastewater system is provided in</p>

		<p>Appendix C.</p> <p><i>Needs:</i> The treatment system is seeing some intermittent issues with percent removal of BOD and TSS at the discharge. The Town is working on operational fixes and working on identifying any sources of I&I in the system.</p>
Wastewater System - Collection System	Good	<p><i>Inventory:</i> Some of the gravity mains were replaced in 2014. A map of the existing wastewater system is provided on Appendix C.</p> <p><i>Needs:</i> The Town is working with the contract engineer and Montana Rural Water to identify any potential areas of I&I in the remainder of the system.</p>
Wastewater System - Lift Station	Good	<p><i>Inventory:</i> A new lift station and force main were constructed in 2014. A map of the existing wastewater system is provided in Appendix C.</p> <p><i>Needs:</i> None.</p>

Following are the recommended capital improvement projects associated with Utilities.

Project: Highway 2 Water Main Replacement

The Town intends to replace the existing water mains along Highway 2 as part of an MDT highway project. The proposed water system improvements are shown on the map provided in Appendix C (\$257,400).

Funding: SRF, Capital Improvements Funds, Enterprise Funds, ARPA Funds

Project: 3rd Street Water Main Replacement from 4th Avenue West to 3rd Avenue West

The Town intends to replace the existing water mains at on 3rd Street between 4th Avenue West and 3rd Avenue West. The proposed water system improvements are shown on the map provided in Appendix C. (\$30,000).

Funding: Capital Improvements Funds, Enterprise Funds, ARPA Funds

Project: Water System Fire Hydrant Replacements

Two (2) fire hydrants replaced every year. The hydrant locations are shown on the water system map provided in Appendix C. (\$6,000).

Funding: Capital Improvements Funds, Enterprise Funds

Project: Water System Valve Replacements

Three (3) water valves need to be replaced every year. (\$7,500).

Funding: Capital Improvements Funds, Enterprise Funds

6.1.4 Solid Waste

Inventory: The Town of Culbertson does not have a public solid waste collection system. Instead, the Town contracts with Bowker Sanitation for garbage pickup. Bowker Sanitation then hauls the solid waste to the Richland County Landfill located approximately 25 miles south of the Town of Culbertson. The Town of Culbertson provides the solid waste containers or dumpsters, and Bowker Sanitation collects solid waste throughout the Town once a week.

Needs: The Town of Culbertson has no needs with respect to solid waste.

6.2 PUBLIC SAFETY CAPITAL IMPROVEMENTS

6.2.1 Fire Protection

The responsibility of fire protection for the Town of Culbertson falls on the Town-funded Culbertson Volunteer Fire Department. Table 5 provides an inventory of the Town of Culbertson's fire protection entities as well as any needs associated with each.

Inventory: The Culbertson Volunteer Fire Department (CVFD) was established in the 1940's and currently consists of 20 volunteer members and a fleet of seven engines. They have 12 air masks with bottles, wildland and structure gear, and a decontamination tent for hazmat calls. The CVFD is currently housed on 304 Broadway Avenue in a steel building that was constructed in 1974. The building is 40 ft by 65 ft and has three bays, which can accommodate up to five fire vehicles.

Needs: The CVFD needs a new location for a fire hall due to the old and deteriorating existing building. The CVFD also needs new turn out gear and new pagers for its members.

Following are the recommended capital improvement projects associated with Fire Protection:

Project: New Fire Hall

See project description under Public Buildings section above.

Project: New Turn Out Gear

The CVFD would like to replace some gear every year for the next 5 years. It is expected to cost \$15,000 per year for the next 5 years to replace all the gear. **(\$75,000).**

Funding: Capital Improvements Funds, Enterprise Funds

Project: New Pagers

The CVFD would like to replace the pagers for members. **(\$10,000).**

Funding: Capital Improvements Funds, Enterprise Funds

6.2.2 Law Enforcement

Inventory: Law enforcement in Culbertson is provided by the Roosevelt County Sheriff's Department. The office is in the back of the Town Hall and provides one police car. One officer is assigned to patrol Culbertson, Froid, and the Bainville area.

Needs: As the Town of Culbertson relies on the Roosevelt County Sheriff's Department for law enforcement, the Town does not have any capital improvement needs associated with law enforcement. The Town has indicated that they would like a stronger police presence within the Town and will work with the County to provide additional or expanded service.

6.2.3 Disaster & Emergency Services (DES)

Inventory: Disaster and Emergency Services (DES) are provided through Roosevelt County, and the office is in Wolf Point. DES is called upon in the event of disasters such as earthquakes, floods, and fire services. The agency outlines strategies for coping with an emergency by providing plans for managing donations, distributing food, coordinating aid, and coordinating transportation.

Needs: Responding to a disaster such as a flood, earthquake, or transportation incident (e.g., chemical spill on the highway) requires a coordinated effort between multiple entities, including local, state, and federal personnel, depending on the scope of the emergency. Currently, the Town of Culbertson is not responsible for DES capital improvements needs.

6.3 HEALTHCARE CAPITAL IMPROVEMENTS

Inventory: The Roosevelt Medical Center (RMC) was built at its current location in 1977 and sits at the junction of Highways 2 and 16. The RMC is a Critical Access Hospital (CAH) and is the sole primary health care provider to residents of Eastern Roosevelt County. The medical center service area extends west to Brockton, north into the southern tier of Sheridan County, east to the North Dakota line, and south into the northern rim of Richland County just south of the Missouri River.

Services are provided through the Rural Health Clinic (RHC), which is open for appointments five days a week; through the 25-bed CAH and 42-bed nursing home which provides inpatient care, outpatient care, long term care, and Emergency Room care, with walk-in clinic hours on Saturday mornings; and through the Ambulance Service which maintains an ambulance and crews in Culbertson, Froid, and Bainville.

Needs: As the Town of Culbertson primarily relies on the RMC for healthcare, Town does not have any capital improvement needs associated with healthcare.

6.4 TRANSPORTATION CAPITAL IMPROVEMENTS

6.4.1 Roads

Table 3 provides an inventory of the roads within the Culbertson Town boundary as well as any associated needs.

Table 3. Road Infrastructure

Entity	Condition	Inventory/Needs
Highway 2 (MDT)	Fair	<p><u>Inventory:</u> Culbertson lies at the intersection of U.S. Highway 2 and MT Highway 16. These highways serve as access corridors for both commercial and non-commercial transportation. The Town of Culbertson is traversed by Montana Highway 2 running in an east-west direction. This highway connects the Town to both Brockton to the west and Bainville to the east. Maintenance of this Highway through the Town is provided by the Montana Department of Transportation (MDT).</p> <p><u>Needs:</u> MDT is planning the reconstruction of Highway 2 through the Town of Culbertson starting in 2023. Culbertson is participating in the project via a bike path on the east end of the corridor and two sections of water main that will be replaced.</p>
Highway 16 MDT	Good	<p><u>Inventory:</u> Highway 16 traverses Culbertson in the north and south direction and includes the streets 1st Street East and Broadway Avenue south of Highway 2 and 1st Avenue East north of Highway 2. MDT reconstructed the section of Highway 16 south of Highway 2 along Broadway Avenue and 1st Street East in 2014. The Town participated in the project and replaced water mains within Broadway Avenue with the project.</p> <p><u>Needs:</u> None.</p>
Internal Town Streets	Varies	<p><u>Inventory:</u> The Town’s internal roads are paved local roads that provide access to local businesses and residents. These streets are conventional city streets, typically 66 feet wide with curb and gutter. Sidewalks are scattered throughout town and are not consistently placed. The Town is laid out in a conventional grid pattern with gravel surfaced alleyways that run between most of the streets. Many of the lots in Culbertson can be accessed from these alleyways. In recent years 3rd Avenue East has become highly used local road that provides access for commercial traffic between the two highways.</p> <p><u>Needs:</u> Some of the streets need repair and maintenance to prevent rapid deterioration of the surface. The harsh winter weather takes a heavy toll on the condition of paved streets each year due to frost heave and rapid freeze/thaw temperature variations. They are maintained on an as-</p>

		<p>needed basis by the Town. Paved streets are patched, and alleys are graded and graveled as needed. Generally speaking, the streets in town are in fair condition. The west side of town is due for crack sealing and chip sealing as well as pothole fixes west of Broadway Avenue. The east side of town is due for road patching and an overlay of approximately 3 or 4 blocks.</p>
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The following are the recommended capital improvement projects associated with Roads.

- Chip sealing – west side (\$250,000)
- Crack sealing – west side (\$50,000)
- Road patch and overlay 4 blocks – east side (\$120,000)
- 3rd Avenue East – truck route (\$150,000)

Total Road Improvements Cost = \$570,000

The costs do not include the improvements proposes by MDT on Highway 2 as this work will be funded my MDT.

6.4.2 Airport

Inventory: Big Sky Field (BSF) is a general aviation airport with one runway. The aircraft that use BSF are primarily single engine - general aviation aircraft except for the air ambulance service, which uses a twin engine turbo-prop aircraft. BSF has one lighted runway, Runway 8-26, that is 3,800 feet long and 60 feet wide. The runway is bituminous surfaced with a pavement load capacity of 12,500 pounds single-wheel load. There are currently four hangers and three t-hangers located on the BSF which range in size from 1,000 to 2,450 square feet, with the t-hangers ranging from 500 to 1,200 square feet.

Needs: The airport is planning several projects over the next year. One is the pavement maintenance on American Road, a new building for the snowplow, and installation of a new ceilometer. Culbertson only will provide a share for the installation of the ceilometer at a cost to the Town of Culbertson of \$14,000.

7.0 FUNDING SOURCES

Capital improvement plan projects can be funded from a variety of sources. The following is a general discussion of the more common sources available.

General Funds: The most commonly used method of financing capital improvement projects is the use of general funds. These funds include the money raised by local property taxes for a given year together with other State taxes such as on fuel, liquor, and gambling. When a project is funded out of the general fund revenues, it is usually paid off in the budget of a given year (or perhaps two) and essentially becomes a "pay-as-you-go" funding concept based on revenues available.

Historically, the general fund is a practical source for funding small capital improvement projects but there are generally not enough excess funds available to take on the larger capital improvement projects.

Water and Sewer Revenues: The Town of Culbertson has enterprise funds based on the receipt of monthly user fees for Town water and sewer systems. Ideally, the monthly rates will be set sufficiently high to include either a depreciation amount or capital improvement line item which provides the means for accumulating funds necessary to address desired capital improvements.

Again, revenue funds seem to work well for smaller projects and sometimes can be budgeted and planned to provide capital over several years duration for certain improvement projects but cannot be relied upon as a significant source of capital for large projects. Sometimes reasonable and affordable amounts of available revenue capital are used as matching funds for obtaining grant funding (discussed below).

Federal and State Grant Programs: Depending on economic and political conditions, there are federal and state grant programs available to meet the critical capital improvement needs of communities. Programs are funded out of federal or state tax receipts, with budgeted allocations available to address the most critical or high-ranking needs.

Generally, a community must submit a grant application that is ranked and processed on a competitive basis against requests received from other communities in the State. The needs and proposed projects are reviewed and ranked in priority, with the money available being allocated to those projects most pressing or maximizing the benefits received for the grant money allocated. Usually most of the financial assistance goes for those projects needing capital improvement to meet regulatory agency requirements related to protecting and preserving the health and welfare of the residents.

Other grant funds are available for the purpose of stimulating economic development. Often public works infrastructure is needed to stimulate such development and projects are sometimes developed in such a fashion as to help meet community needs in addition to providing for the economic development. Generally, a commitment of creating and/or retaining a certain number of jobs is a requirement or stipulation for receiving economic development grants.

Following is a listing of the most commonly used sources of grant funds in Montana:

- Community Development Block Grant Program (CDBG) - CDBG funds projects designed to principally benefit low and moderate-income families. Applications are accepted annually, and funding can be applied to activities in five categories:
 - Planning Grants of up to \$50,000 for the preparation of capital improvements plans, preliminary engineering reports for water/wastewater projects, preliminary architectural reports to address deficiencies of an existing building or the need for a new facility, and other planning activities.

- Public Facilities Grants of up to \$450,000 for public infrastructure improvements, and public facilities such as nursing homes and senior centers.
 - Housing and Neighborhood Renewal Grants of up to \$450,000 to rehabilitate or demolish substandard housing, facilitate new construction, and perform neighborhood renewal projects such as improving or constructing sidewalks or parks.
 - Neighborhood Stabilization Program that provides emergency assistance to units of general local government to acquire foreclosed or abandoned structures to rehabilitate, resell, or redevelop these units to stabilize neighborhoods and provide affordable housing for income eligible households.
 - Economic Development Program that assists businesses by making fixed-rate financing available to them at reasonable interest rates and by providing public improvements in support of economic development activities. These funds are intended to fill funding gaps left by other public and private financing options.
- Treasure State Endowment Program (TSEP) - grants of up to \$750,000 for public works infrastructure, including water and wastewater systems, storm sewers, solid waste disposal and separation systems, and bridges. Planning grants for preliminary engineering up to \$15,000 are also available. TSEP grants require various levels of matching funds. Applications are accepted biannually, and legislative approval is required.
 - Department of Natural Resources and Conservation (DNRC) - grants of up to \$125,000 for projects protecting, preserving, or enhancing natural and renewable resources. Numerous public facility projects including drinking water, wastewater and solid waste development and improvement projects have received funding through this program. Planning grants for preliminary engineering up to \$8,000 are also available. Applications are accepted biannually, and legislative approval is required.
 - Rural Development - grants of up to 75% of the eligible project costs for public works infrastructure and public facilities in rural communities, including solid waste disposal and storm drainage. Applications are accepted based on eligibility and available funding.

Each grant program has very specific and rigid requirements to be met, such as providing a local match, demonstrating a majority of residents affected as being in the low to moderate income categories, documenting solid commitments for job creation/retention, demonstrating a public health concern or threat, etc. Whenever any such programs are considered for funding capital improvements, it will be critical to coordinate thoroughly and early-on with funding agency representatives to ensure that the project is eligible for the program and all the specific requirements can be met.

Loans and Bonding: Many of the same agencies listed above have loan money available for capital improvement projects. Many of the same requirements apply to the loan programs. A listing of the more common loan sources is as follows:

- Rural Development (RD) - loans of up to an amount commensurate with the community's ability to repay for public facilities and public works infrastructure. Emphasis is on assisting small, rural communities, with interest rates based on median household income and user rates. The maximum loan term is 40 years or the useful life of the facility. Applications accepted based on eligibility and available funding.
- Montana State Revolving Fund (SRF) - low-interest loans of up to 100% of eligible project cost with no local match required. Project must be on the SRF project priority list and have documentation of health/pollution problems or concerns. Administered through the Department of Environmental Quality. Applications are accepted based on eligibility and available funding.
- Department of Natural Resources and Conservation (DNRC) - unlimited loans to protect, preserve, or properly utilize natural resources such as groundwater. Loan limits are based on the applicant's debt capacity. Applications are accepted based on available funding.
- Intermediate Term Capital Program (INTERCAP) - loans of up to 100% of the project cost with no local match required. Loan term is limited to 15 years, the useful life of the project, or any borrower term limit set by statute. Loans can be used for infrastructure projects, vehicles and equipment, and energy retrofit projects, and are based on the community's ability to repay. Applications are accepted based on eligibility and available funding.

Nearly all loan programs require authorization of the community to pay back the loans, including the issuance of bonds, and several have other security requirements. Loan authorization is most often obtained through the issuance of bonds. Bonds are usually tied to general tax obligation or utility revenues. General obligation bonds are secured by the raising of property taxes with an amortization of the financing over several years to allow taxpayers to pay a smaller amount of the project's cost at a time. However, they do commit the borrower's resources over a long period of time and thus decrease the flexibility of how yearly revenues can be utilized.

A special form of general obligation is an Improvement District such as a Special Improvement District (SID) in a municipality or a Rural Improvement District (RID) in a county. Whatever the specific form, a special district is formed in the area of the improvements and the affected property owners are obligated to repay the project costs or a portion thereof. These generally work well for street and road improvements, sidewalk installation, lighting, bridges, etc.

Revenue bonds are issued on the promise and commitment of repayment through the monthly user fees associated with water or sewer systems. User rates are adjusted to provide the capability of bond repayment and required security. Since it is desired to keep monthly user

rates within a reasonable limit, the amount of loans secured by revenue bonds becomes limited to the amounts obtainable with the monthly user fee.

Government Agencies: There are a few government agencies that have their own financial resources available to help with necessary capital improvements. These are always based on need, proper planning, and a determination by the agency that the project and its associated improvements are a worthy investment to serve the general public. Examples of such agencies include:

- Montana Fish, Wildlife and Parks - The MFWP Land and Water Conservation Fund has approved projects such as ball fields, public parks, golf courses, outdoor pools, and trails. The fund requires applicants to be prepared to pay for the entire project before being reimbursed for up to 50% of allowable costs.
- Montana Fish, Wildlife and Parks - Recreational Trails Program (RTP) funds grants up to \$90,000 for projects including: urban trail development, basic front and backcountry trail maintenance, restoration of areas damaged by trail use, development of trailside facilities, and educational and safety projects related to trails.
- Montana Department of Environmental Quality (DEQ) - similar to EPA in programs to clean up the environment such as chemical spills, hazardous contamination, environmental remediation, etc.
- Montana Department of Transportation - Transportation Alternatives Program (MDT) provide funding for programs and projects defined as transportation alternatives, including on and off road pedestrian and bicycle facilities, infrastructure projects for improving non-driver access to public transportation and enhanced mobility, community improvement activities, and environmental mitigation; recreational trail program projects; safe routes to school projects; and projects for the planning, design or construction of boulevards and other roadways largely in the right-of-way of former Interstate System routes or other divided highways.
- Environmental Protection Agency (EPA) - The State and Tribal Assistance Grants (STAG) program provides grants for public water and wastewater projects. A local match of 45% is required, and grant awards are tied to the federal appropriations process. EPA also provides special funding for projects to address serious environmental concerns such as hazardous waste sites, chemical contamination of a water supply (e.g., arsenic, copper, etc.), or other environmental threats to the health and welfare of the general public.
- US Department of Agriculture (USDA) - The Forest Service is offering Woody Biomass Utilization (WBU) Grants of up to \$250,000 for wood energy projects that require engineering services. The funds from the (WBU) program must be used to further the planning of such facilities by funding the engineering services necessary for final design and cost analysis.

- USDA also administers the Community Facilities Grant Program, which can be used to assist with the development of essential community facilities in rural areas and towns of up to 20,000 in population. Applicants must have the legal authority to construct, operate, and maintain the proposed facility, and be unable to secure needed funds from commercial sources at reasonable rates and terms.
- Montana Department of Commerce - The Tourism Infrastructure Investment Program (TIIP) invests a portion of the Montana Commerce Department's "bed tax" funding into new tourism-related infrastructure products, the enhancement of existing tourism facilities, and the preservation of Montana's heritage and cultural treasures. Non-profit sponsors or communities are eligible to apply for TIIP funds. The funds are awarded on an annual basis through a competitive application process. Sponsors are required to invest \$1 for every \$2 in TIIP Grant funds received for their project. The minimum TIIP grant is \$20,000.
- Economic Development Administration (EDA) - provides grants of up to \$500,000 (or greater for specific and unique circumstances) available for economically depressed areas (high jobless rate) or specific economic development projects based on job creation/retention. Applications accepted at any time, based on available funding.
- Federal Emergency Management Agency (FEMA) and Department of Homeland Security (DHS) - grants are awarded to fire departments to enhance their ability to protect the public and fire service personnel from fire and related hazards. Four types of grants are available: Assistance to Firefighters Grants (AFG), Staffing for Adequate Fire and Emergency Response Grants (SAFER), Fire Prevention and Safety Grants (FP&S), and the Assistance to Firefighters Station Construction Grants (SCG). The Pre-Disaster Mitigation (PDM) program provides funds to states, territories, Indian tribal governments, communities, and universities for hazard mitigation planning and the implementation of mitigation projects prior to a disaster event. Funding these plans and projects reduces overall risks to the population and structures, while also reducing reliance on funding from actual disaster declarations. PDM grants are to be awarded on a competitive basis and without reference to state allocations, quotas, or other formula-based allocation of funds. FEMA/DHS also provide grants for necessary planning and improvements to enhance safety and security of the area and its infrastructure. Programs include the Emergency Operations Center (EOC) Grant Program and the Interoperable Emergency Communications Grant Program (IECGP). Applications accepted based on available funding.
- U.S. Army Corp of Engineers - Water Resources Development Act (WRDA) grant funds are available to public entities for water and wastewater projects, as well as environmental restoration and surface water resource protection and development. An application is made through the Congressional delegation, and a local match of 25% is required.

Private Foundations: There are numerous foundations and private sources of both grant and loan money available that can sometimes be used on capital improvements. Generally, these are based on extreme need and the inability of finding funding elsewhere. Such programs are often competitive and entirely discretionary on the part of the grantor and thus may not be as reliable a source of funding as some others listed above. Private funding is also usually

limited to fairly small amounts and targeted at specific needs (e.g., landscaping and enhancement, library expansion, purchase of life safety equipment, etc.).

Culbertson Community Foundation - The Culbertson Community Foundation is a philanthropic support organization offering donor services, endowment building opportunities and philanthropic advocacy. Through the power of permanently endowed funds, the Foundation helps donors achieve their philanthropic goals and enables nonprofit organizations to establish stable income sources.

Great Northern Development Corporation - The Great Northern Development Corporation (GNDC) is certified by the United State Economic Development Administration to provide a variety of services to its member entities and their residents. The GNDC provides assistance in planning, public facilities, housing, economic development, loan packaging, and business plan development.

APPENDIX A

RESOLUTIONS

**TOWN OF CULBERTSON
RESOLUTION 494**

Resolution to Accept Town of Culbertson Capital Improvements Plan

WHEREAS, the Town of Culbertson has procured the services of WWC Engineering to assist in developing the Town of Culbertson Capital Improvements Plan according to the standards set forth by the State of Montana;

WHEREAS, the Town of Culbertson has participated in capital improvements planning meetings, published notice, held public hearings, and provided the citizens of the Town with opportunities to comment on the problems and issues of the Town's public facilities and services;

WHEREAS, the process of assessing the facilities and services has produced a list of priorities of needed improvements to public facilities and services;

WHEREAS, the Town of Culbertson has received the draft Capital Improvements Plan and finds it satisfactory;

THEREFORE, the Town of Culbertson accepts the Capital Improvements Plan as submitted by WWC Engineering and formally adopts it as a guide for future scheduling and financing of capital improvements to public facilities and services.

Passed and adopted by the Town Council of the Town of Culbertson, Montana meeting at a session held on the 12th day of July, 2021.

Signed: Larry Crowder

Name: Larry Crowder

Title: Mayor

Date: July 12, 2021

Attested: Tiffany Jasper

APPENDIX B: COMMUNITY SURVEY RESULTS

NOTICE AND SURVEY

IMPORTANT INFORMATION FROM THE TOWN OF CULBERTSON

The Culbertson Town Council and Planning Board are in the process of drafting a Growth Policy and Capital Improvements Plan. The Town **NEEDS YOUR HELP** with planning for the future of Town of Culbertson. Residents are encouraged to fill out the community survey and attend several public meetings.

The Culbertson Planning Board and Council invite you to help shape the future of Culbertson by providing comments on the future growth and needs of the Town. A community needs survey has been prepared to gather community input on Town infrastructure and services as well as growth and development. Hard copies of the survey can be obtained from Culbertson Town Hall or the survey can be filled out online at the following web address <https://www.surveymonkey.com/r/76WJXWG>. A public meeting has been scheduled for September 16, 2020 at 7:00 p.m. at Culbertson Town Hall. All Culbertson residents are encouraged to attend and provide their ideas on how Culbertson can improve existing services, provide new services, plan for economic growth, how we can encourage economic development, plan for development of economic resources, social resources and healthcare, as well as plan for land use and development issues. It is important for us to hear what you have to say about things you like as well as things you think need to be improved.

Due to COVID-19 attendees are required to wear masks and social distance at the public meeting. Representatives of the Planning Board and WWC Engineering will be present at the meeting to guide discussion and gather input from community members.

IMPORTANT INFORMATION FROM THE TOWN OF CULBERTSON

The Culbertson Town Council and Planning Board are in the process of updating the Growth Policy and Capital Improvements Plan. The Town **NEEDS YOUR HELP** with planning for the future of Culbertson. Residents are encouraged to fill out the community survey and attend several public meetings.

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Due to COVID-19 attendees are required to wear masks and social distance at the public meeting. Representatives of the Planning Board and WWC Engineering will be present at the meeting to guide discussion and gather input from community members.

IMPORTANT INFORMATION FROM THE TOWN OF CULBERTSON

The Culbertson Town Council and Planning Board are in the process of updating the Growth Policy and Capital Improvements Plan. The Town **NEEDS YOUR HELP** with planning for the future of Culbertson. Residents are encouraged to fill out the community survey and attend several public meetings.

The Culbertson Planning Board and Council invite you to help shape the future of Culbertson by providing comments on the future growth and needs of the Town. A community needs survey has been prepared to gather community input on Town infrastructure and services as well as growth and development. Hard copies of the survey can be obtained from Culbertson Town Hall or the survey can be filled out online at the following web address <https://www.surveymonkey.com/r/76WJXWG>. A public meeting has been scheduled for September 16, 2020 at 7:00 p.m. at Culbertson Town Hall. All Culbertson residents are encouraged to attend and provide their ideas on how Culbertson can improve existing services, provide new services, plan for economic growth, how we can encourage economic development, plan for development of economic resources, social resources and healthcare, as well as plan for land use and development issues. It is important for us to hear what you have to say about things you like as well as things you think need to be improved.

Due to COVID-19 attendees are required to wear masks and social distance at the public meeting. Representatives of the Planning Board and WWC Engineering will be present at the meeting to guide discussion and gather input from community members.

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TOWN OF CULBERTSON
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P.O. Box 351
Culbertson, MT 59218

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IMPORTANT INFORMATION FROM THE TOWN OF CULBERTSON

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Town of Culbertson Growth Planning/Capital Improvements Plan Survey

Thank you for taking a few minutes to answer this survey. Your answers will help the City Council and Planning Board better understand how you feel about the future of our community. The Town has decided to revise and update its Growth Policy to be more specific on the Town's goals and objectives. Additionally, the Town of Culbertson is updating Capital Improvements Plan to identify capital (public facility) needs, establish priorities, identify funding sources, and schedule projects. Community input is a key component to developing both the Growth Policy and the Capital Improvements Plan and your answers will help in forming a Policy and Plan that meets the goals of the community. **Please return the survey by September 30, 2020** to the Town of Culbertson at PO Box 351, Culbertson, MT 59218, or give it to any Planning Board member or City Council Member and ask them to deliver it to us. The survey can also be found online at the following link <https://www.surveymonkey.com/r/76WJXWG>. Call the Town at (406) 787-5271 or Jeremy Fadness with WWC Engineering at (406) 443-3962 or jfadness@wwcengineering.com if you have any questions, and please, only one response per adult. You may make copies of this survey if you wish.

Features of the Town of Culbertson

Please tell us how important each feature is to you.

	<u>Extremely Important</u>		<u>Neutral</u>		<u>Not at all Important</u>	<u>No Opinion</u>
Parkland	1	2	3	4	5	X
Agriculture	1	2	3	4	5	X
Senior Housing	1	2	3	4	5	X
Access to Healthcare	1	2	3	4	5	X
Variety of Businesses	1	2	3	4	5	X
Affordable Housing	1	2	3	4	5	X
Quality of Schools	1	2	3	4	5	X
Rural Lifestyle	1	2	3	4	5	X
Sense of Community	1	2	3	4	5	X
Availability of Emergency Services	1	2	3	4	5	X
Job Opportunities	1	2	3	4	5	X
Railroad	1	2	3	4	5	X
Rodeo Grounds	1	2	3	4	5	X
Tourism	1	2	3	4	5	X
Recreation	1	2	3	4	5	X
Hunting	1	2	3	4	5	X
Swimming Pool	1	2	3	4	5	X
Sidewalks	1	2	3	4	5	X
Airport	1	2	3	4	5	X
Other	1	2	3	4	5	X

Please Specify _____

Viewpoints

On a scale of 1 to 10, how would you rate the Town of Culbertson as a place to live?

(1 being a poor quality of life, 10 being a good quality of life) _____

Why? _____

Under what conditions would you be willing to accept more regulation of land use?

Yes No

- If regulations protected water quality
- If regulations helped separate incompatible land uses
- If regulations promoted economic development
- If regulations protected wildlife habitat
- If regulations affected subdivision design
- If regulations affected subdivision location
- I would not be willing to accept such regulation under any conditions

Land Use and Other Issues

Please indicate the extent to which you agree or disagree with each of the following statements as they apply to Culbertson

	<u>Strongly Agree</u>		<u>Neutral</u>		<u>Strongly Disagree</u>	<u>Don't Know/ No Opinion</u>
	1	2	3	4	5	X
Parkland is a good way to preserve open space	1	2	3	4	5	X
The Town's planning effort should guide new development	1	2	3	4	5	X
Government regulation should be kept to a minimum	1	2	3	4	5	X
Subdivision of rural areas, including agricultural lands, is or could be a problem	1	2	3	4	5	X
Infringement on private property rights is a problem	1	2	3	4	5	X
Infrastructure (roads, schools, water, sewer, etc.) needs to be improved	1	2	3	4	5	X
Subdivision activity should be regulated	1	2	3	4	5	X
The Town of Culbertson needs to plan for growth and change	1	2	3	4	5	X
Development should be located near existing infrastructure	1	2	3	4	5	X
The Town of Culbertson should provide incentives for redeveloping existing lots.	1	2	3	4	5	X
The Town of Culbertson should provide incentives to attract new business	1	2	3	4	5	X
People should be able to subdivide where and when they want	1	2	3	4	5	X
Subdivision of rural areas can be regulated without infringing on private property rights	1	2	3	4	5	X

Municipal Facilities and Services

When thinking about Municipal facilities and services that exist or are needed do you think spending is:

	<u>Don't Know</u>	<u>Too Much</u>	<u>Too Little</u>	<u>About Right</u>
Solid Waste Collection	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parks and Recreation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Town Owned Buildings	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Streets	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Airport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sanitary Sewer System	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Water System	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Swimming Pool	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Storm Water Treatment System	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Planning Tools and Actions

Please indicate the extent to which you agree or disagree with each of the following statements as they apply to the Town of Culbertson.

	<u>Strongly Agree</u>		<u>Neutral</u>		<u>Strongly Disagree</u>	<u>Don't Know/ No Opinion</u>
Culbertson Subdivision Regulations have been effective at guiding development	1	2	3	4	5	X
Culbertson should develop design standards for infrastructure e.g., sidewalks in residential areas	1	2	3	4	5	X
Culbertson should consider amending development regulations to be more restrictive	1	2	3	4	5	X
Culbertson should consider amending development regulations to be less restrictive	1	2	3	4	5	X
Culbertson should focus on Environmental projects (eco-system restoration, open space)	1	2	3	4	5	X
Culbertson should focus on Equipment projects (machinery, vehicles, furniture for facilities)	1	2	3	4	5	X
Culbertson should focus on Facility-Building projects (fire hall, community center, city-facilities, etc.)	1	2	3	4	5	X
Culbertson should focus on Facility-Recreation projects (ball fields, sports complexes, etc.)	1	2	3	4	5	X
Culbertson should focus on Infrastructure-Water/Wastewater Projects (water/sewer upgrades, repair, etc.)	1	2	3	4	5	X
Culbertson should focus on Infrastructure-Pedestrian projects (sidewalks, paths, trails, etc.)	1	2	3	4	5	X
Culbertson should focus on Technology Projects (radio, broadband service etc.)	1	2	3	4	5	X

Services in the Town of Culbertson

Listed below are services provided in the Town of Culbertson. Please indicate your satisfaction with these services.

	<u>Completely Satisfied</u>			<u>Not at all Satisfied</u>			<u>No</u>	<u>Are you willing to pay more taxes for improved services?</u>	
	<u>Couldn't be improved</u>			<u>In need of improvement</u>			<u>Opinion</u>	<input type="checkbox"/> Yes	<input type="checkbox"/> No
City Streets	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Solid Waste Collection	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Swimming Pool	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Museum	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Library	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Parks & Recreation	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Snowplowing	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Sidewalks	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Water Quality	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Sewer System	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Law Enforcement	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Fire Protection	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Ambulance/Emergency	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Medical Service	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Public Education	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Weed Control	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Community Hospital	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Airport	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No
Mosquito Control	1	2	3	4	5	X		<input type="checkbox"/> Yes	<input type="checkbox"/> No

Making the Future Better

List two things you would like to see change in the Town of Culbertson.

- 1. _____
- 2. _____

List two things that you would like to see the Town of Culbertson improve/add/eliminate that would make the community a better place to live in.

- 1. _____
- 2. _____

What would you like to see for the future of the Town of Culbertson?

What is most important to the long-term health and vitality of the Town of Culbertson?

Other comments?

For the Growth Policy and Capital Improvements Plan process, what public outreach or communication methods would you prefer to stay informed?

- E-mail notification of program activities
- Website
- Newsletters or mailings
- Posters or notices at public facilities
- Other ideas? _____

General Information about You (Optional)

Do you live in the Town of Culbertson? Yes No Don't Know

How long have you lived in the Town of Culbertson? _____ years

How old are you? _____ years

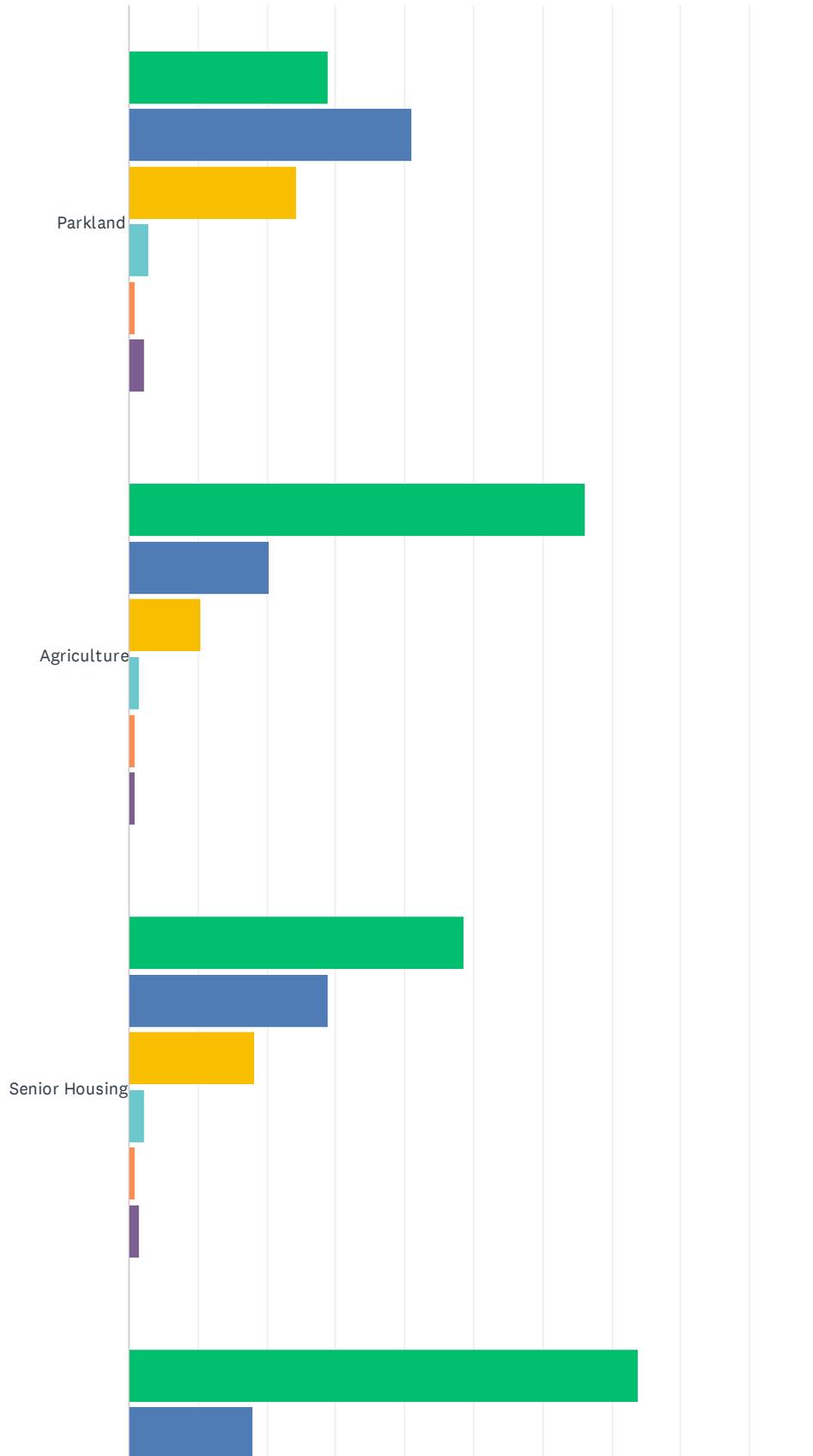
Please describe your occupation. Check the one that best applies.

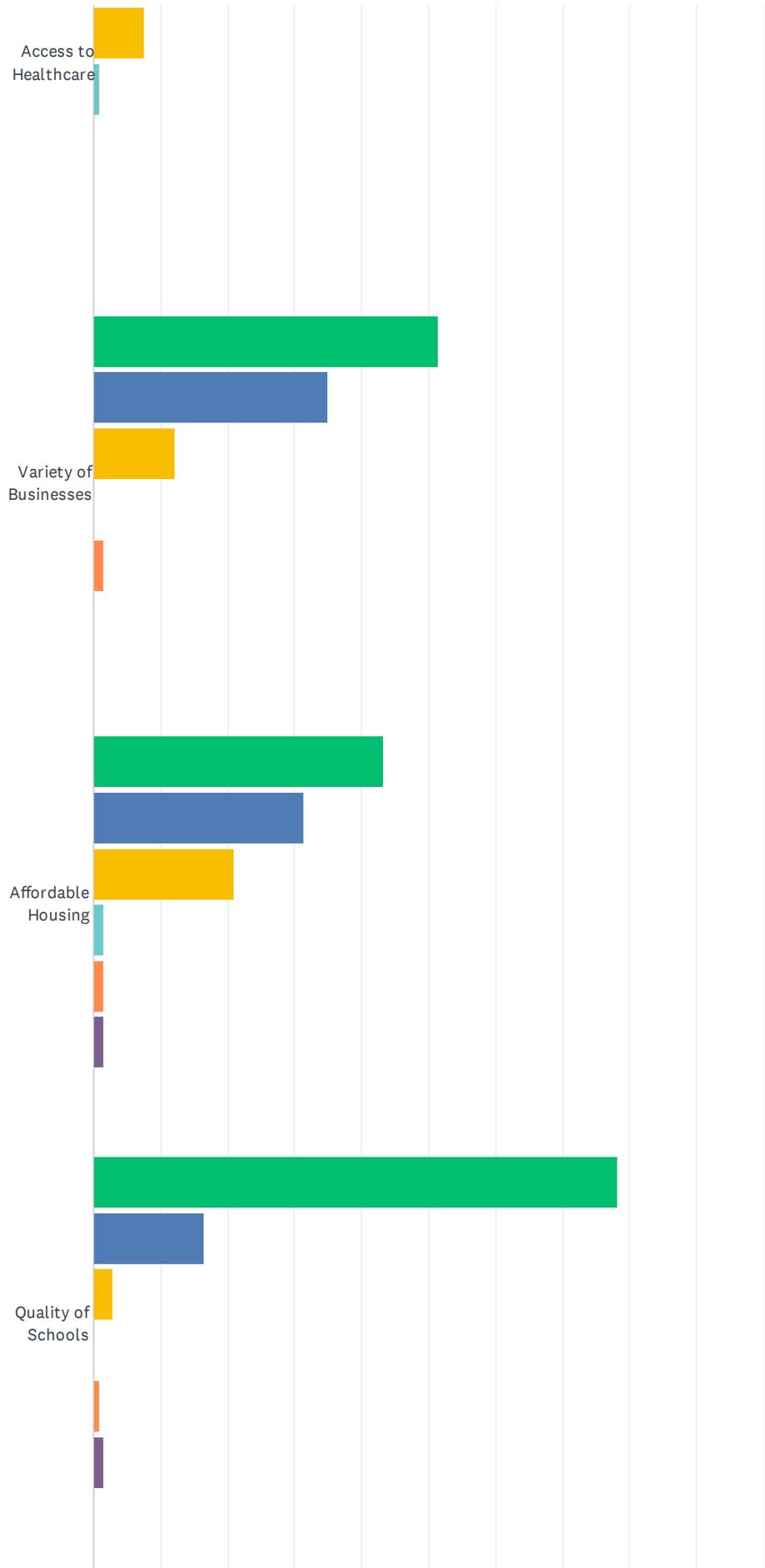
- | | |
|--|---|
| <input type="checkbox"/> farmer/rancher | <input type="checkbox"/> government employee |
| <input type="checkbox"/> public school employee | <input type="checkbox"/> employee of commercial or retail establishment |
| <input type="checkbox"/> construction | <input type="checkbox"/> retired |
| <input type="checkbox"/> self-employed businessperson or business owner (other than farming or ranching) | <input type="checkbox"/> not employed outside the home |
| <input type="checkbox"/> other _____ | <input type="checkbox"/> health care |

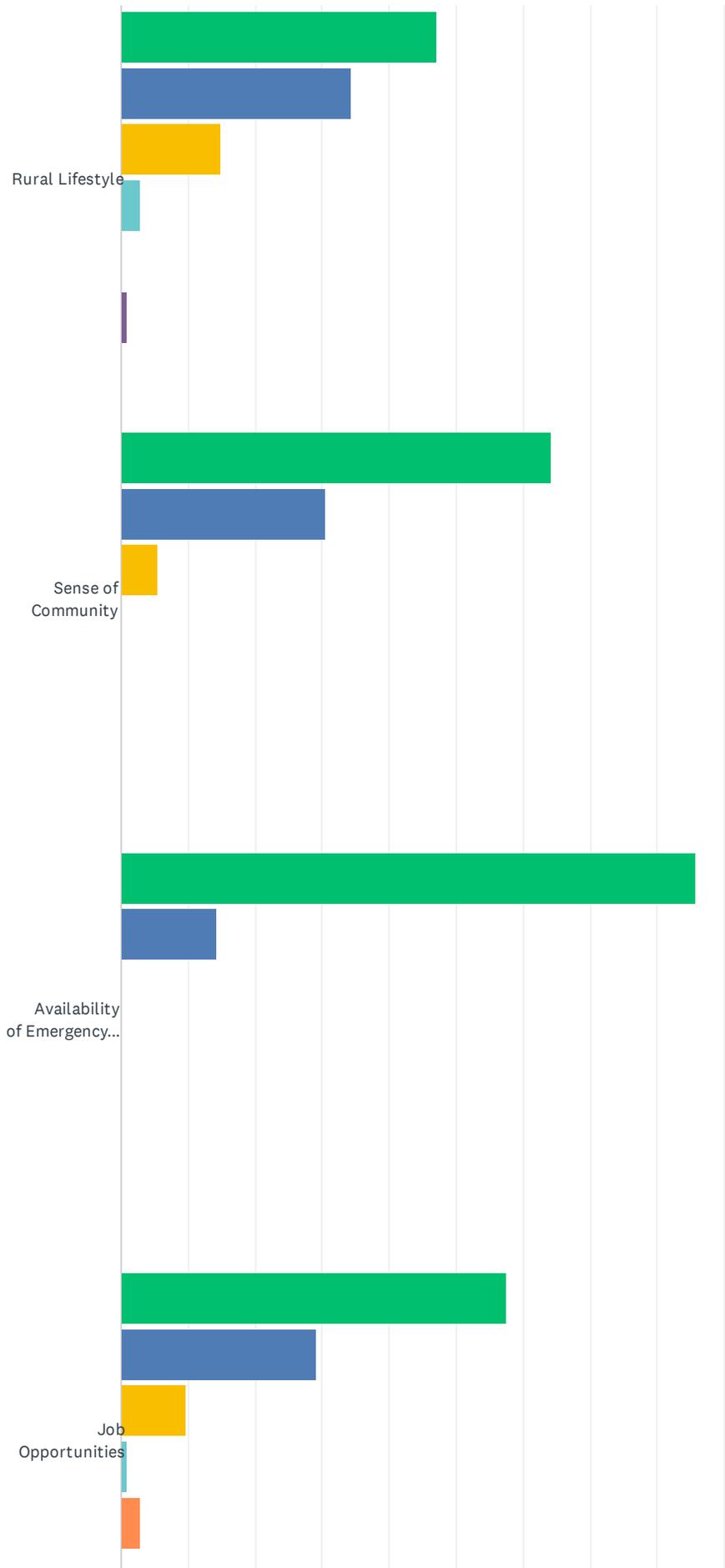
SURVEY RESULTS

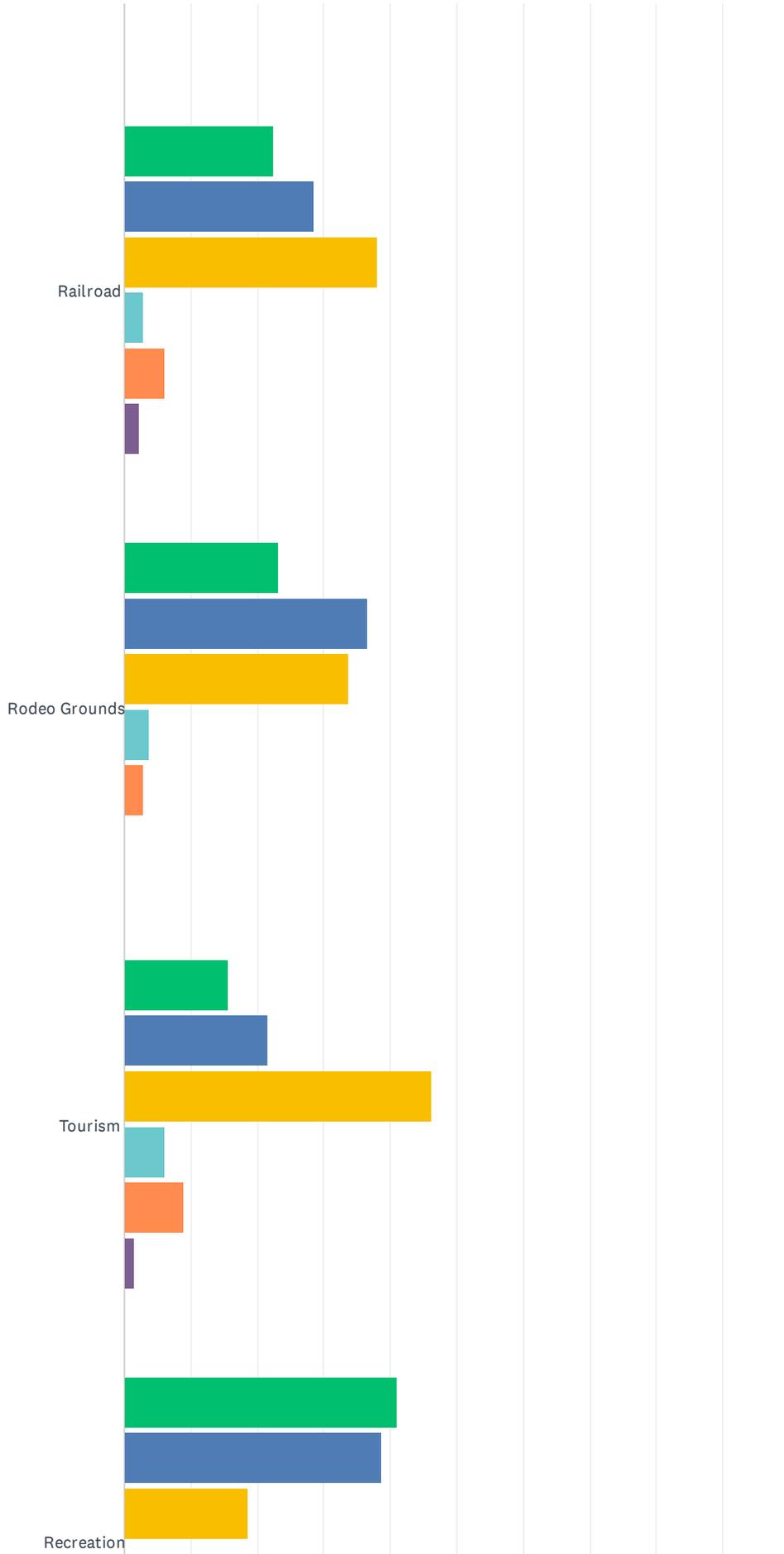
Q1 Please tell us how important each feature is to you?

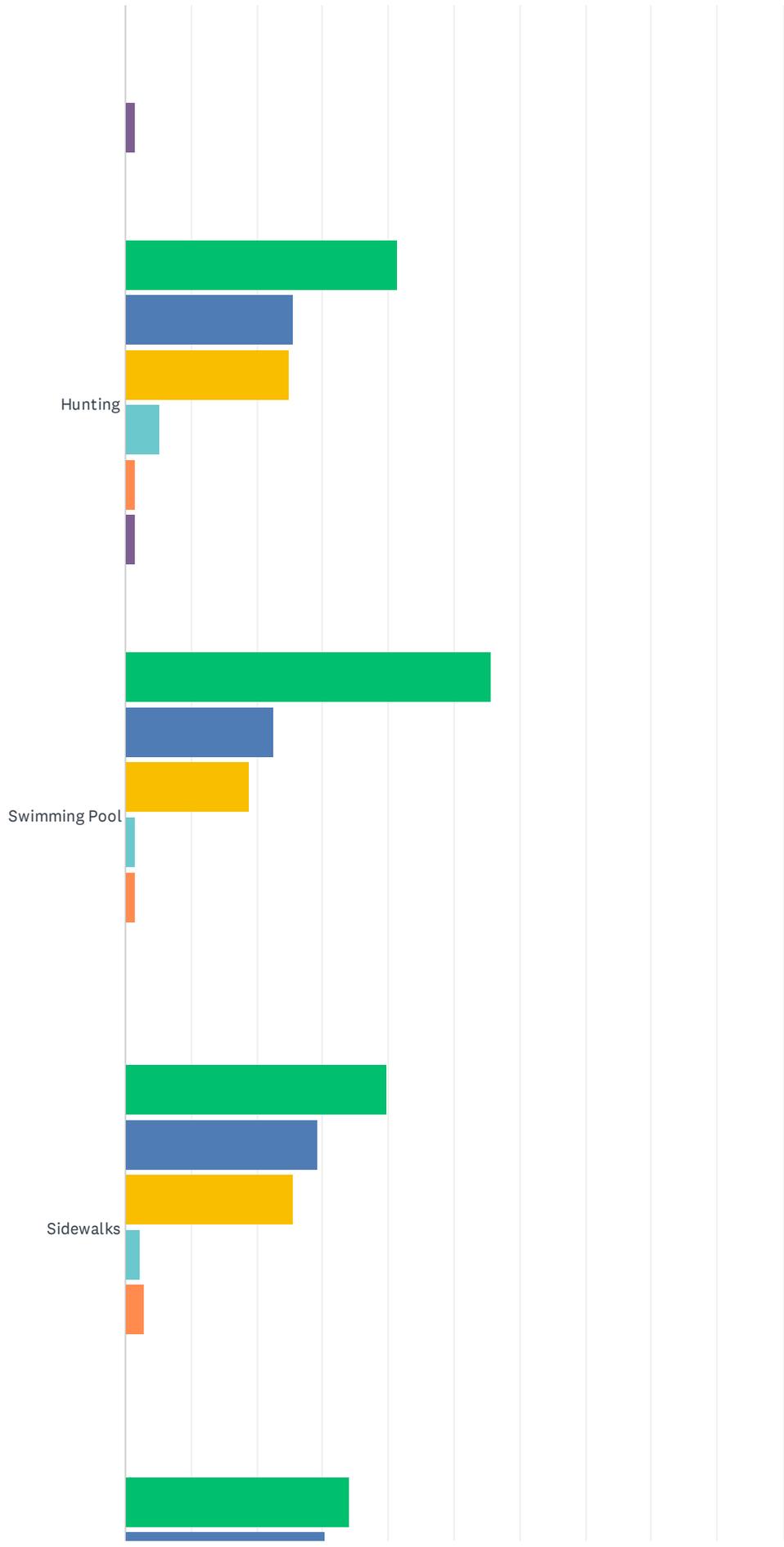
Answered: 134 Skipped: 0

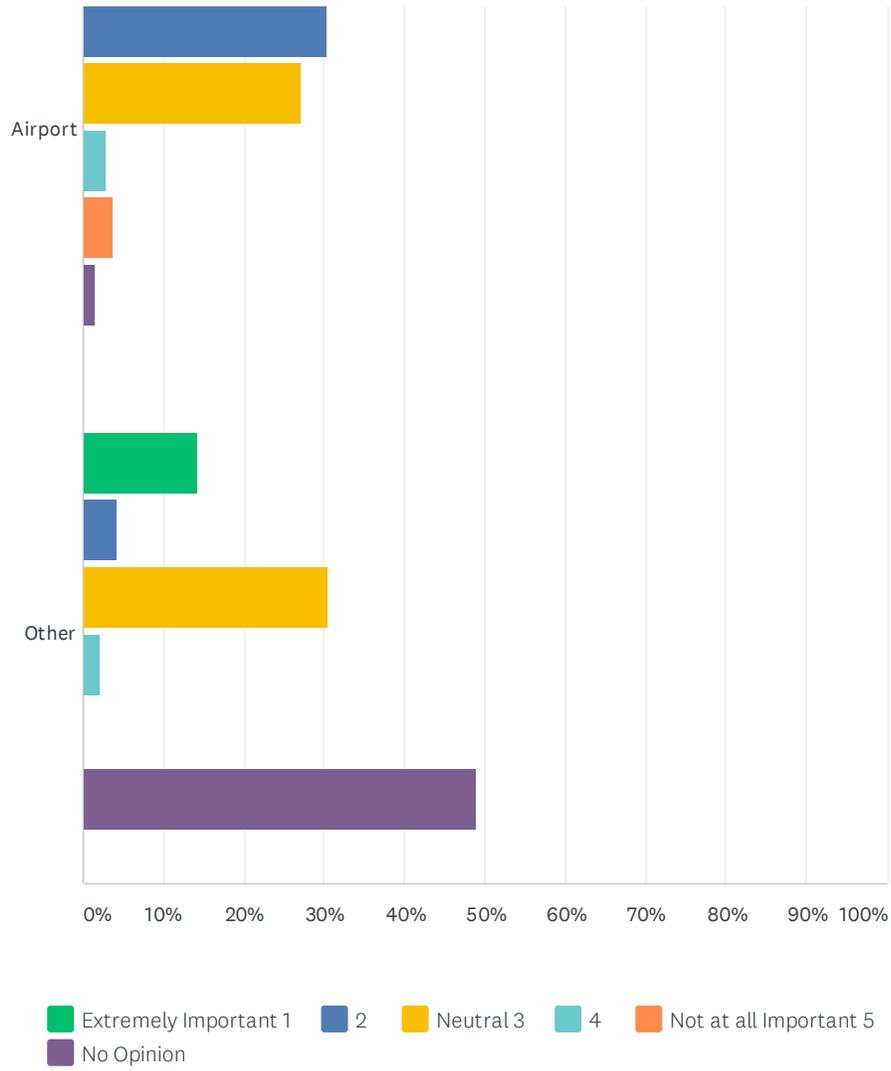












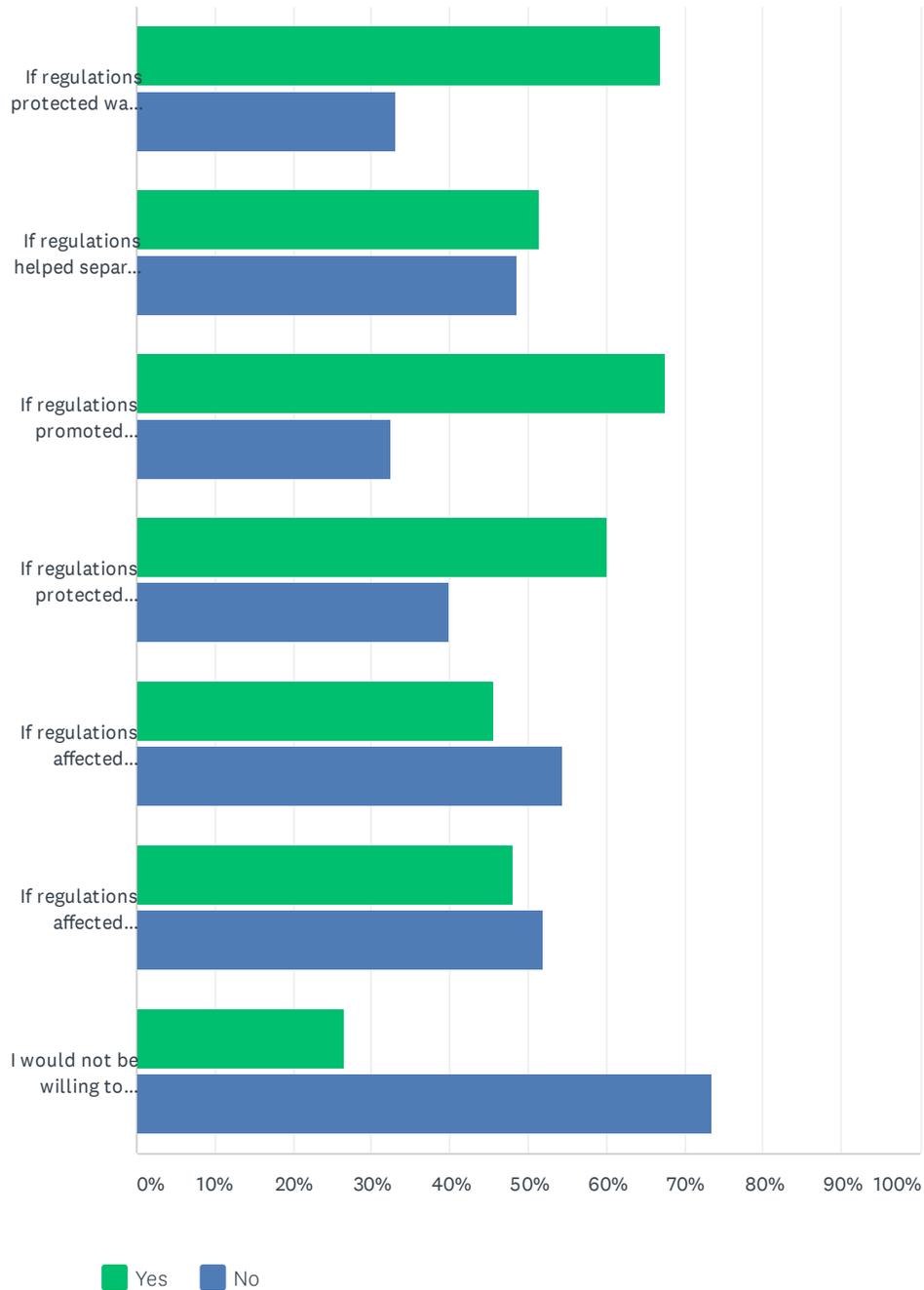
	EXTREMELY IMPORTANT 1	2	NEUTRAL 3	4	NOT AT ALL IMPORTANT 5	NO OPINION	TOTAL
Parkland	28.79% 38	40.91% 54	24.24% 32	3.03% 4	0.76% 1	2.27% 3	132
Agriculture	66.17% 88	20.30% 27	10.53% 14	1.50% 2	0.75% 1	0.75% 1	133
Senior Housing	48.48% 64	28.79% 38	18.18% 24	2.27% 3	0.76% 1	1.52% 2	132
Access to Healthcare	73.88% 99	17.91% 24	7.46% 10	0.75% 1	0.00% 0	0.00% 0	134
Variety of Businesses	51.52% 68	34.85% 46	12.12% 16	0.00% 0	1.52% 2	0.00% 0	132
Affordable Housing	43.28% 58	31.34% 42	20.90% 28	1.49% 2	1.49% 2	1.49% 2	134
Quality of Schools	78.20% 104	16.54% 22	3.01% 4	0.00% 0	0.75% 1	1.50% 2	133
Rural Lifestyle	47.01% 63	34.33% 46	14.93% 20	2.99% 4	0.00% 0	0.75% 1	134
Sense of Community	64.12% 84	30.53% 40	5.34% 7	0.00% 0	0.00% 0	0.00% 0	131
Availability of Emergency Services	85.71% 114	14.29% 19	0.00% 0	0.00% 0	0.00% 0	0.00% 0	133
Job Opportunities	57.46% 77	29.10% 39	9.70% 13	0.75% 1	2.99% 4	0.00% 0	134
Railroad	22.39% 30	28.36% 38	38.06% 51	2.99% 4	5.97% 8	2.24% 3	134
Rodeo Grounds	23.13% 31	36.57% 49	33.58% 45	3.73% 5	2.99% 4	0.00% 0	134
Tourism	15.67% 21	21.64% 29	46.27% 62	5.97% 8	8.96% 12	1.49% 2	134
Recreation	41.04% 55	38.81% 52	18.66% 25	0.00% 0	0.00% 0	1.49% 2	134
Hunting	41.35% 55	25.56% 34	24.81% 33	5.26% 7	1.50% 2	1.50% 2	133
Swimming Pool	55.64% 74	22.56% 30	18.80% 25	1.50% 2	1.50% 2	0.00% 0	133
Sidewalks	39.85% 53	29.32% 39	25.56% 34	2.26% 3	3.01% 4	0.00% 0	133
Airport	34.09% 45	30.30% 40	27.27% 36	3.03% 4	3.79% 5	1.52% 2	132
Other	14.29% 7	4.08% 2	30.61% 15	2.04% 1	0.00% 0	48.98% 24	49

Q2 On a scale of 1 to 10, how would you rate the Town of Culbertson as a place to live? (1 being a poor quality of life, 10 being a good quality of life)
Why?

Answered: 112 Skipped: 22

Q3 Under what conditions would you be willing to accept more regulation of land use?

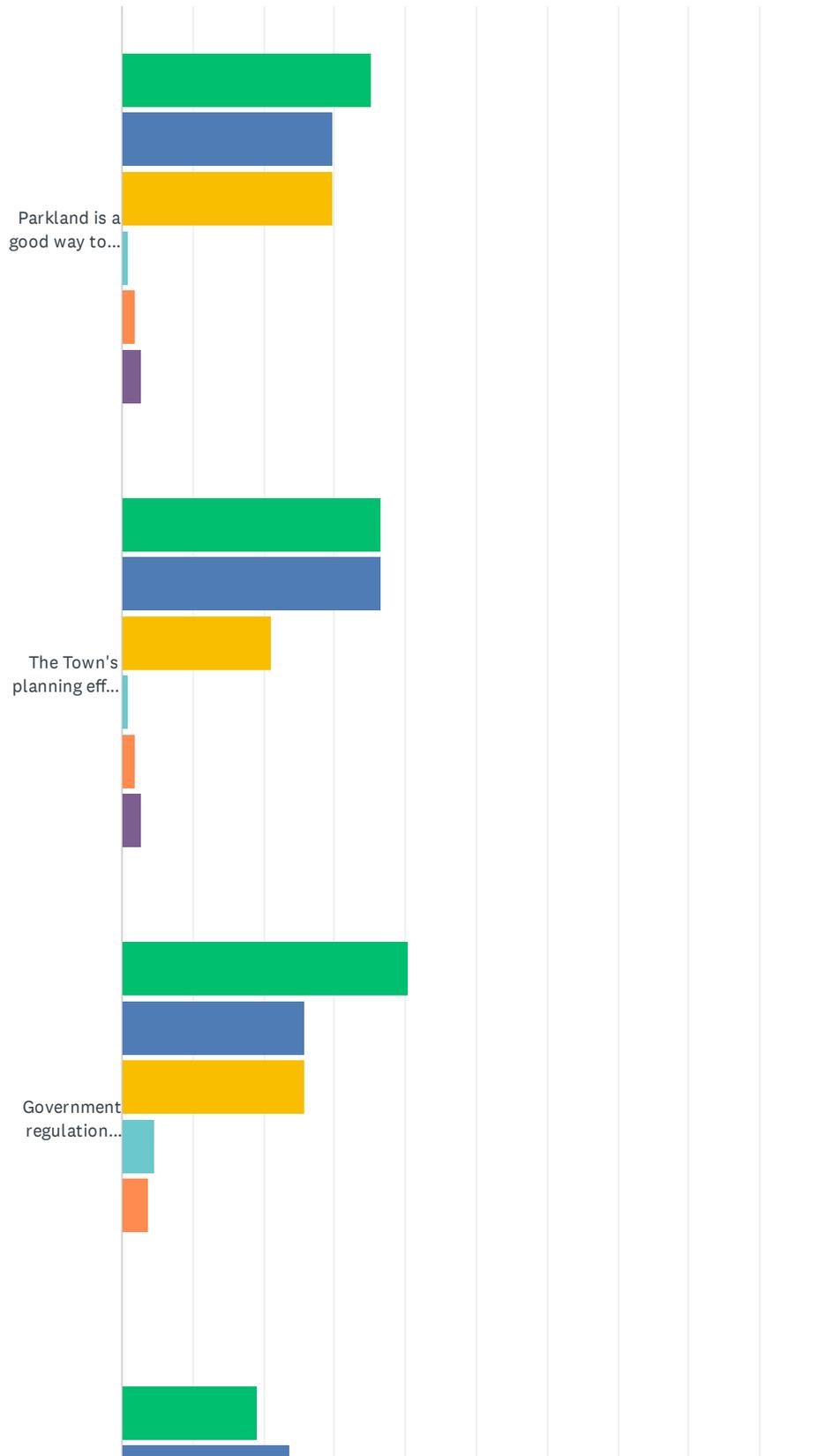
Answered: 113 Skipped: 21

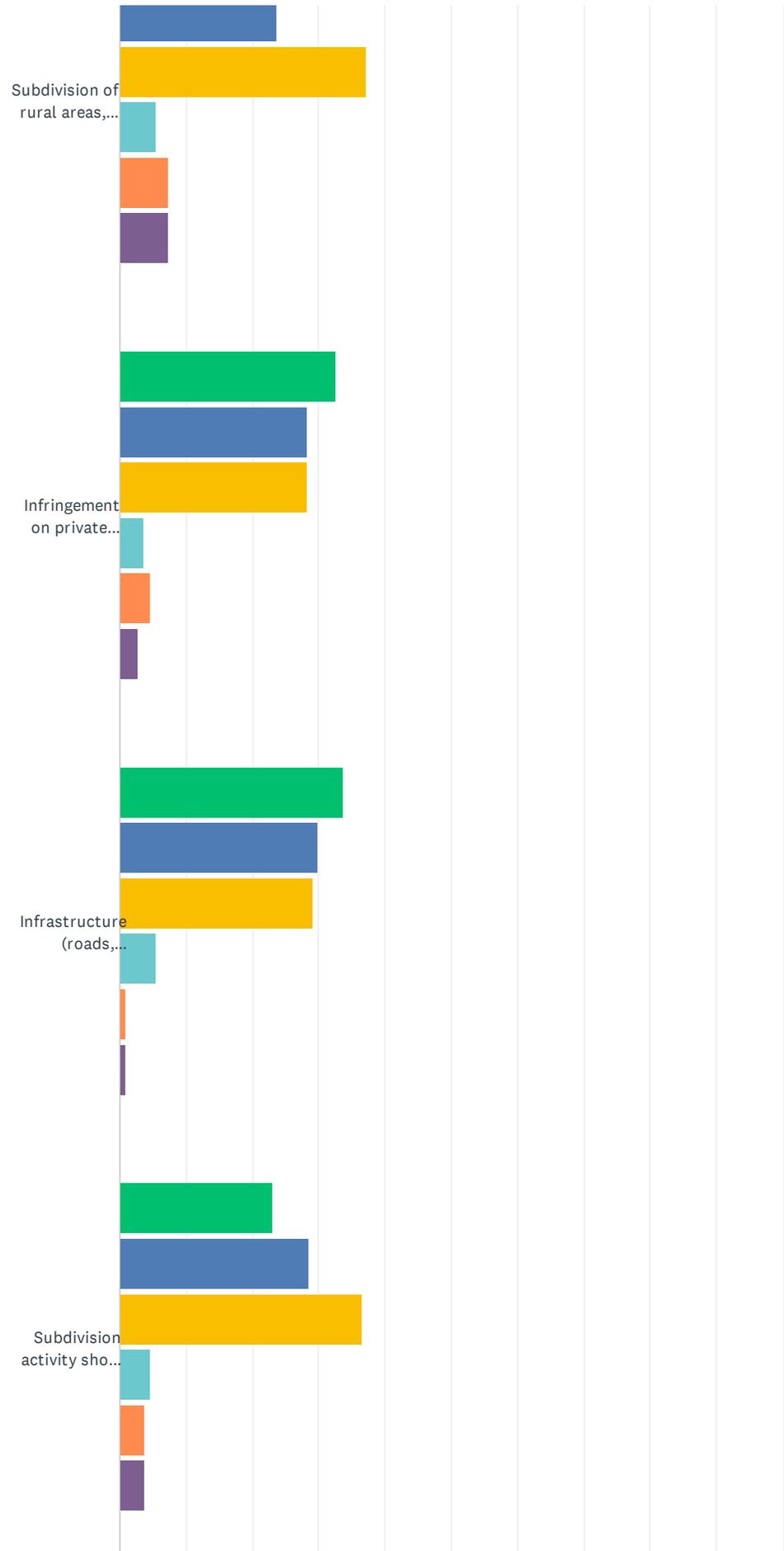


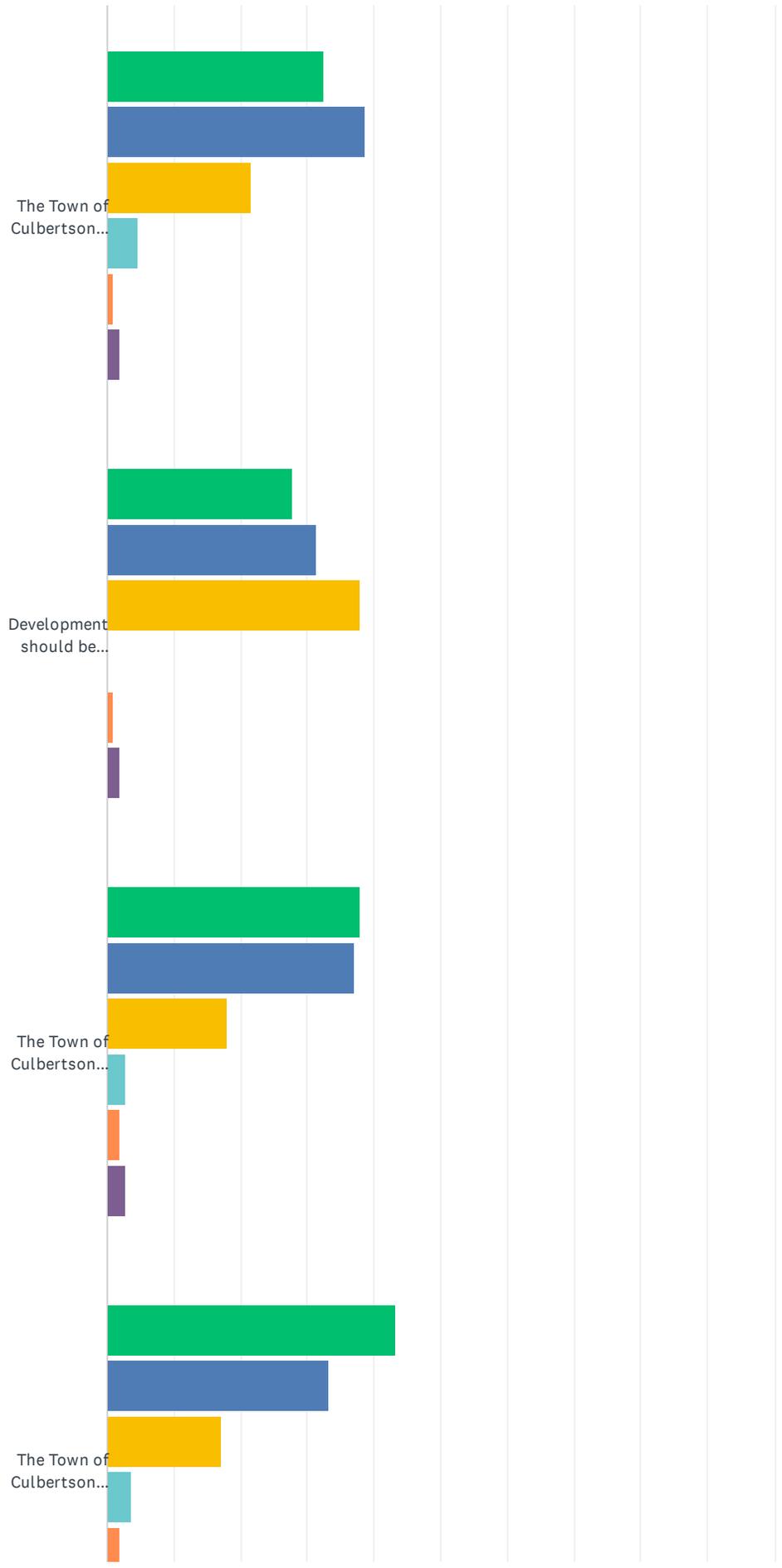
	YES	NO	TOTAL	WEIGHTED AVERAGE
If regulations protected water quality	66.98% 71	33.02% 35	106	1.33
If regulations helped separate incompatible land use	51.46% 53	48.54% 50	103	1.49
If regulations promoted economic development	67.62% 71	32.38% 34	105	1.32
If regulations protected wildlife habitat	60.00% 63	40.00% 42	105	1.40
If regulations affected subdivision design	45.63% 47	54.37% 56	103	1.54
If regulations affected subdivision location	48.08% 50	51.92% 54	104	1.52
I would not be willing to accept such regulation under any condition	26.51% 22	73.49% 61	83	1.73

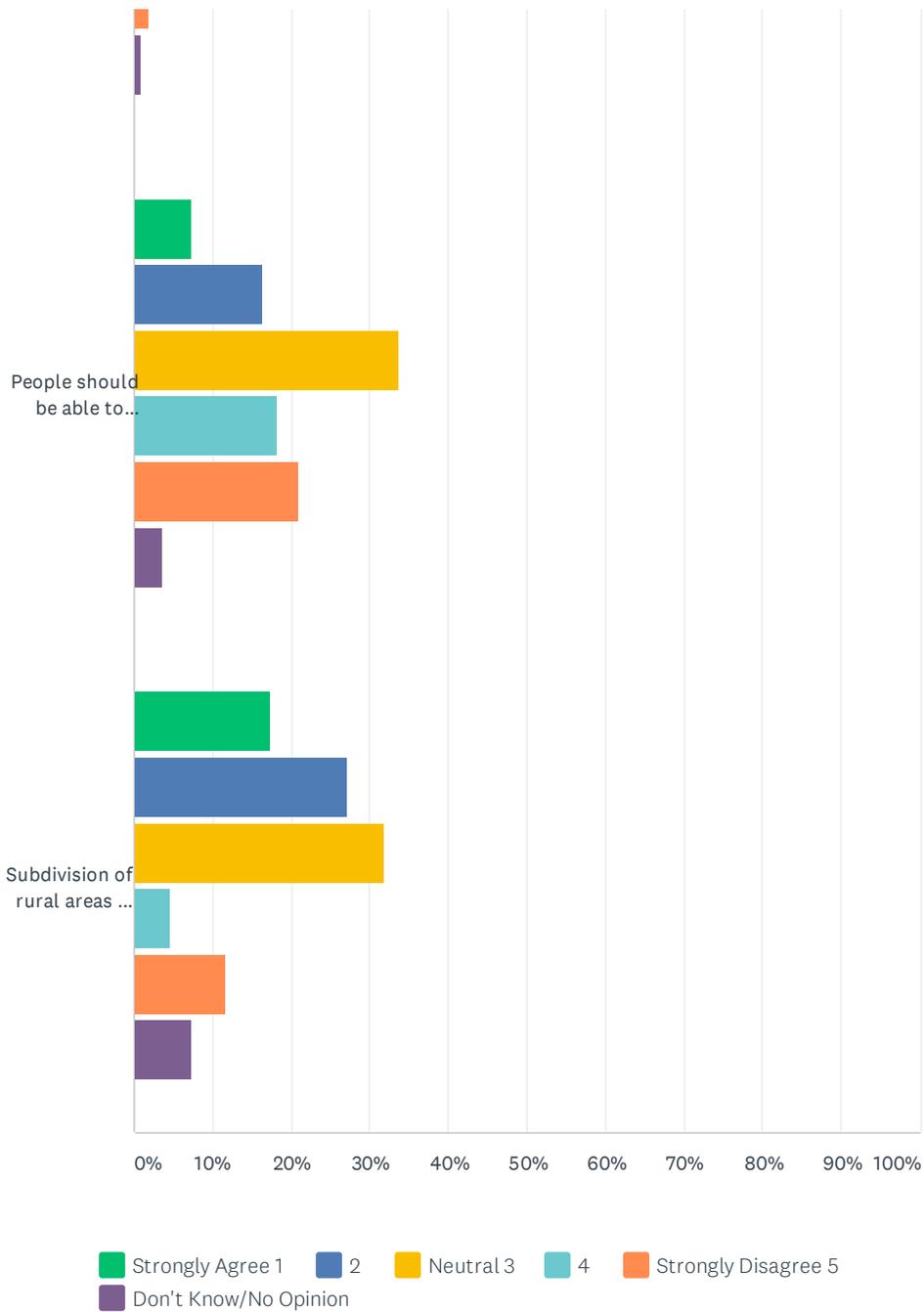
Q4 Please indicate the extent to which you agree or disagree with each of the following statements as they apply to Culbertson

Answered: 111 Skipped: 23





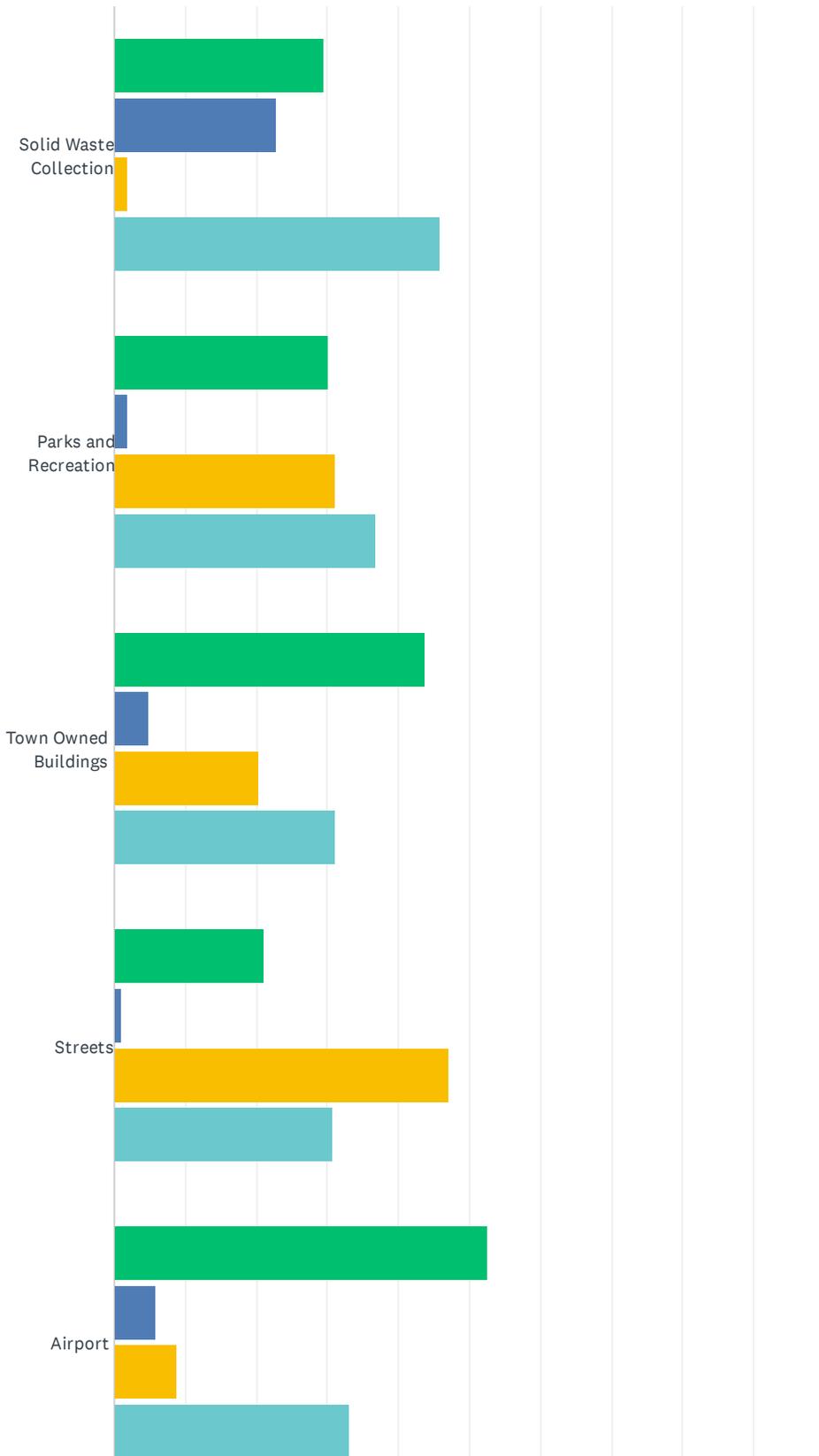


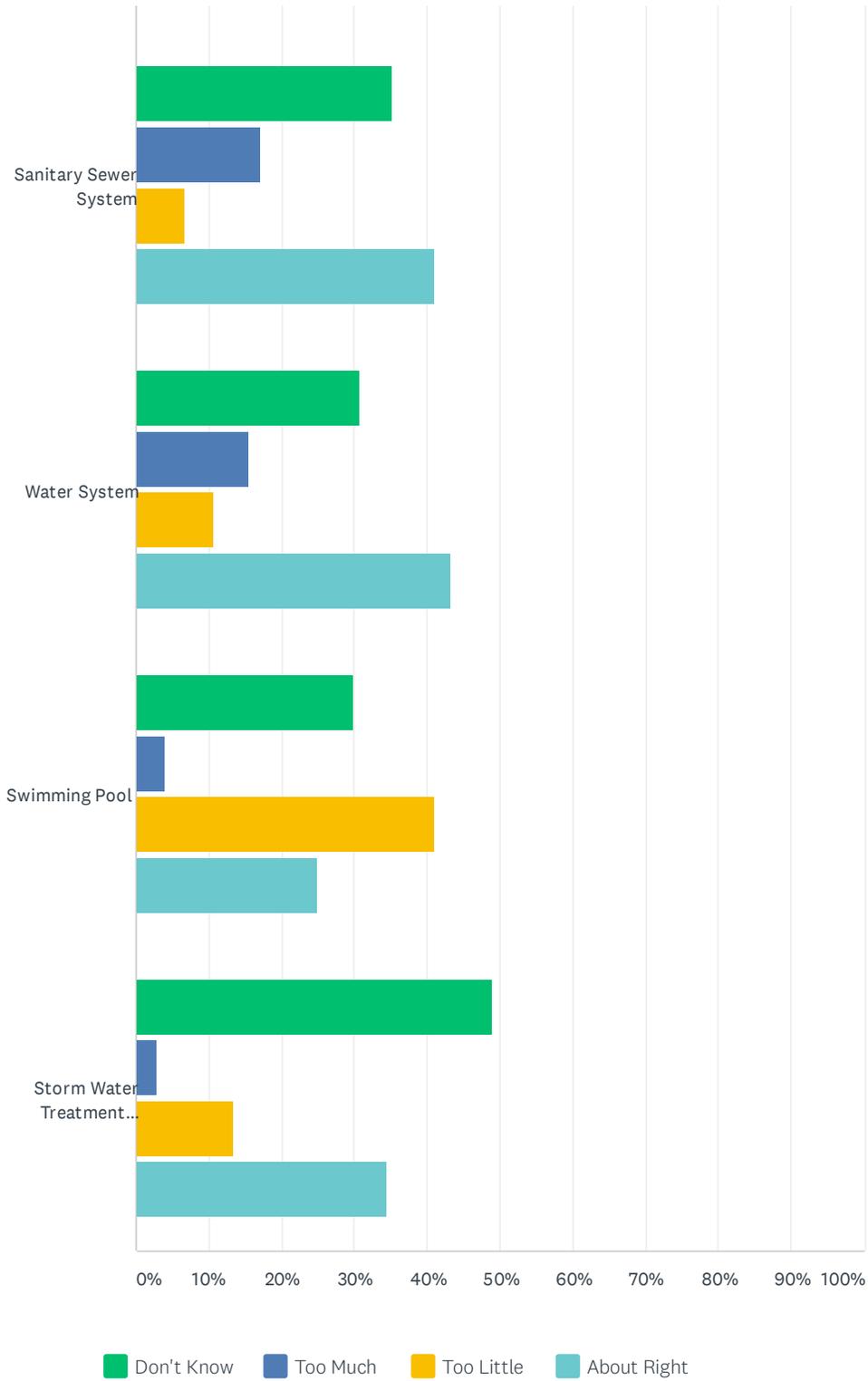


	STRONGLY AGREE 1	2	NEUTRAL 3	4	STRONGLY DISAGREE 5	DON'T KNOW/NO OPINION	TOTAL
Parkland is a good way to preserve open space.	35.14% 39	29.73% 33	29.73% 33	0.90% 1	1.80% 2	2.70% 3	111
The Town's planning effort should guide new development.	36.70% 40	36.70% 40	21.10% 23	0.92% 1	1.83% 2	2.75% 3	109
Government regulation should be kept to a minimum.	40.37% 44	25.69% 28	25.69% 28	4.59% 5	3.67% 4	0.00% 0	109
Subdivision of rural areas, including agricultural lands, is or could be a problem.	19.09% 21	23.64% 26	37.27% 41	5.45% 6	7.27% 8	7.27% 8	110
Infringement on private property rights is a problem.	32.73% 36	28.18% 31	28.18% 31	3.64% 4	4.55% 5	2.73% 3	110
Infrastructure (roads, schools, water, sewer, etc.) needs to be improved.	33.64% 37	30.00% 33	29.09% 32	5.45% 6	0.91% 1	0.91% 1	110
Subdivision activity should be regulated.	22.94% 25	28.44% 31	36.70% 40	4.59% 5	3.67% 4	3.67% 4	109
The Town of Culbertson needs to plan for growth and change.	32.43% 36	38.74% 43	21.62% 24	4.50% 5	0.90% 1	1.80% 2	111
Development should be located near existing infrastructure.	27.78% 30	31.48% 34	37.96% 41	0.00% 0	0.93% 1	1.85% 2	108
The Town of Culbertson should provide incentives for redeveloping existing lots.	37.84% 42	36.94% 41	18.02% 20	2.70% 3	1.80% 2	2.70% 3	111
The Town of Culbertson should provide incentives to attract new business.	43.24% 48	33.33% 37	17.12% 19	3.60% 4	1.80% 2	0.90% 1	111
People should be able to subdivide where and when they want.	7.27% 8	16.36% 18	33.64% 37	18.18% 20	20.91% 23	3.64% 4	110
Subdivision of rural areas can be regulated without infringing on private property rights.	17.27% 19	27.27% 30	31.82% 35	4.55% 5	11.82% 13	7.27% 8	110

Q5 When thinking about Municipal facilities and services that exist or are needed do you think spending is:

Answered: 106 Skipped: 28

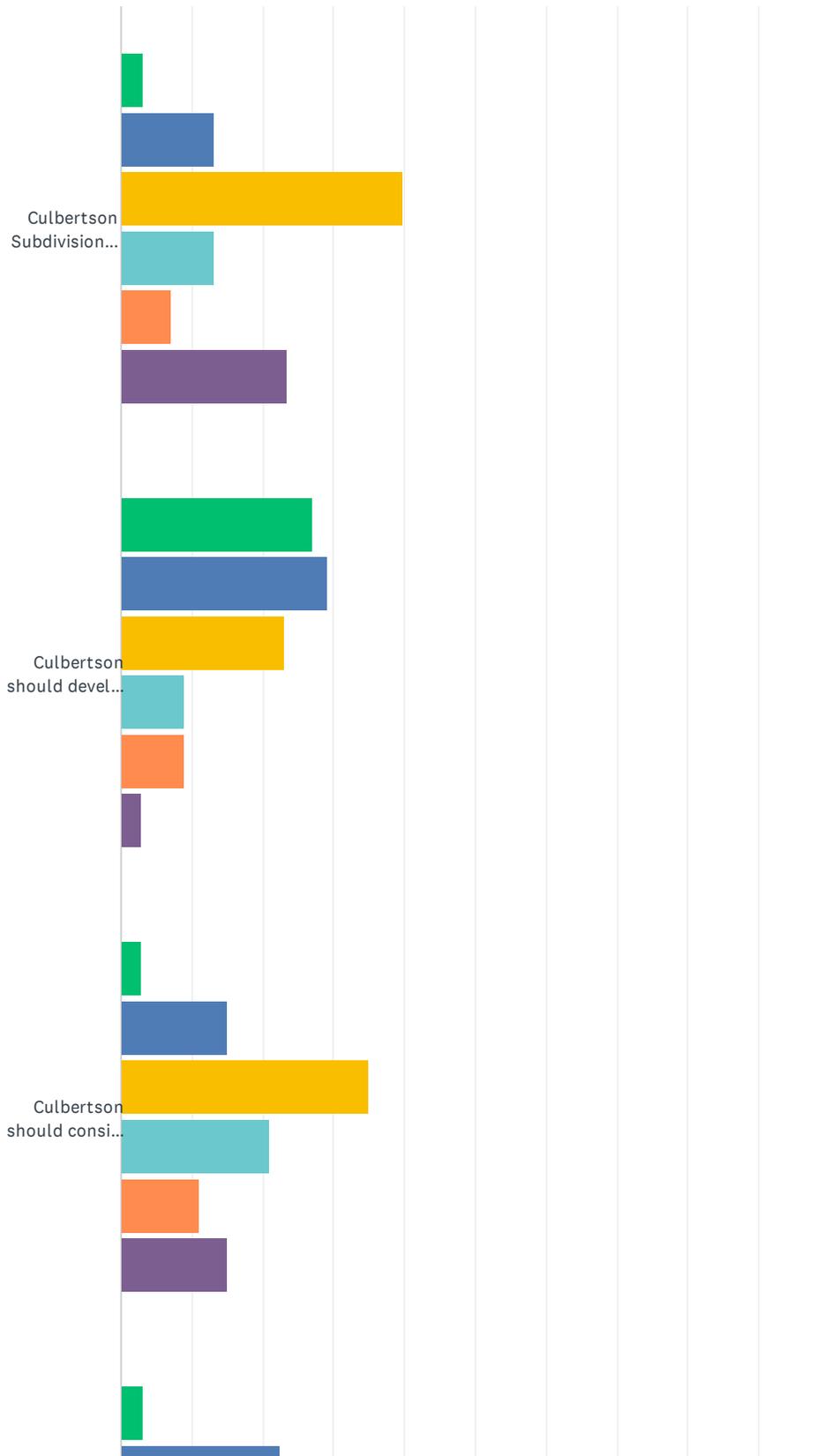


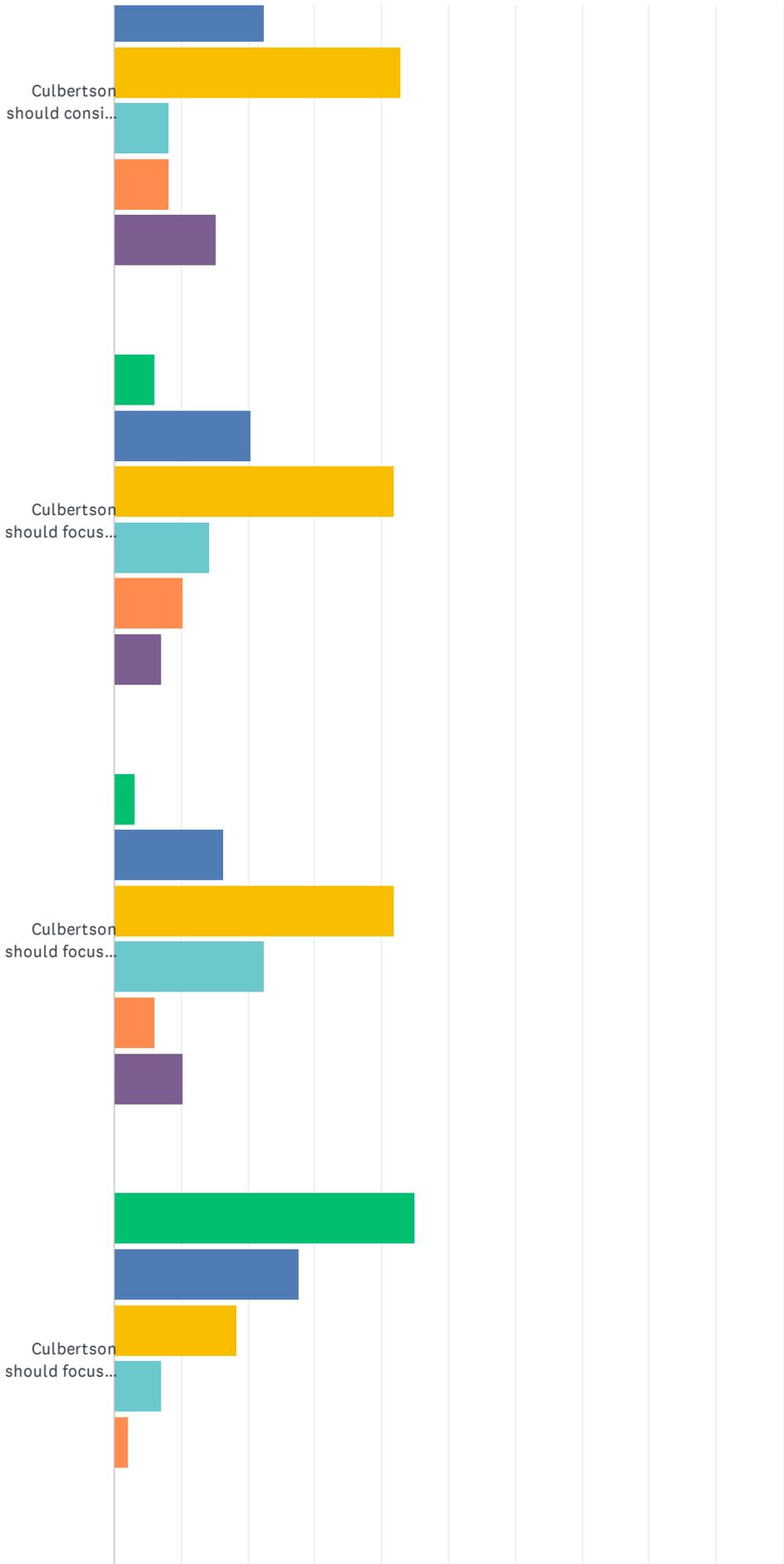


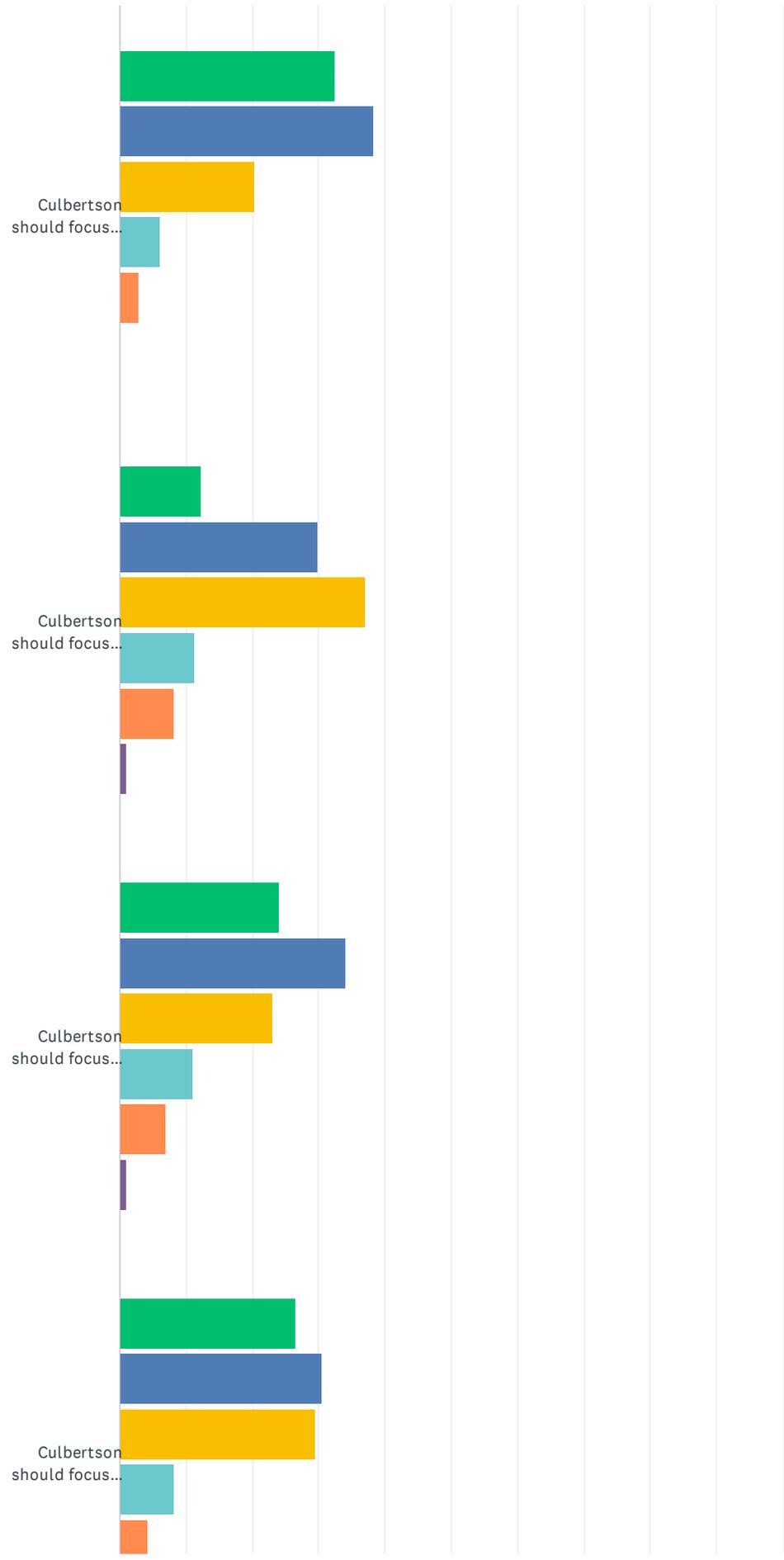
	DON'T KNOW	TOO MUCH	TOO LITTLE	ABOUT RIGHT	TOTAL	WEIGHTED AVERAGE
Solid Waste Collection	29.52% 31	22.86% 24	1.90% 2	45.71% 48	105	2.64
Parks and Recreation	30.19% 32	1.89% 2	31.13% 33	36.79% 39	106	2.75
Town Owned Buildings	43.69% 45	4.85% 5	20.39% 21	31.07% 32	103	2.39
Streets	21.15% 22	0.96% 1	47.12% 49	30.77% 32	104	2.88
Airport	52.43% 54	5.83% 6	8.74% 9	33.01% 34	103	2.22
Sanitary Sewer System	35.24% 37	17.14% 18	6.67% 7	40.95% 43	105	2.53
Water System	30.77% 32	15.38% 16	10.58% 11	43.27% 45	104	2.66
Swimming Pool	30.00% 30	4.00% 4	41.00% 41	25.00% 25	100	2.61
Storm Water Treatment System	49.04% 51	2.88% 3	13.46% 14	34.62% 36	104	2.34

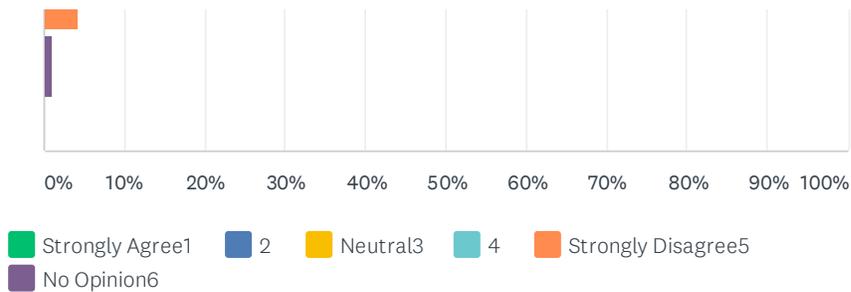
Q6 Please indicate the extent to which you agree or disagree with each of the following statements as they apply to the Town of Culbertson.

Answered: 101 Skipped: 33





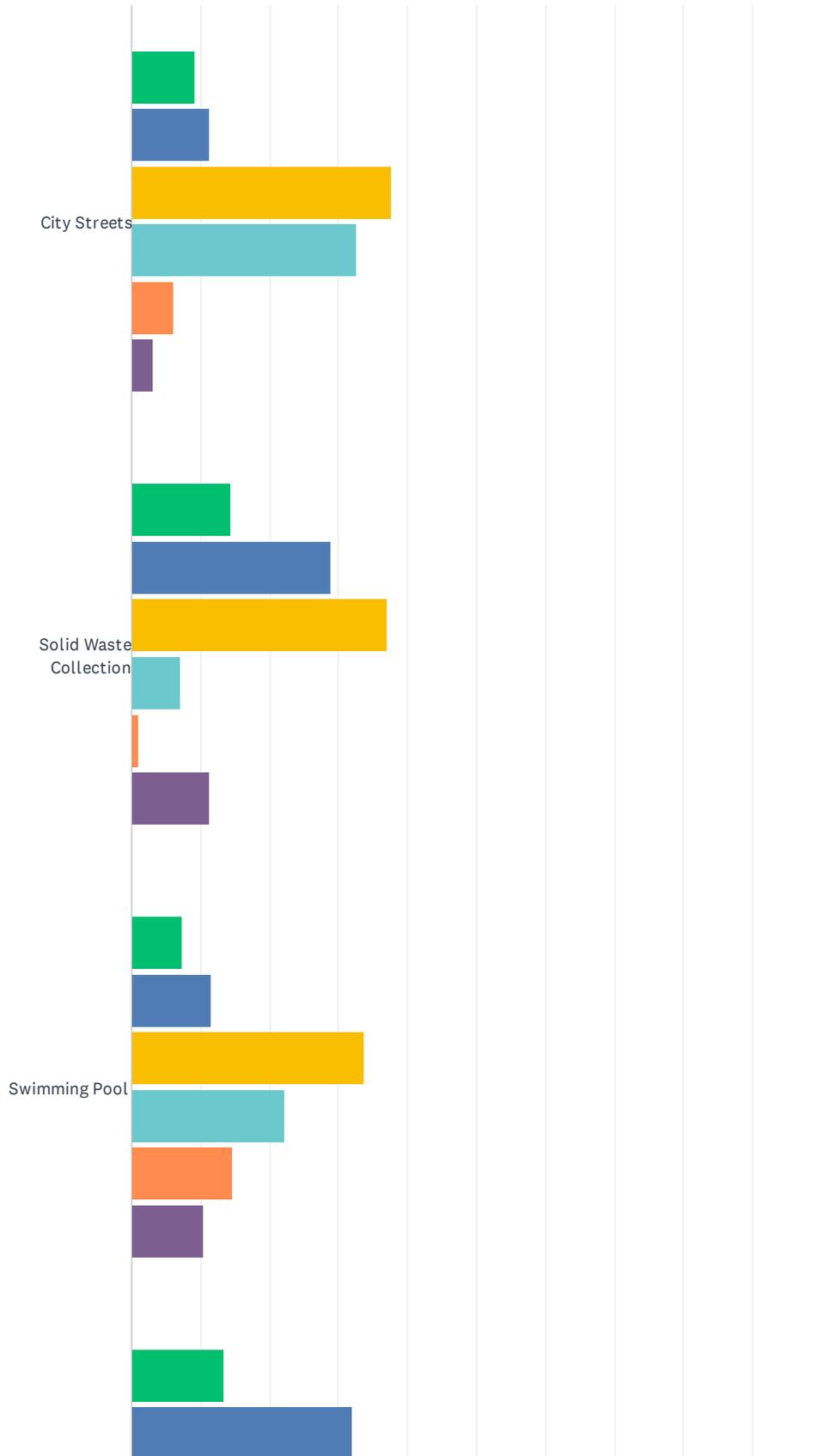


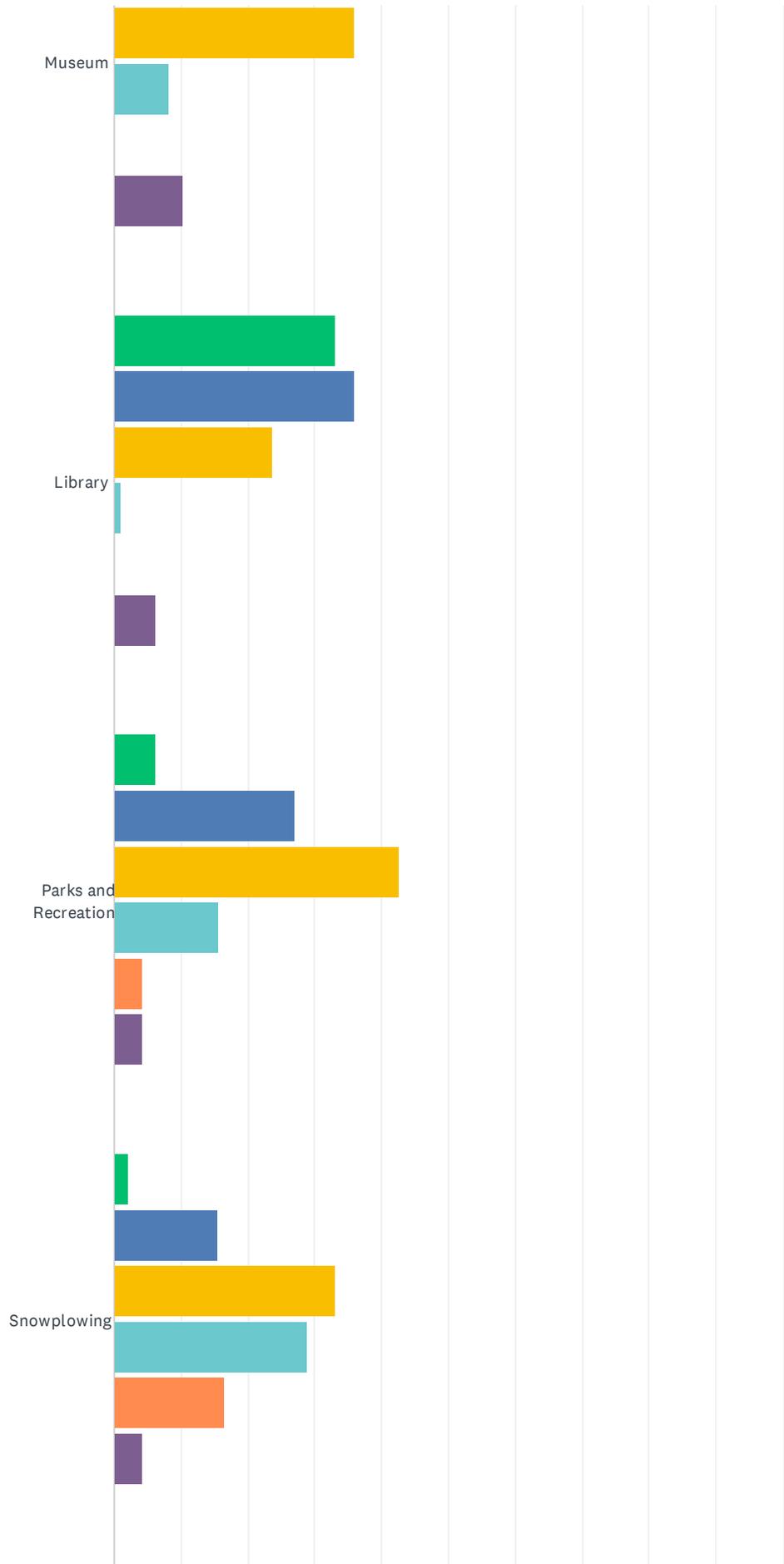


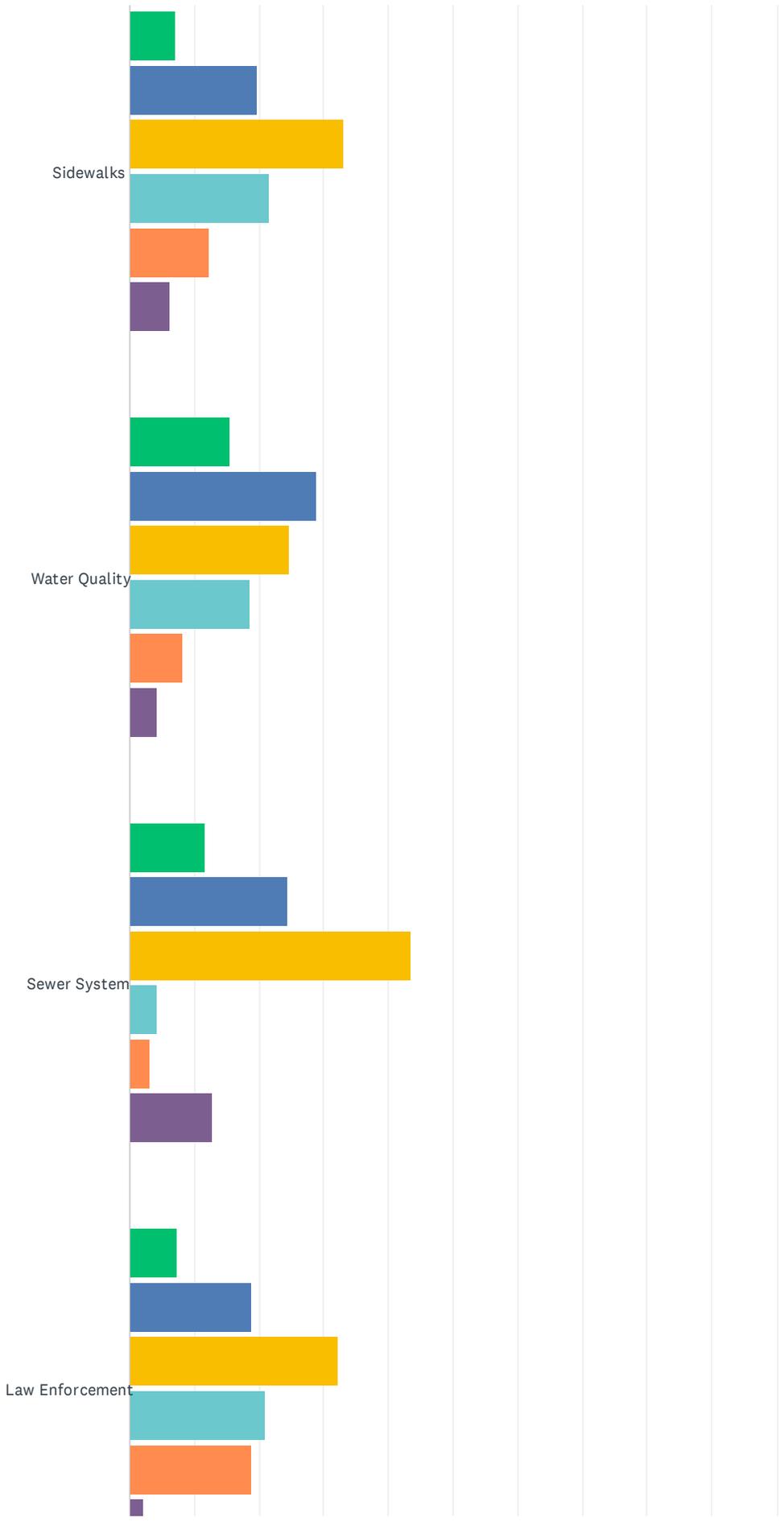
	STRONGLY AGREE1	2	NEUTRAL3	4	STRONGLY DISAGREE5	NO OPINION6	TOTAL
Culbertson Subdivision Regulations have been effective at guiding development.	3.06% 3	13.27% 13	39.80% 39	13.27% 13	7.14% 7	23.47% 23	98
Culbertson should develop design standards for infrastructure, e.g., sidewalks in residential areas.	27.00% 27	29.00% 29	23.00% 23	9.00% 9	9.00% 9	3.00% 3	100
Culbertson should consider amending development regulations to be more restrictive.	3.00% 3	15.00% 15	35.00% 35	21.00% 21	11.00% 11	15.00% 15	100
Culbertson should consider amending development regulations to be less restrictive.	3.06% 3	22.45% 22	42.86% 42	8.16% 8	8.16% 8	15.31% 15	98
Culbertson should focus on Environmental projects (eco-system restoration, open space).	6.12% 6	20.41% 20	41.84% 41	14.29% 14	10.20% 10	7.14% 7	98
Culbertson should focus on Equipment projects (machinery, vehicles, furniture for facilities).	3.06% 3	16.33% 16	41.84% 41	22.45% 22	6.12% 6	10.20% 10	98
Culbertson should focus on Facility-Building projects (fire hall, community center, city-facilities, etc.).	44.90% 44	27.55% 27	18.37% 18	7.14% 7	2.04% 2	0.00% 0	98
Culbertson should focus on Facility-Recreation projects (ball fields, sports complex, etc.).	32.32% 32	38.38% 38	20.20% 20	6.06% 6	3.03% 3	0.00% 0	99
Culbertson should focus on Infrastructure-Water/Wastewater projects (water/sewer upgrades, repair, etc.).	12.37% 12	29.90% 29	37.11% 36	11.34% 11	8.25% 8	1.03% 1	97
Culbertson should focus on Infrastructure-Pedestrian projects (sidewalks, paths, trails, etc.).	24.00% 24	34.00% 34	23.00% 23	11.00% 11	7.00% 7	1.00% 1	100
Culbertson should focus on Technology projects (radio, fiber, broadband services, etc.).	26.53% 26	30.61% 30	29.59% 29	8.16% 8	4.08% 4	1.02% 1	98

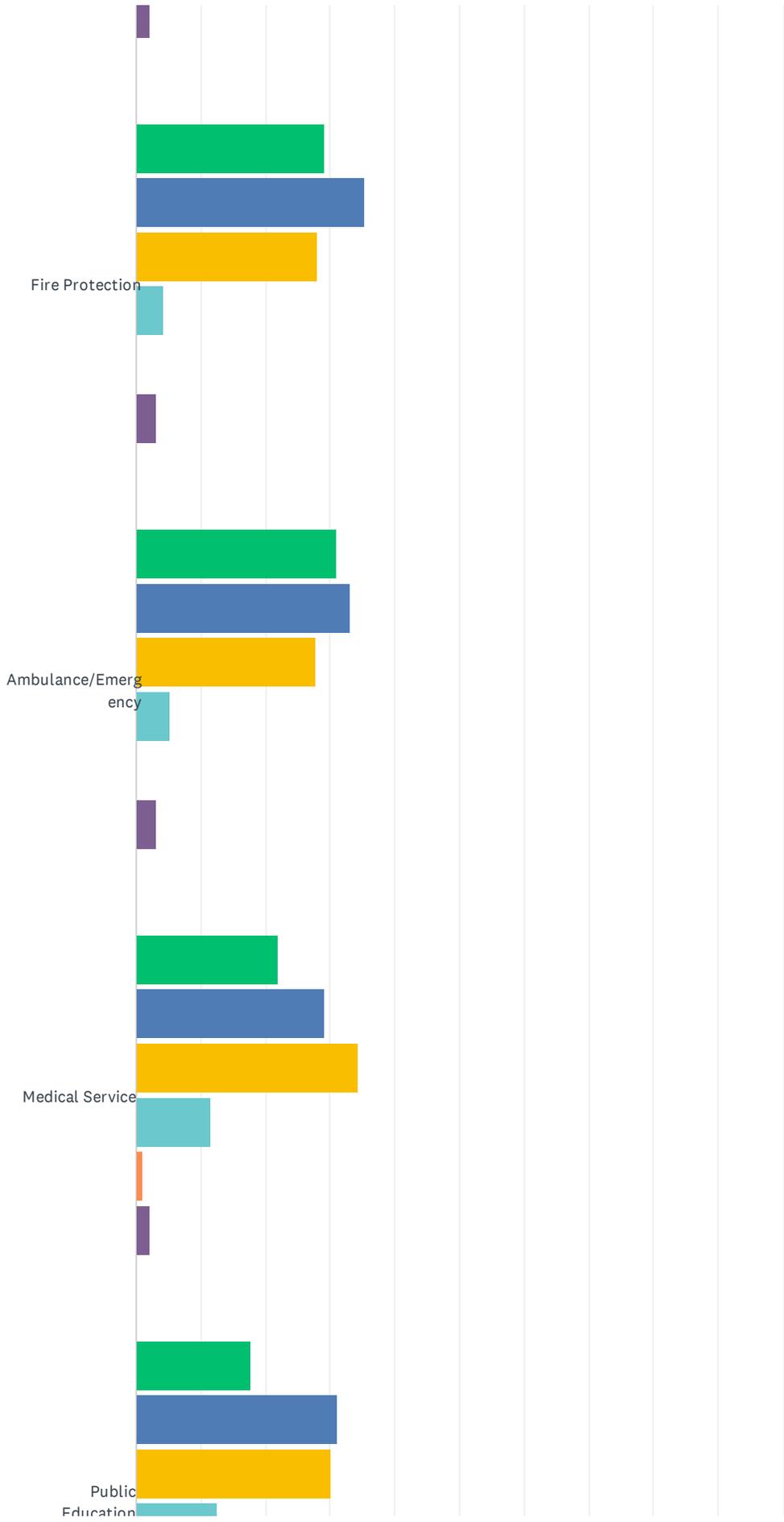
Q7 Please indicate your satisfaction with these services.

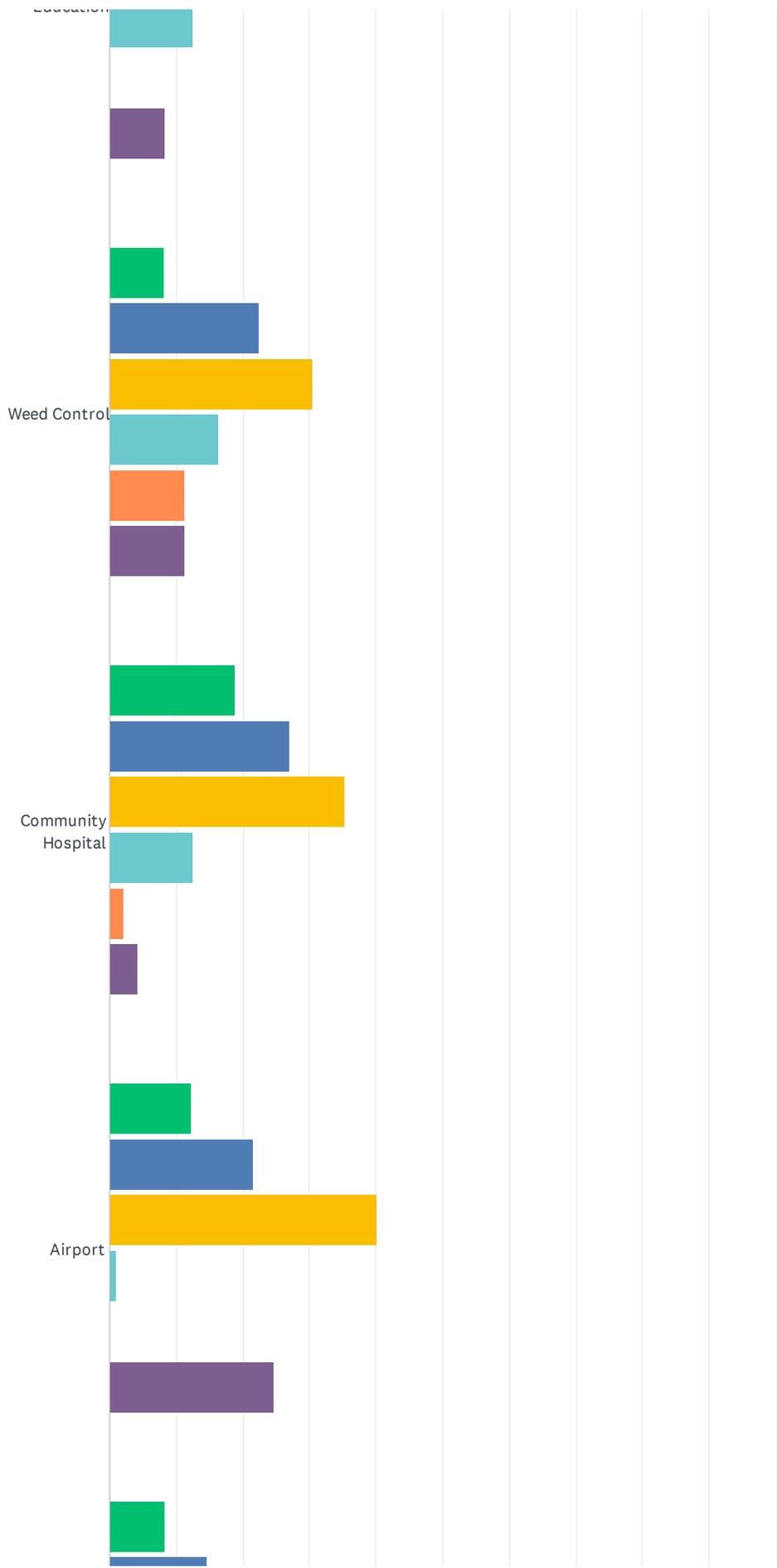
Answered: 99 Skipped: 35

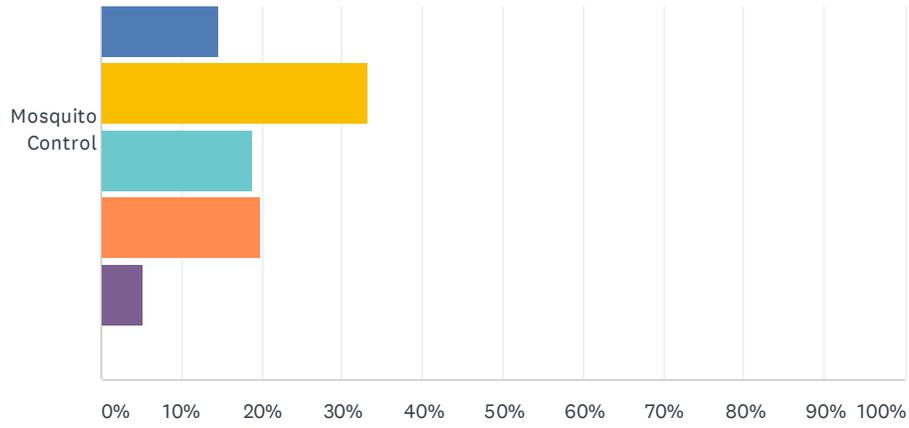










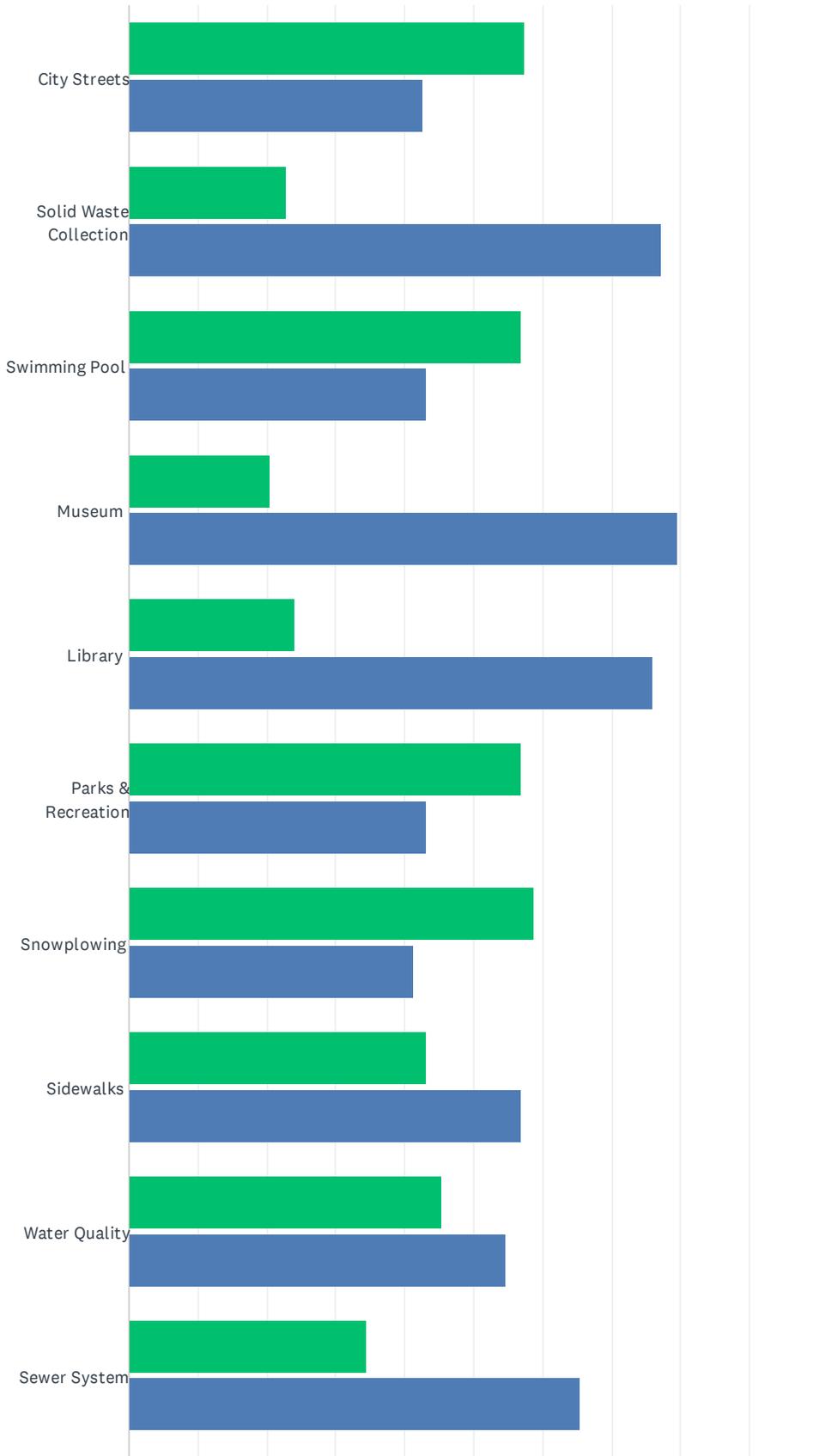


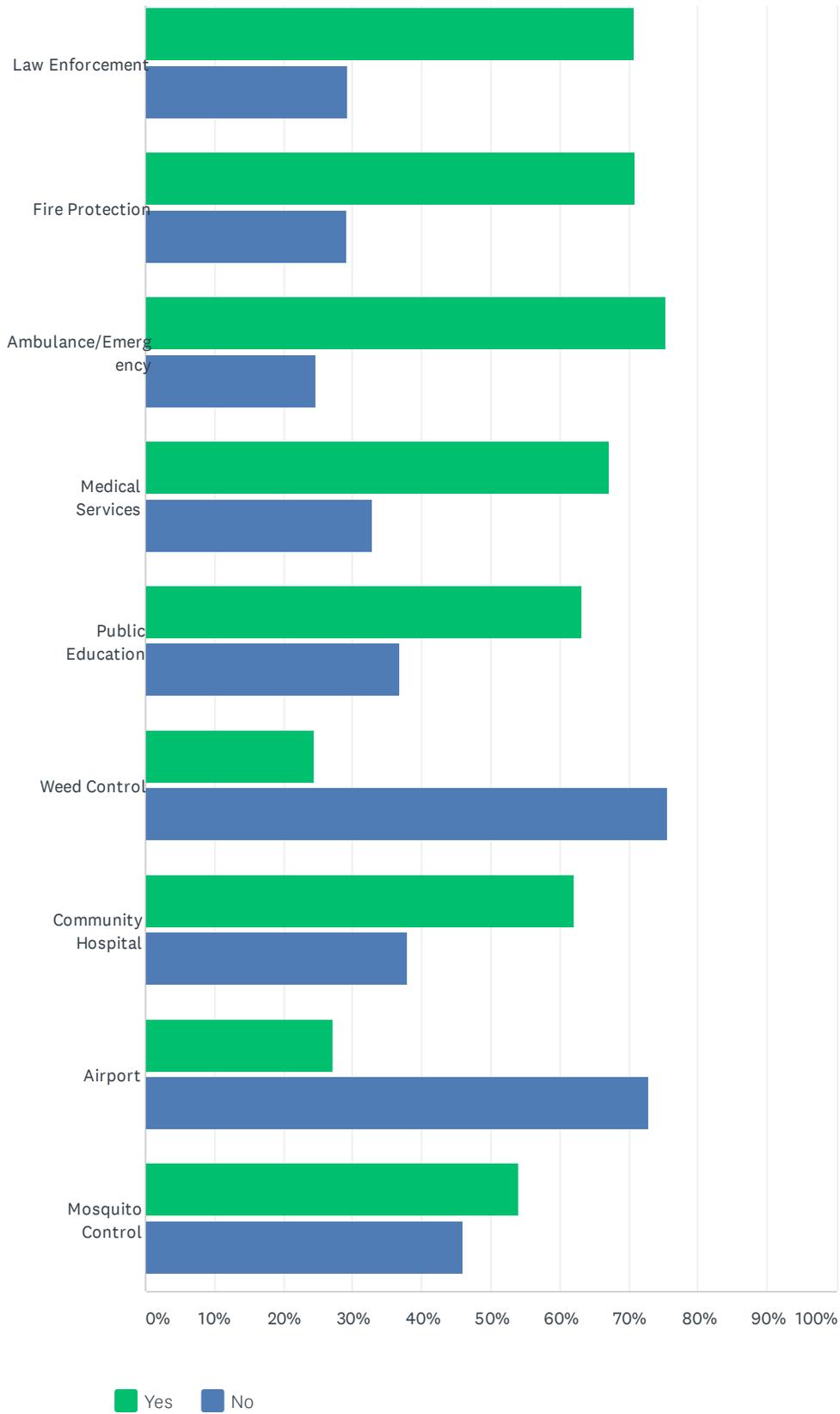
- Completely Satisfied/Could not be Improved1
- Completely Satisfied/Could not be Improved2
- Not at all Satisfied/In need of Improvement4
- Not at all Satisfied/In need of Improvement5
- No Opinion
- Completely Satisfied/Could not be Improved3

	COMPLETELY SATISFIED COULD NOT BE IMPROVED1	COMPLETELY SATISFIED COULD NOT BE IMPROVED2	3	NOT AT ALL SATISFIED IN NEED OF IMPROVEMENT4	NOT AT ALL SATISFIED IN NEED OF IMPROVEMENT5	NO OPINION	TOTAL
City Streets	9.18% 9	11.22% 11	37.76% 37	32.65% 32	6.12% 6	3.06% 3	
Solid Waste Collection	14.43% 14	28.87% 28	37.11% 36	7.22% 7	1.03% 1	11.34% 11	
Swimming Pool	7.37% 7	11.58% 11	33.68% 32	22.11% 21	14.74% 14	10.53% 10	
Museum	13.40% 13	31.96% 31	36.08% 35	8.25% 8	0.00% 0	10.31% 10	
Library	32.99% 32	36.08% 35	23.71% 23	1.03% 1	0.00% 0	6.19% 6	
Parks and Recreation	6.25% 6	27.08% 26	42.71% 41	15.63% 15	4.17% 4	4.17% 4	
Snowplowing	2.06% 2	15.46% 15	32.99% 32	28.87% 28	16.49% 16	4.12% 4	
Sidewalks	7.22% 7	19.59% 19	32.99% 32	21.65% 21	12.37% 12	6.19% 6	
Water Quality	15.46% 15	28.87% 28	24.74% 24	18.56% 18	8.25% 8	4.12% 4	
Sewer System	11.70% 11	24.47% 23	43.62% 41	4.26% 4	3.19% 3	12.77% 12	
Law Enforcement	7.29% 7	18.75% 18	32.29% 31	20.83% 20	18.75% 18	2.08% 2	
Fire Protection	29.17% 28	35.42% 34	28.13% 27	4.17% 4	0.00% 0	3.13% 3	
Ambulance/Emergency	30.93% 30	32.99% 32	27.84% 27	5.15% 5	0.00% 0	3.09% 3	
Medical Service	21.88% 21	29.17% 28	34.38% 33	11.46% 11	1.04% 1	2.08% 2	
Public Education	17.71% 17	31.25% 30	30.21% 29	12.50% 12	0.00% 0	8.33% 8	
Weed Control	8.16% 8	22.45% 22	30.61% 30	16.33% 16	11.22% 11	11.22% 11	
Community Hospital	18.75% 18	27.08% 26	35.42% 34	12.50% 12	2.08% 2	4.17% 4	
Airport	12.37% 12	21.65% 21	40.21% 39	1.03% 1	0.00% 0	24.74% 24	
Mosquito Control	8.33% 8	14.58% 14	33.33% 32	18.75% 18	19.79% 19	5.21% 5	

Q8 Are you willing to pay more taxes for improved services?

Answered: 94 Skipped: 40





	YES	NO	TOTAL	WEIGHTED AVERAGE
City Streets	57.30% 51	42.70% 38	89	1.43
Solid Waste Collection	22.73% 20	77.27% 68	88	1.77
Swimming Pool	56.82% 50	43.18% 38	88	1.43
Museum	20.45% 18	79.55% 70	88	1.80
Library	24.14% 21	75.86% 66	87	1.76
Parks & Recreation	56.98% 49	43.02% 37	86	1.43
Snowplowing	58.82% 50	41.18% 35	85	1.41
Sidewalks	43.02% 37	56.98% 49	86	1.57
Water Quality	45.35% 39	54.65% 47	86	1.55
Sewer System	34.48% 30	65.52% 57	87	1.66
Law Enforcement	70.79% 63	29.21% 26	89	1.29
Fire Protection	70.93% 61	29.07% 25	86	1.29
Ambulance/Emergency	75.29% 64	24.71% 21	85	1.25
Medical Services	67.06% 57	32.94% 28	85	1.33
Public Education	63.10% 53	36.90% 31	84	1.37
Weed Control	24.42% 21	75.58% 65	86	1.76
Community Hospital	62.07% 54	37.93% 33	87	1.38
Airport	27.27% 24	72.73% 64	88	1.73
Mosquito Control	54.02% 47	45.98% 40	87	1.46

Q9 List two things you would like to see change in the Town of Culbertson.

Answered: 63 Skipped: 71

Q10 List two things that you would like to see the Town of Culbertson improve/add/eliminate that would make the community a better place to live.

Answered: 55 Skipped: 79

Q11 What would you like to see for the future of the Town of Culbertson?

Answered: 50 Skipped: 84

Q12 What is most important to the long-term health and vitality of the Town of Culbertson?

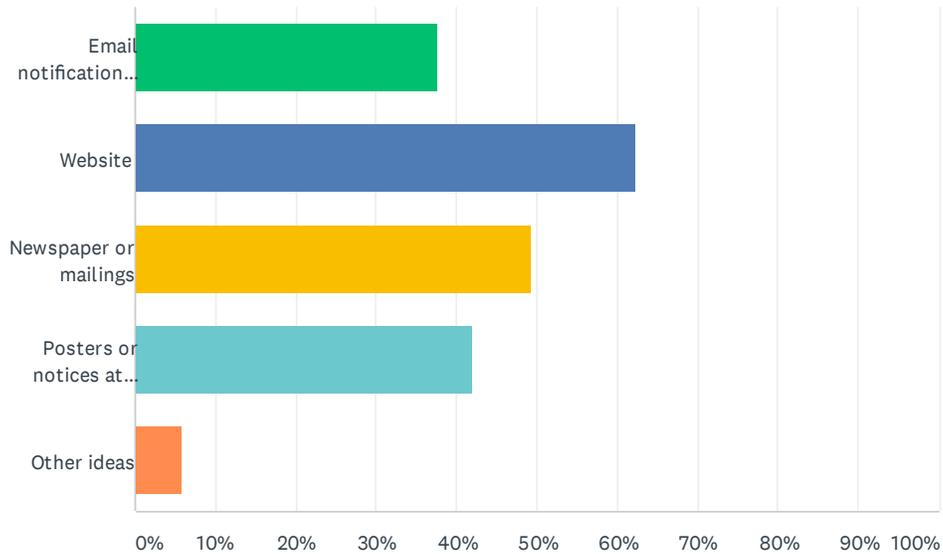
Answered: 58 Skipped: 76

Q13 Other comments?

Answered: 16 Skipped: 118

Q14 For the Growth Policy and Capital Improvements Plan process, what public outreach or communication methods would you prefer to stay informed?

Answered: 69 Skipped: 65



ANSWER CHOICES	RESPONSES
Email notification of program activities	37.68% 26
Website	62.32% 43
Newspaper or mailings	49.28% 34
Posters or notices at public facilities	42.03% 29
Other ideas	5.80% 4
Total Respondents: 69	

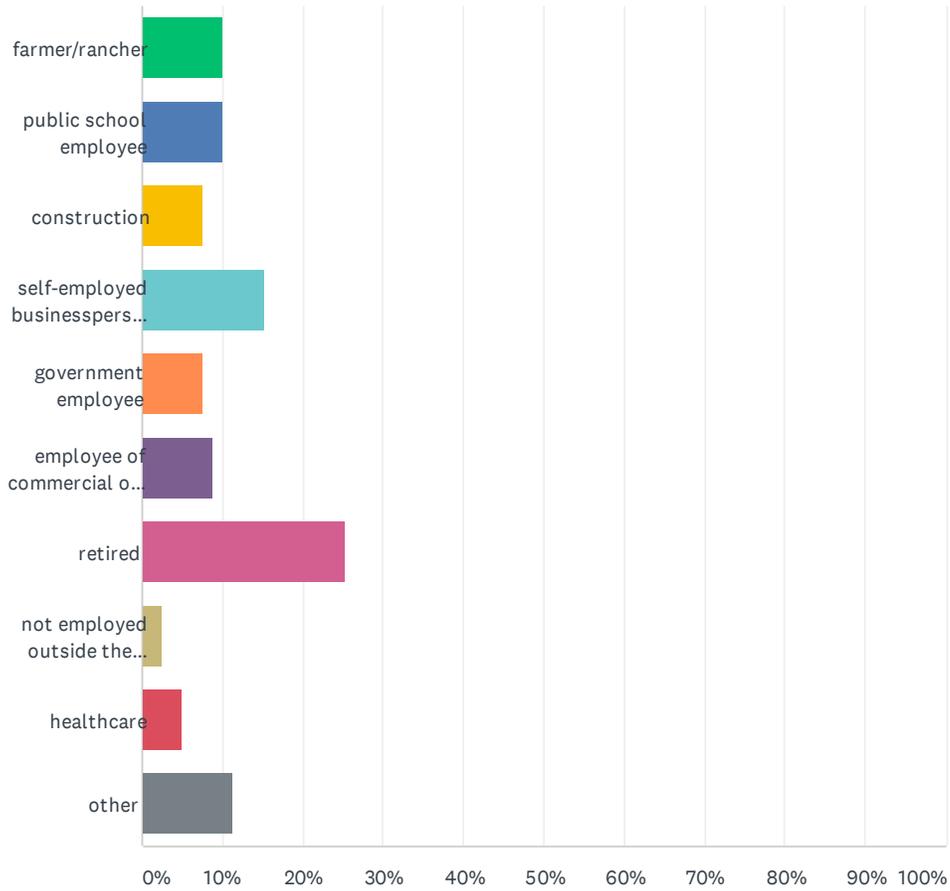
Q15 General Information about You (Optional)

Answered: 70 Skipped: 64

ANSWER CHOICES	RESPONSES	
Do you live in the Town of Culbertson?	97.14%	68
How long have you lived in the Town of Culbertson	90.00%	63
How old are you?	91.43%	64

Q16 Please describe your occupation. Check the one that best applies.

Answered: 79 Skipped: 55



ANSWER CHOICES	RESPONSES	
farmer/rancher	10.13%	8
public school employee	10.13%	8
construction	7.59%	6
self-employed businessperson or business owner (other than farming or ranching)	15.19%	12
government employee	7.59%	6
employee of commercial or retail establishment	8.86%	7
retired	25.32%	20
not employed outside the home	2.53%	2
healthcare	5.06%	4
other	11.39%	9
Total Respondents: 79		

Q2 On a scale of 1 to 10, how would you rate the Town of Culbertson as a place to live? (1 being a poor quality of life, 10 being a good quality of life)
Why?

Answered: 112 Skipped: 22

#	RESPONSES	DATE
1	9	10/2/2020 12:49 PM
2	8-Very nice community - Utilities are too expensive, not much activity for older people on weekends.	10/2/2020 12:44 PM
3	10	10/2/2020 12:27 PM
4	10- Friendly - good shopping	10/2/2020 12:23 PM
5	9- It's peaceful & we have what we need to maintain our lifestyle.	10/2/2020 12:14 PM
6	10-The purpose of small towns is NOT to provide ALL, as since we do not NEED ALL, because we have more opportunity to just be ourselves. Simple is OK.	10/2/2020 12:06 PM
7	10-Most people are friendly and caring about neighbors and new people.	10/2/2020 11:51 AM
8	6-Need more grocery stores at cheaper prices! Need a nice sit down cafe 6 a.m- 10 pm. Need more law! Need move, camping area.	10/2/2020 11:35 AM
9	8- 1. Lack of Law Enforcement. 2 .No entertainment, movies, bowling, etc., camping area	10/2/2020 11:27 AM
10	9-good family community	10/2/2020 11:18 AM
11	7-No businesses	10/2/2020 11:06 AM
12	7	10/2/2020 11:01 AM
13	7 it is safe and free from big city problems, people are friendly, and people help each other. On the down side, there is not much to occupy people and lacks lots of dining options.	9/29/2020 6:41 PM
14	4	9/26/2020 4:47 PM
15	7	9/22/2020 6:35 PM
16	8	9/22/2020 2:07 PM
17	8	9/21/2020 9:32 PM
18	7	9/21/2020 8:01 PM
19	9.	9/21/2020 4:38 PM
20	5. I like the people in town but hate the politics. Also hate how high miller's oil and the water bill is.	9/20/2020 9:57 PM
21	7	9/20/2020 11:35 AM
22	10	9/19/2020 2:46 PM
23	8	9/18/2020 9:52 PM
24	10, very friendly community.	9/18/2020 11:44 AM
25	8 good place for family but not singles	9/18/2020 9:33 AM
26	10	9/17/2020 8:54 PM
27	7	9/17/2020 4:47 PM
28	9 love the small town life, it's a great place to raise kids, good school, we have some businesses in the area, unfortunately the population seems to depend on oil prices more than anything it's not an easy place to live for young people or new families.	9/17/2020 10:59 AM
29	8 great small town, with great community members and businesses	9/17/2020 10:53 AM
30	10	9/17/2020 10:05 AM
31	10	9/16/2020 6:18 PM
32	6 the rural nature of Culbertson, the beauty of eastern Montana, the outdoor activities, and the kind spirit of most locals makes for a quality place to live. Lack of diversity, limited number of businesses and very little family fun activities are drawbacks.	9/16/2020 5:16 PM

Town of Culbertson Growth Planning/Capital Improvements Plan Survey

SurveyMonkey

33	10	9/15/2020 8:07 PM
34	6 seems like things are slow during certain parts of the year.	9/15/2020 7:29 PM
35	8	9/15/2020 5:49 PM
36	8 Because there are many things that could be spruced up and taken care of.	9/15/2020 3:52 PM
37	8	9/15/2020 1:23 PM
38	7. I've always loved Culbertson and have wanted to raise my family here.	9/13/2020 1:54 AM
39	7, great community, pretty safe for the kids, lots of recreation available	9/12/2020 7:14 PM
40	10, great community	9/11/2020 2:48 PM
41	7.....lack of Law Enforcement in the community and east end of county...	9/11/2020 9:41 AM
42	10. Clean air, clean water.	9/11/2020 8:38 AM
43	9, We are centrally located, have great businesses in town, a good school, parks, swimming pool with great swimming lessons, and many ways to be active within our community.	9/10/2020 11:21 PM
44	9	9/10/2020 11:27 AM
45	7 .	9/9/2020 5:50 PM
46	8	9/9/2020 2:35 PM
47	7. Enjoy small town feel but it is in need of a major overhaul on being "inviting" as you drive thru and down streets . Curb and gutter s full of whatever some have enough to grow trees. Take a look sometime. Used to get cleaned every year but not now. I am not talking street sweeper because impossible to clean 4-6" of sand/dirt with sweeper. And the weeds on some properties are embarrassing!	9/8/2020 1:53 PM
48	8	9/7/2020 6:18 PM
49	10. A good place to raise a family. Shopping hubs close by.	9/3/2020 3:30 PM
50	7. Close community feel. Safe. But not enough to do	9/3/2020 12:04 PM
51	8, Nice quite community but lacks variety of retail, affordable dinning, and law enforcement.	9/2/2020 3:39 PM
52	8 - I love living in a small town and everything our community as to offer. It is disappointing to see how many business are sitting empty or are closing.	8/28/2020 2:36 PM
53	10 - this is the best place I've ever lived, the community makes it a wonderful place to be!	8/28/2020 2:09 PM
54	3 because it is very isolated and hard to meet people if you are new here and there are not very many job opportunities or community events and it has limited places to shop and eat	8/28/2020 12:04 PM
55	7- like to see more business on main street as well as more quality restaurants in town.	8/26/2020 10:30 AM
56	9	8/25/2020 6:08 PM
57	7.5 Rural town. Know our neighbors. Good school. Good hunting opportunities. Many civic organizations.	8/25/2020 12:20 PM
58	10. I like it very much.	8/24/2020 6:33 PM
59	10	8/24/2020 1:12 PM
60	10. small town lifestyle, with a slow, easy pace. safe community for kids, good school.	8/24/2020 9:24 AM
61	6	8/23/2020 9:05 PM
62	8, I like the smaller towns	8/23/2020 10:20 AM
63	8	8/22/2020 7:43 PM
64	7	8/22/2020 4:30 PM
65	8 would be a 10 if more services available (plumbers, repairman, etc)	8/22/2020 2:29 PM
66	9, I grew up in Culbertson and growing up as a child, it was the ideal place to live. Minimal	8/21/2020 9:23 PM

	criminal activity, great people to live next to. You could trust just about anybody!	
67	6 quality of life is very good. But affordable housing is almost nonexistent.	8/21/2020 5:49 PM
68	10	8/21/2020 8:32 AM
69	9	8/21/2020 5:50 AM
70	10	8/20/2020 9:10 PM
71	5	8/20/2020 8:55 PM
72	5	8/20/2020 6:00 PM
73	9	8/20/2020 5:19 PM
74	7, there is not much for the older youth to do outside. And I wish there was a dog park or a fenced in place to allow dogs to play together. The community is wonderful and the shops are great.	8/20/2020 4:28 PM
75	5	8/20/2020 3:00 PM
76	8	8/20/2020 2:48 PM
77	6	8/20/2020 2:33 PM
78	10	8/20/2020 1:25 PM
79	9. I like the rural live and closeness of a small community	8/20/2020 12:55 PM
80	8, because of the people	8/20/2020 12:49 PM
81	8 The only reason I didn't give a 10 is things have gotten quite expensive over the last decade. I know that the oil boom caused most of it, but the majority of people around the area anymore are not oilfield employees and don't make oilfield wages.	8/20/2020 11:45 AM
82	5 I believe we need more places to shop and eat. Then one doesn't have to travel so far for this. The places that are here are great but need more variety.	8/20/2020 11:44 AM
83	5. I like the town and most of the activities. I wish there were more variety in restaurants and places to shop. Most of downtown is empty or storage. We always talk about shopping local, but the majority of our "local" dollars are taken to Williston and Sidney. I also wish there were more "clubs" or organizations that put on more activities.	8/20/2020 11:25 AM
84	7. Needs more businesses and things to attract young individuals/couples to move back home.	8/20/2020 11:22 AM
85	7. Culbertson seems to be maintaining populations and businesses. While the school has been maintaining students and good teachers. While outlining communities seem to be declining.	8/20/2020 11:20 AM
86	10	8/20/2020 11:18 AM
87	9 - Culbertson is a great place to live, however, I believe we need more job creating opportunities for the people who live here.	8/20/2020 11:01 AM
88	7! As a non-local it's hard to be accepted by the locals, as to getting on the school boards and such. This town is very narrow minded, really doesn't want to accept new ideas that can better our communities and schools.	8/20/2020 10:34 AM
89	Friendly,	8/20/2020 10:28 AM
90	8 We need small business	8/20/2020 6:31 AM
91	5....need future growth downtown....theres nothing to make people stop here on there way through and say "hey this is a nice place"	8/20/2020 6:27 AM
92	8-the small community is a great place for young families to be raised. For the most part it is welcoming and the people supportive of a variety of people, groups, and events.	8/20/2020 5:19 AM
93	5	8/19/2020 11:31 PM
94	7	8/19/2020 9:03 PM

95	7	8/19/2020 7:38 PM
96	10. The sense of community.	8/19/2020 6:53 PM
97	9	8/19/2020 6:13 PM
98	8. I feel the town and its residents need to step up and help take care of community. Those that are volunteering, and adding to their businesses and trying to improve the community are few and far between.	8/19/2020 5:35 PM
99	7	8/19/2020 4:19 PM
100	10	8/19/2020 4:09 PM
101	7	8/19/2020 3:34 PM
102	7. Great place to raise a family. Good community	8/19/2020 3:33 PM
103	7 Small community feel with welcoming people and a variety of businesses.	8/19/2020 3:30 PM
104	8	8/19/2020 3:23 PM
105	10	8/19/2020 3:21 PM
106	10	8/19/2020 3:19 PM
107	4, Housing is extremely un-affordable for the salary, wage range and earnings potential in Culbertson. Limited business opportunity coupled with fewer and fewer new businesses moving in to the area. Majority of residents continue to support "out of town" businesses at the expense of Culbertson and the citizens own detriment (including local business owners who travel outside Culbertson to shop for any variety of goods). In order for communities to grow and prosper you have to attract (recruit) new business and support that business. Commerce allows the ability to hire more employees, purchase goods and services at a better rate, grow housing, create opportunities for current residents especially youth and younger entrepreneur's to invest and get a return on investment. All the young people have moved on and very few return due lack of opportunity. Opportunity is different than money.	8/19/2020 1:40 PM
108	7. I think there could be more recreational opportunities and variety of businesses.	8/19/2020 1:25 PM
109	6	8/19/2020 11:54 AM
110	10	8/19/2020 11:52 AM
111	8 Great place to raise kids Good activities for kids	8/19/2020 11:48 AM
112	8- the town has a little of everything, losing Western builders was a big hot though.	8/19/2020 11:24 AM

Q9 List two things you would like to see change in the Town of Culbertson.

Answered: 63 Skipped: 71

#	RESPONSES	DATE
1	Collection of yard refuse and junk. Lighting on Main Street. Noise during the night from facilities south of tracks.	10/2/2020 12:48 PM
2	New fire hall Community hall	10/2/2020 12:26 PM
3	Bowling alley Teenage "Hang Out"	10/2/2020 12:21 PM
4	Aid to Legion Park then families will not need to travel so much. Be nice if Knudsens would become Heros for the Park.	10/2/2020 12:10 PM
5	Crossing guards to help people cross Highway 2- Cop to be there also to stop the speeders and not stopping for those trying to get across Highway 2 and to get area where practical during school hours.	10/2/2020 11:58 AM
6	We need someone with a license that can fix it-alley, sewer & water. We pay 2-3xs other towns do.	10/2/2020 11:49 AM
7	Get the vehicles out by NAPA inside a fence or removed. Enforce parking laws, parking in wrong directions, parking over 72 hours.	10/2/2020 11:32 AM
8	Cleaned up lots. Main Street updates	10/2/2020 11:24 AM
9	Different businesses, help out new businesses downtown. More opportunities for families.	10/2/2020 11:17 AM
10	Lower the water bill,	9/29/2020 6:54 PM
11	Laws enforced that are already stated but ignored. Specifically the same dogs attacking and biting more than once. For the owners to be held accountable so that one might be able to walk and ride bike within the community without being bitten....again. Constant hotrodding that even elderly hear and nothing done to curb it. Speeders through city limits at all hours of the day and one never sees anyone pulled over within the city limits by our local law enforcement.	9/26/2020 5:20 PM
12	Better law enforcement. Enforce city ordinances.	9/21/2020 8:26 PM
13	Stop allowing the long term parking of cars, pickups & trailers on city streets (residential). Wish the city would enforce the clean up & mowing of lots , cost to be added to the tax bill of the owner. Clean up the mess East of the stagecoach!	9/20/2020 12:31 PM
14	Business opportunity development structure	9/18/2020 11:44 AM
15	Enforcement of laws eg. campers, boats, semis parked on streets	9/18/2020 9:48 AM
16	Our streets in winter time are the worst and when it rains	9/17/2020 4:54 PM
17	I would like to see better maintenance of our roads, parks, and sidewalks. I wish the city would clean up the park at the swimming pool and increase their support of the splash pad and remodels of the bath house.	9/16/2020 5:36 PM
18	Improve Swimming Pool Clean empty lots, Move dead vehicles, trailers, off the streets	9/16/2020 4:37 PM
19	update The swimming pool Hire a town cop	9/15/2020 5:57 PM
20	Better cleaning of the streets and taking a little more pride in the appearance of peoples yards.	9/15/2020 4:01 PM
21	The swimming pool and a better track for the public to access	9/15/2020 1:32 PM
22	I would love a walking path.	9/13/2020 2:03 AM
23	Activities	9/12/2020 7:21 PM
24	Clean up the vehicles and truck trash Make lot owners responsible for the appearance of their property	9/11/2020 2:58 PM
25	Better law enforcement within city limits....	9/11/2020 9:52 AM
26	More Law enforcement presence, community center	9/9/2020 2:42 PM
27	Better traffic control,etc.,enforcement proper parking and vehicles moved that have been in street over 2 yrs.	9/8/2020 3:33 PM
28	Improved or new Fire Department facility with a community center	9/7/2020 6:34 PM

29	Remove derelict buildings Remove junker vehicles...cars, trucks, farm equipment	9/3/2020 4:12 PM
30	better , faster, repair of street sign when damaged. City employees do more repairs on streets	9/3/2020 12:19 PM
31	Better winter road service (snow removal/sandor salt) Regular street cleaning	9/2/2020 3:54 PM
32	Street repairs complete pool upgrade and splash pad	8/31/2020 7:34 AM
33	More police presence	8/28/2020 2:46 PM
34	The water is rather hard. I'd love to see regulations on private property use within city limits become less restrictive.	8/28/2020 2:21 PM
35	More Businesses and employment opportunities Need more "things to do" in Culbertson.	8/26/2020 10:53 AM
36	Fewer stray animals Potholes in streets filled	8/26/2020 5:49 AM
37	More activate/businesses along main street Ways to keep dollars local	8/25/2020 6:22 PM
38	Better zoning to allow town to become more attractive.	8/25/2020 12:38 PM
39	update to swimming pool & bathhouse without a splash pad.	8/24/2020 10:33 AM
40	The water quality is dreadful. It smells awful and tastes terrible.	8/23/2020 9:10 PM
41	Local people using local business	8/22/2020 7:49 PM
42	More affordable housing Cleaning up of river access (Richland county)	8/21/2020 5:57 PM
43	nothing I moved here because I love the town the way it is.	8/21/2020 5:59 AM
44	A building or place for the youth to express themselves (boys and girls, laser tag, a place to go). A Dog park that is fenced in.	8/20/2020 4:40 PM
45	Lower property taxes	8/20/2020 4:33 PM
46	More police control of very young unlicensed drivers on motorbikes four wheelers etc.	8/20/2020 1:07 PM
47	1. Fill the empty buildings on Main Street. 2. Fix the asphalt on the streets	8/20/2020 1:02 PM
48	More community-engaging events, not just fundraisers. Events that bring residents together to get to know each other and create a stronger bond.	8/20/2020 12:01 PM
49	More businesses Training of a younger member of the staff. The guys are GREAT, but adding a younger person to train wouldn't hurt!	8/20/2020 11:37 AM
50	More downtown businesses...more things for kids to do...focus on putting businesses and parks...etc...back in Culbertson....not appearance such as roads...sideswalks	8/20/2020 7:01 AM
51	Internet infrastructure - small business opportunity	8/20/2020 6:42 AM
52	Improved streets and snow removal	8/19/2020 11:39 PM
53	A community center large enough for weddings receptions, large gatherings or indoor auctions. Parks better taken care of. Pool park.	8/19/2020 10:23 PM
54	Support local businesses so they survive. (as the lumber yard)	8/19/2020 9:21 PM
55	not so many unused/empty buildings and lots downtown. More law enforcement presence	8/19/2020 7:47 PM
56	The city to get behind the pool project and hale save the pool. Plowing snow	8/19/2020 5:44 PM
57	Residential lot re development incentives. Business development tax incentives.	8/19/2020 4:28 PM
58	Parks and recreation and the city streets	8/19/2020 3:43 PM
59	Higher police presence to reduce speeding on Highway 2 going through town. Town involvement to improve the pool.	8/19/2020 3:37 PM
60	Cleaning up residential & commercial private owned lots. Removal of abandoned vehicles	8/19/2020 3:29 PM
61	better support for local businesses who employ local town residents. better incentives for new businesses and or re-investment in old businesses.	8/19/2020 1:57 PM

62	More law enforcement presence Updated infrastructure (fire hall, swim pool facility)	8/19/2020 11:59 AM
63	Dry prairie water has been horrible the past few years with hard water clogging pipes, smelly chemical water, and staining. I would like to see what would happen if we went back to supplying our own town with water. At one point we had amazing water. Cleaning up messes left behind by the business on the east end of town needs to happen, it's a horrible eye sore for visitors coming from that direction.	8/19/2020 11:45 AM

Q10 List two things that you would like to see the Town of Culbertson improve/add/eliminate that would make the community a better place to live.

Answered: 55 Skipped: 79

#	RESPONSES	DATE
1	Boulevard side walks - (an SID-tax). Walking- Bike ride trail	10/2/2020 12:10 PM
2	The two statements above!	10/2/2020 11:58 AM
3	Help pool update and museum help. Of course, the horrible water smell.	10/2/2020 11:49 AM
4	All the junk cars	10/2/2020 11:24 AM
5	More recreation stuff for kids and families.	10/2/2020 11:17 AM
6	Add restaurants and shops	9/29/2020 6:54 PM
7	Removal of snow and particularly ice from town sidewalks and streets in a more timely manner would be helpful. Vector control earlier than summertime.	9/26/2020 5:20 PM
8	Brighter Main Street lights. Junk vehicles removed.	9/21/2020 4:53 PM
9	Prompter police protection! Co-op with the school to better utilize & maintain the armory. It is one of the cornerstones of our Main Street. We can't let it further deteriorate! It should be seen as a community asset!	9/20/2020 12:31 PM
10	N/A	9/18/2020 11:44 AM
11	Sidewalks and streets	9/18/2020 9:48 AM
12	Clean up downtown know down old buildings that are vacate to attract new business	9/17/2020 4:54 PM
13	walking path	9/16/2020 6:30 PM
14	1. Attract new businesses. 2. Clean up junky lots around town especially those visible when first coming in to town from any direction.	9/16/2020 5:36 PM
15	Community Hall	9/16/2020 4:37 PM
16	Remodel swimming pool Full time policeman	9/15/2020 5:57 PM
17	A new community center.	9/15/2020 4:01 PM
18	More space for houses to develop	9/15/2020 1:32 PM
19	work on updating pool house and give us a community center.	9/13/2020 2:03 AM
20	Improve pool	9/12/2020 7:21 PM
21	Improve the swimming pool it keeps the kids out of the river. Make our little town beautiful again, clean up the junk everywhy	9/11/2020 2:58 PM
22	Better enforcement of city codes by law enforcement.....parking, underage drives, illegal vehicles on roadways.....side street patrols is nonexistent....	9/11/2020 9:52 AM
23	Street resurfacing	9/10/2020 11:34 PM
24	improve the water mains, better enforcement of ordinances.	9/9/2020 2:42 PM
25	Community center(not Sr. Center) With fireball or without.clean up. Cannot attract new people or business if town not cleaned up	9/8/2020 3:33 PM
26	cleanup of vacant properties & improved snow removal on streets	9/7/2020 6:34 PM
27	Remove derelict buildings Remove junker vehicles...cars, trucks, farm equipment	9/3/2020 4:12 PM
28	Improve down town (main street) with a variety of retail stores (gifts, clothing, crafts, shoes, movie theater, second hand stores) to give options to patrons so that we don't have to go to Williston or Sidney. More restaurants (may a fast food place).	9/2/2020 3:54 PM
29	remove vehicles and junk collecting on the east edge of town.	8/31/2020 7:34 AM
30	old run down houses that no one lives in	8/28/2020 2:46 PM
31	I'd love more community events and a resurgence of church attendance.	8/28/2020 2:21 PM
32	Local Law enforcement--someone cruising in town to slow speeders on residential streets--	8/26/2020 5:49 AM

	citations	
33	Eliminate Barking/un-tied dogs Eliminate clutter of trailers and campers on streets	8/25/2020 6:22 PM
34	Senior housing	8/25/2020 12:38 PM
35	More recreation extras for adults.	8/23/2020 9:10 PM
36	Adding a community center	8/22/2020 2:39 PM
37	More affordable housing	8/21/2020 5:57 PM
38	Love it the way it is	8/21/2020 5:59 AM
39	The buildings downtown to be used for new business or fixed up and not full of clutter. Our Main Street has the potential to be wonderful but is for the most part currently seem to be used as a storage facility. The mattresses and random things in the windows make it seem dumpy.	8/20/2020 4:40 PM
40	Lower property taxes	8/20/2020 4:33 PM
41	1. Enforcement of junk vehicles parked on the streets 2. Clean up the garbage	8/20/2020 1:02 PM
42	A couple more restaurant choices would be nice.	8/20/2020 12:01 PM
43	Make use of the space behind the Stagecoach. What an eyesore for people entering Culbertson from the south and east! A walking/biking trail outside of town would be wonderful! It is so nice to see friends/families out walking, but streets and the highway are NOT the safest places to walk	8/20/2020 11:37 AM
44	Put businesses back downtown....fix the pool and make that a nice park over by the pool	8/20/2020 7:01 AM
45	Maintenance of personal and public property and affordable housing	8/20/2020 6:42 AM
46	More law enforcement Even better law enforcement	8/19/2020 11:39 PM
47	Same as above	8/19/2020 10:23 PM
48	Assisted living facility	8/19/2020 9:21 PM
49	more law enforcement, better Healthcare	8/19/2020 7:47 PM
50	Improve the pool, help bring businesses to town.	8/19/2020 5:44 PM
51	Updated sidewalks. Better Storm drainage.	8/19/2020 4:28 PM
52	Mosquito control and city streets	8/19/2020 3:43 PM
53	Abandoned Houses/messy lots People parking things on the street that don't belong (campers, boats)	8/19/2020 3:37 PM
54	Kids fish pond	8/19/2020 11:59 AM
55	Holding a standard for businesses within city limits to stay clean. Fix the main street lights by installing led bulbs	8/19/2020 11:45 AM

Q11 What would you like to see for the future of the Town of Culbertson?

Answered: 50 Skipped: 84

#	RESPONSES	DATE
1	Cleaner lots and alleys.	10/2/2020 12:26 PM
2	New business (new cafe 6a-10p). Get swim pool updated Another doctor not "run out" by Admin.	10/2/2020 11:49 AM
3	Lower rental prices, no one can afford to live here. Senior housing (affordable)	10/2/2020 11:32 AM
4	Something indoors for kids possibly.	10/2/2020 11:24 AM
5	Restaurant opportunities, More selection of churches, Improvining existing Parks & Recreation; More job opportunities.	10/2/2020 11:17 AM
6	Growth, but keeping of the small town feel	9/29/2020 6:54 PM
7	Fire hall ie community center	9/22/2020 6:48 PM
8	Economic growth.	9/21/2020 8:26 PM
9	Family friendly community!	9/20/2020 12:31 PM
10	sustained smart growth of infrastructure and population	9/18/2020 11:44 AM
11	More cafes that have reasonable hours and prices	9/18/2020 9:48 AM
12	More families and affordable housing oil boom is gone	9/17/2020 4:54 PM
13	opportunity for small businesses	9/16/2020 6:30 PM
14	Complete the splash pad and pool upgrades, complete the fishing pond and walking path.	9/16/2020 5:36 PM
15	Safety	9/15/2020 5:57 PM
16	More young families	9/15/2020 1:32 PM
17	Continue growing	9/13/2020 2:03 AM
18	Beautification	9/11/2020 2:58 PM
19	Make law enforcement do what we are paying for...	9/11/2020 9:52 AM
20	more businesses on Broadway Ave	9/9/2020 2:42 PM
21	Swimming pool project started/completed. Fireball and new Community center.	9/8/2020 3:33 PM
22	A growing and safe community	9/7/2020 6:34 PM
23	A nice dining restaurant, clothing store, barbershop, an outlet for local art and Made in Montana merchandise	9/3/2020 4:12 PM
24	More community activities other than sporting events	9/2/2020 3:54 PM
25	Growth in population and services	8/31/2020 7:34 AM
26	Revitalize Main street	8/28/2020 2:46 PM
27	Fewer regulations and more freedom. More community gatherings and connectedness.	8/28/2020 2:21 PM
28	Again, more businesses and employment opportunities	8/26/2020 10:53 AM
29	Keep existing business going-	8/26/2020 5:49 AM
30	Amenities to encourage a younger generations to move back	8/25/2020 6:22 PM
31	No loss of services or business	8/22/2020 7:49 PM
32	More affordable housing	8/21/2020 5:57 PM
33	community BBQ at the park	8/21/2020 5:59 AM
34	A stronger sense of pride in the community.	8/20/2020 4:40 PM
35	Lower property taxes	8/20/2020 4:33 PM

36	Full time street sweeper/snow removal position	8/20/2020 1:02 PM
37	growth! I hate to see the town only be houses and a school. I would like to see more small subdivisions with new housing come in, and more stores in town	8/20/2020 11:37 AM
38	Growth...such as businesses and recreation...	8/20/2020 7:01 AM
39	A place where residents are willing to invest in their community.	8/20/2020 6:42 AM
40	Clean it up	8/19/2020 11:39 PM
41	Welcomed growth	8/19/2020 10:23 PM
42	Keep our hospital, businesses, and school operating.	8/19/2020 9:21 PM
43	more businesses	8/19/2020 7:47 PM
44	New businesses that allow farmers and ranchers to keep the money spent here in town.	8/19/2020 5:44 PM
45	Growth	8/19/2020 4:28 PM
46	Growth and a better downtown	8/19/2020 3:43 PM
47	Main Street restored	8/19/2020 3:37 PM
48	solid smart growth with a strong sense of community to benefit the community as a whole	8/19/2020 1:57 PM
49	More housing	8/19/2020 11:59 AM
50	Clean organized town	8/19/2020 11:45 AM

Q12 What is most important to the long-term health and vitality of the Town of Culbertson?

Answered: 58 Skipped: 76

#	RESPONSES	DATE
1	Businesses downtown Continued programs for kids	10/2/2020 12:48 PM
2	Walking-Bike ride trail. Dental office	10/2/2020 12:10 PM
3	More local help for NH-Hospital. Need new independent housing at a decent cost. Fix H2o (water issue)	10/2/2020 11:49 AM
4	Keeping young families in the area	10/2/2020 11:24 AM
5	Community support, more families getting involved and support. Find grants for funds needed.	10/2/2020 11:17 AM
6	A hospital or medical center dedicated to emergency care and doctors who are knowledgeable in many areas.	9/29/2020 6:54 PM
7	School, full service health facility, post office, businesses, library, eating establishments, attracting new long term community residents, youth activities year round of varied interests as well as activities for adults too	9/26/2020 5:20 PM
8	Hospital	9/22/2020 6:48 PM
9	Economic growth.	9/21/2020 8:26 PM
10	Assisted living as our population ages.	9/21/2020 4:53 PM
11	Support of the local businesses by the community.	9/20/2020 12:31 PM
12	Employment opportunities business opportunities	9/18/2020 11:44 AM
13	School and hospital	9/18/2020 9:48 AM
14	Improvement	9/17/2020 4:54 PM
15	safe environment to raise kids	9/16/2020 6:30 PM
16	Healthy outside activities, vibrant school, stronger leadership.	9/16/2020 5:36 PM
17	Keeping our local hospital open and serving community	9/16/2020 4:37 PM
18	Young families	9/15/2020 5:57 PM
19	Trying to promote new businesses.	9/15/2020 4:01 PM
20	To keep people around	9/15/2020 1:32 PM
21	keeping it clean and safe.	9/13/2020 2:03 AM
22	The hospital and airport	9/11/2020 2:58 PM
23	Law enforcement doing a better job...	9/11/2020 9:52 AM
24	Young families continuing to move back to town and being involved in the community.	9/10/2020 11:34 PM
25	attracting new businesses	9/9/2020 2:42 PM
26	Keeping school open and good health care facility. Both are must haves.	9/8/2020 3:33 PM
27	Welcome new businesses with incentives to come here which will bring more people, jobs and students	9/7/2020 6:34 PM
28	To attract more entrepreneurs, especially a Lumberyard business.	9/3/2020 4:12 PM
29	Keep the small town quite community atmosphere while increasing revenue through retail.	9/2/2020 3:54 PM
30	Maintain the hospital, ambulance and fire departments.	8/31/2020 7:34 AM
31	getting young people to move to our community	8/28/2020 2:46 PM
32	Supporting our churches and supporting our community.	8/28/2020 2:21 PM
33	Being able to attract and retain residents.	8/26/2020 10:53 AM
34	given our covid shutdown? Pray we can attempt to continue supporting the businesses here and keep hospital and schools open.	8/26/2020 5:49 AM

35	Amenities to encourage a younger generations to move back	8/25/2020 6:22 PM
36	Zoning	8/25/2020 12:38 PM
37	More affordable housing	8/21/2020 5:57 PM
38	keeping this town excatly how it is!	8/21/2020 5:59 AM
39	More businesses	8/20/2020 9:05 PM
40	Maintaining/repairing or destruction of buildings in the town.	8/20/2020 4:40 PM
41	Lower property taxes	8/20/2020 4:33 PM
42	Senior housing	8/20/2020 1:07 PM
43	Grocery store Hospital School	8/20/2020 1:02 PM
44	A strong school system and small businesses that make young people want to come back after college/trade school.	8/20/2020 12:01 PM
45	If stores continue to close, we will only be school, houses, and churches! We have to have a plan and incentives to open new small businesses, and have the people actually SUPPORT them	8/20/2020 11:37 AM
46	Good Hospital.... the fire department needs a new fire hall	8/20/2020 7:01 AM
47	Wide demographics of residents	8/20/2020 6:42 AM
48	Continued growth and bringing young people back to live here.	8/19/2020 10:23 PM
49	Not loose any more businesses or services to the larger communities around us!	8/19/2020 9:21 PM
50	healthcare	8/19/2020 7:47 PM
51	Coming together as a community, people stepping up to volunteer for ambulance squad, new businesses to fill main street.	8/19/2020 5:44 PM
52	Actively incentivizing business growth	8/19/2020 4:28 PM
53	Jobs	8/19/2020 3:43 PM
54	New people wanting to come into the community	8/19/2020 3:37 PM
55	business attraction and success	8/19/2020 1:57 PM
56	assisted living before going into the nursing home	8/19/2020 12:04 PM
57	Businesses	8/19/2020 11:59 AM
58	Grocery store, hardware store, oil and tire station, basic restaurants, and recreation for both kids and adults	8/19/2020 11:45 AM

Q13 Other comments?

Answered: 16 Skipped: 118

#	RESPONSES	DATE
1	Being relatively new to Culbertson, we don't have much "History" on which to base our opinions. We moved here because it is small, rural, quiet...but recognize the importance of "growth" to maintain a vitality to off-set the tendency toward oblivian.	10/2/2020 12:21 PM
2	Trash disposal site - a big bunkder for furniture etc. container.	10/2/2020 12:10 PM
3	May need NEW council members if they con't get the jobs done and new mayor has two jobs and too many problems!	10/2/2020 11:49 AM
4	we are not Kalispel/Bozeman or any other big city. We are Culbertson, we have to think and take care of Culbertson, that is how we will grow, you start putting Big City policys in here, you will kill Culbertson.	10/2/2020 11:17 AM
5	Continued communication between the city & residents of community!	9/20/2020 12:31 PM
6	Consider holding a civic engagement or leadership workshop to get more people involved.	9/16/2020 5:36 PM
7	None	9/11/2020 9:52 AM
8	I love this town! I've lived here all my adult life. I'm excited to see enthusiasm and energy being poured into Culbertson.	9/3/2020 4:12 PM
9	Be nice to see more than three business on Main street. Too many store fronts being used for storage. One family should not be able to monopolize main street for one businesses storage.	8/26/2020 10:53 AM
10	Culbertson officials do a good job	8/25/2020 12:38 PM
11	Lower property taxes	8/20/2020 4:33 PM
12	Still love living here	8/20/2020 1:02 PM
13	A police department would be nice. There have been things I believe should be reported, but I don't because an officer is an hour away.	8/20/2020 11:37 AM
14	Need to focus on getting businesses back in town...	8/20/2020 7:01 AM
15	Revive community pride of maintaining yards and homes.	8/19/2020 9:21 PM
16	Great place to live raise a family enjoy NE Montana, poor place to start new business as no support from community	8/19/2020 1:57 PM

PLANNING BOARD MEETING NOTES

AGENDA FOR REGULAR CULBERTSON, MONTANA

PLANNING BOARD

MEETING

Date: September 16, 2020

Call to Order: 7:00pm

Location: Townhall

ROLL CALL

1. Action - establish a quorum.

AGENDA

2. Action - approve agenda.

RECOGNITION OF VISITORS & PUBLIC COMMENT ON AGENDA ITEMS

MINUTES, FINANCIALS & CLAIMS

3. Action – approve minutes.
 - a. No minutes

PUBLIC MEETING – GROWTH POLICY AND CIP

4. Presentation by Staff – Jeremy Fadness, Contract Planner and Taylor Kasperick, Project Engineer
 - a. Review Culbertson Community Survey Response

Jeremy will pull responses from tomorrow and send to Planning Board tomorrow. Right now, or last checked, there were approximately 60 responses so far on the survey. Survey goes until end of month (9/30), at which point survey responses will be compiled and WWC will move forward with preparation of CIP and Growth Policy.

- b. Round Table Discussion on Goals and Objectives for the Growth Policy
 - i. Land Use

Develop areas that have been annexed in. Wheatland hills subdivision, where the extended stay hotel was going to go. Only place to add is to the west; landlocked to the south with the river; airport to the east; Maps to go out to planning board showing existing land use map and a proposed land use map near end of the month – will want feedback on those maps.

- ii. Housing

Good balance between housing types was a previous comment. 10-12 bedroom assisting living would be desired. Affordable housing. Apartments tend to run about 80% full. Potentially "senior

living” with lower maintenance, ADA accessible, etc. There is some concern with focusing on additional housing given Wheatland Hills Subd. has a lot of open spaces and has been vacant for 9+ years. Housing or apartments for nurses and medical staff for the hospital – the hospital just acquired some property to assist with this.

iii. Economic Development

Vibrant downtown. Department of Commerce will be a big factor in acquiring funds for assisting with downtown development. Ties to infrastructure as well, but internet to allow for remote work. Consideration of Highway 2 vs/and/or Broadway for commercial corridor. Rail stop is not an option at this point; Gordon put chances of having a stop in Culbertson at less than a percent.

iv. Infrastructure and Services

Fiber, supporting infrastructure projects for businesses; fishing pond and walking path around pond; walking path connecting pool and fishing pond; FWP, Water Quality, and other grants may be possible to assist with the projects. If those funds are available, the funds could/should also be used for improvement of existing infrastructure such as pool, trails, etc. – Recreational Trails would be a good opportunity for funding.

v. Natural Resources and Environment

Vibrant outdoor recreation with the river nearby; city parks and the pool;

c. CIP Discussion on City needs

i. Water needs

Water needs are relatively taken care of. New tank now. There was talk about replacing a couple blocks at a time of the existing water mains. Develop a schedule to conduct this replacement and align with any road improvements so that there is not large areas of patching.

Highway 2 water replacement.

ii. Sewer needs

Aeration problem is being worked on to avoid freezing.

iii. Road needs

West end of town needs to be chip sealed. Patching and filling potholes, trench depressions, etc.

iv. Park needs

Splash pad; park below the pool should be redeveloped; There was a comment that maintenance of existing pool should be prioritized over new improvements. MDT also funds sidewalk projects through the Transportation Alternatives plan if those were an item the Town would like to look at.

v. Facilities needs

Community center; fire hall is a priority, potentially a dual purpose with the fire hall. The overall sentiment was that there is a community center at the fairgrounds and the fire hall would be a separate building.

vi. Services needs

Airport needs – reach out to the airport board about their needs; there was some discussion regarding county sheriff coverage and the hours of “off time” when it is difficult to get a call through to police.

d. Planning Board Discussion

Next Meeting November 18th, Wednesday at 7:00 PM.

OLD BUSINESS

5. No old business

PUBLIC COMMENT ON NON-AGENDA ITEMS

ADJOURNMENT

What do you like about Culbertson?

- Small town community feel, very supportive
- Options: grocery store, hardware store, school, hospital, pool, rodeo grounds, fishing pond, good drinking water
- Safe community where you can let “kids be kids”
- Quality school system
- Everyone takes care of their yards for the most part
- Swimming pool
- Good balance of single family, multi-family, apartment, etc. There is a good spectrum.
- Programs for senior citizens including meals
- Crossroads of two major highways
- Missouri River just two miles away – outdoor potential
- Small hometown feel with the same amenities of towns with 3,000 or more
- Outdoor activities – hunting, fishing, four wheeling

What would you change or what would you like improved?

- Would like to see a lumber yard; haven’t had one since 1960s – travel to Williston now for lumber.
- More vibrant Main Street – 6 PM rolls around and downtown is dead. Scobey was referenced as an aspiration.
 - Even more pressing given the recent improvements to Broadway
 - Department of Commerce has funds available to assist with this.
- Vacant properties that are not developed or remain unused.
- Infrastructure that would promote new small businesses coming to the area

- Internet is a main component especially with the push for working from home.
- Attract young families to the Town

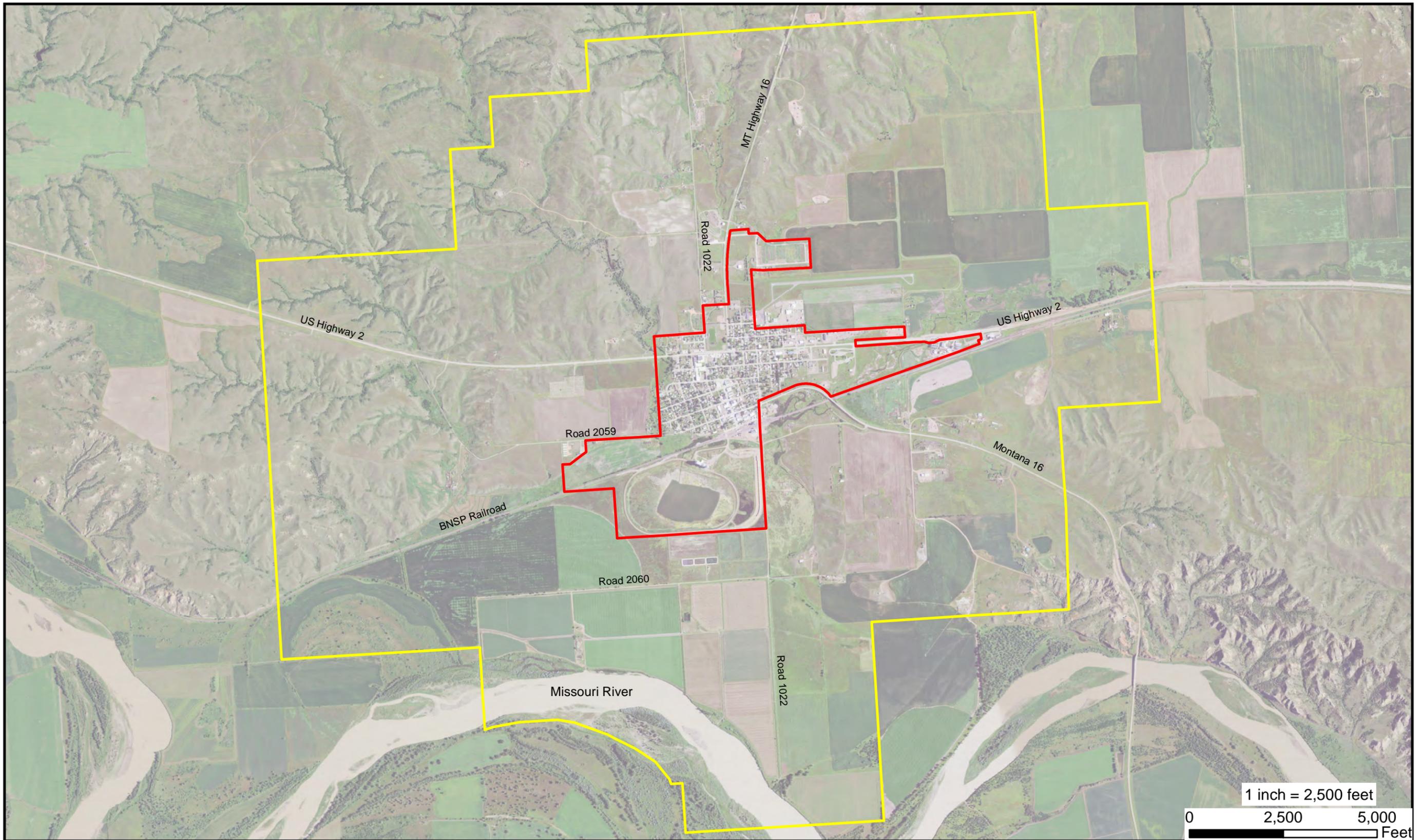
What is your vision for the Town of Culbertson?

- Example – Small Town Feel
- Things to be Happening Business wise and recreation wise – “Vibrant Business and Recreation Community”
 - Keep lands open to the public for recreation (hunting and fishing, pools, parks, walking trails)
- Don’t want rapid growth like Williston, but it needs to be sustainable. A balanced approach.
- Quality Education
- Clean and Attractive “Oh wow look at this cute little town”

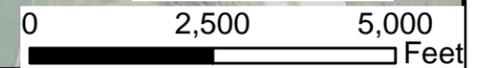
*Items on the agenda do not necessarily indicate
the order in which they will be addressed.*

PUBLIC COMMENT

APPENDIX C: MAPS



1 inch = 2,500 feet



Legend

- Town of Culbertson
- Planning Boundary



EXHIBIT
#1

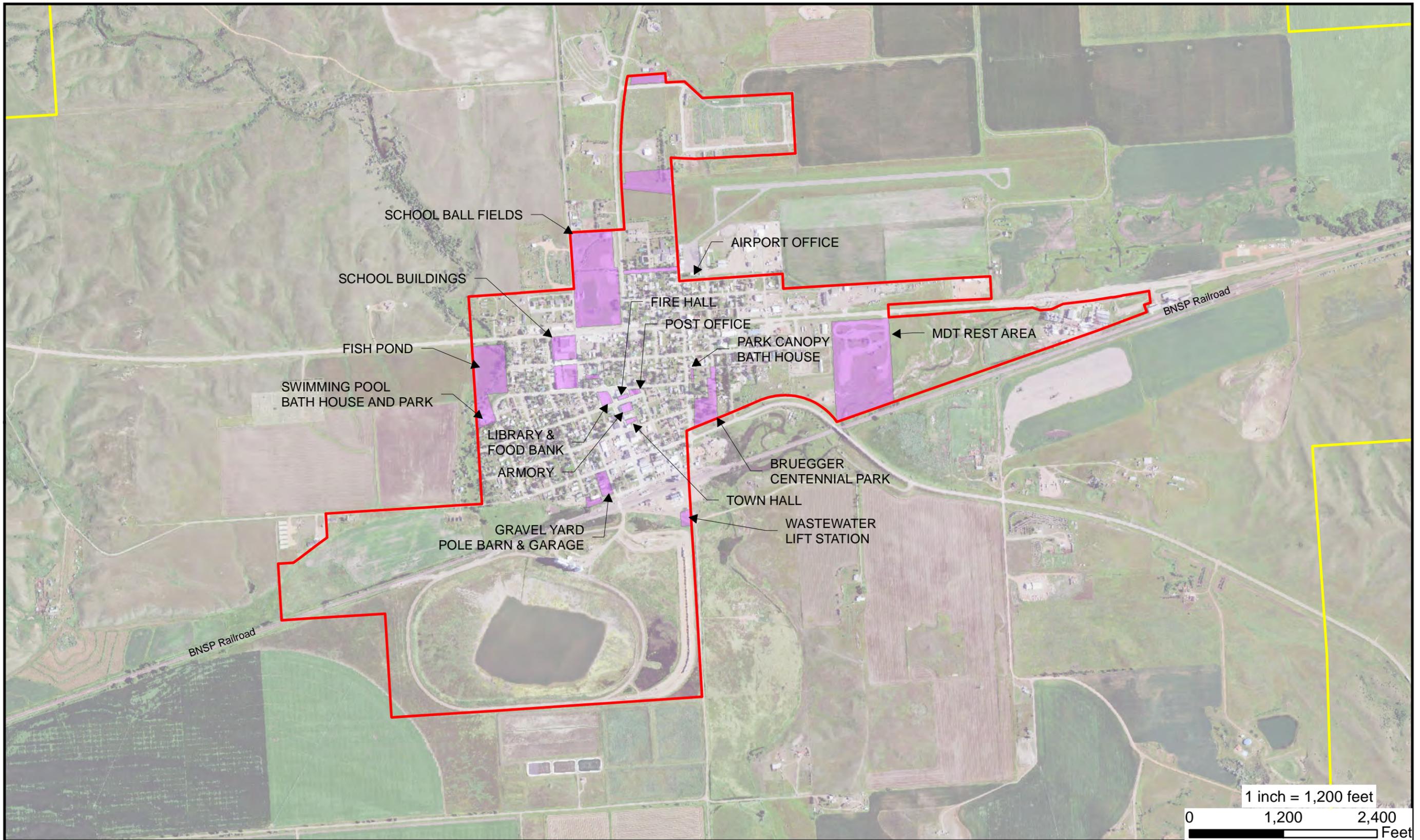
**TOWN OF CULBERTSON
CAPITAL IMPROVEMENTS PLAN
BOUNDARY MAP**

**TOWN OF CULBERTSON
P.O. BOX 351
210 BROADWAY AVE.
CULBERTSON, MT. 59218**

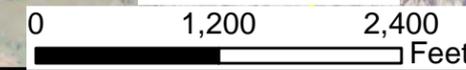
REVISIONS	
Date	By

WWC ENGINEERING
1275 MAPLE STREET, SUITE F
HELENA, MT 59601
(406) 443-3962

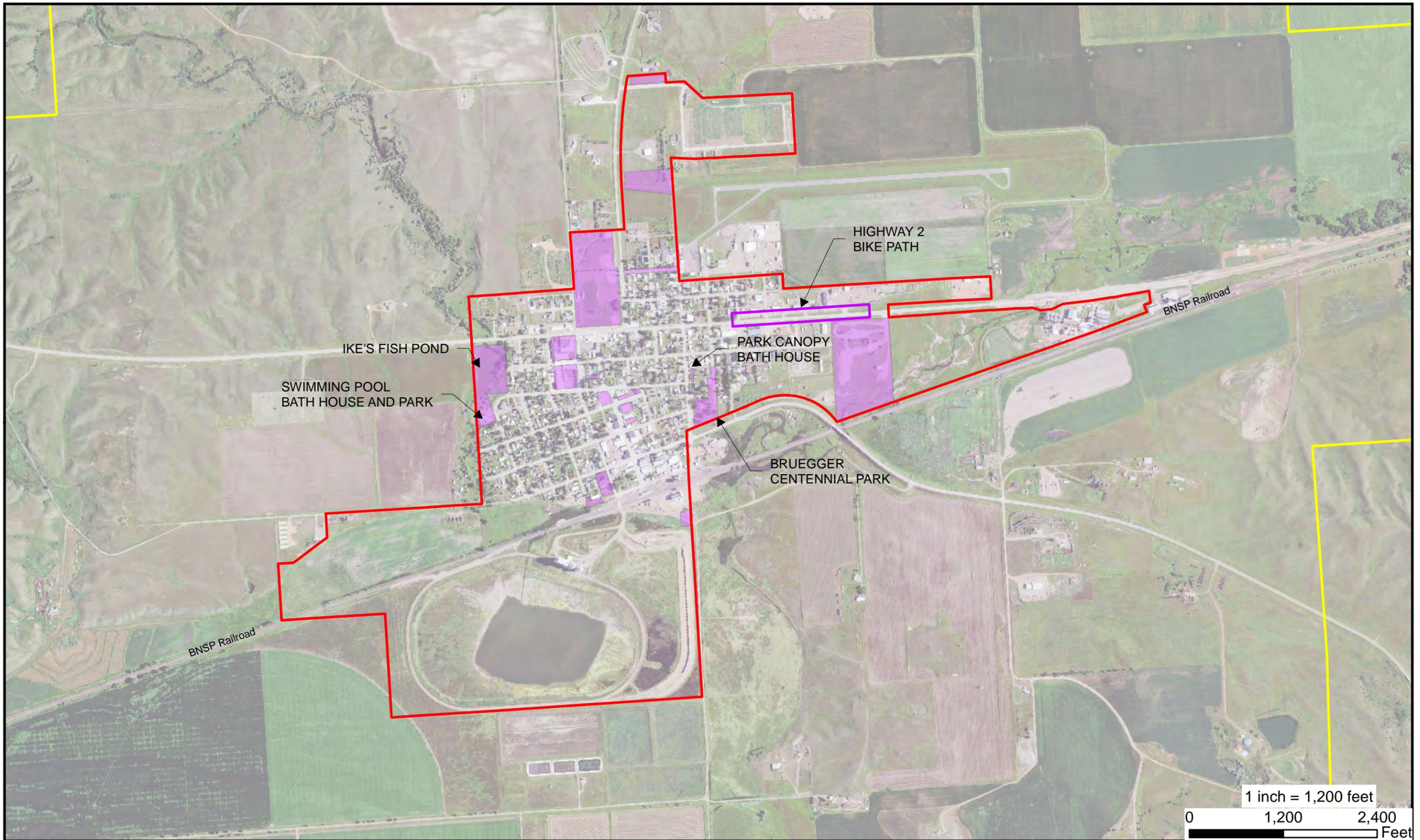
File: Culbertson Drawn By: MJS Checked By: JF Date: 10/06/20



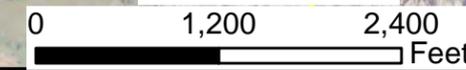
1 inch = 1,200 feet



<p>Legend</p> <p> Town of Culbertson</p> <p> Government</p> <p> Planning Boundary</p>		<p>EXHIBIT #2A</p>	<p>TOWN OF CULBERTSON CAPITAL IMPROVEMENTS PLAN EXISTING PUBLIC BUILDINGS & PARKS</p>	<p>TOWN OF CULBERTSON P.O. BOX 351 210 BROADWAY AVE. CULBERTSON, MT. 59218</p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="2">REVISIONS</th> </tr> <tr> <th style="font-size: 8px;">Date</th> <th style="font-size: 8px;">By</th> </tr> </thead> <tbody> <tr><td> </td><td> </td></tr> </tbody> </table>	REVISIONS		Date	By											<p>WWCENGINEERING</p> <p>1275 MAPLE STREET, SUITE F HELENA, MT 59601 (406) 443-3962</p>
REVISIONS																				
Date	By																			
<p>File: Culbertson Drawn By: MJS Checked By: JF Date: 10/06/20</p>					<p>K:\Helena\TOWN OF CULBERTSON\2020172 Culbertson Growth Policy & CIP Updates\06GIS\MXD NEW\CIP\2A-PublicBuildingsParks.mxd 7/2/2021 4:25:23 PM mspon</p>															



1 inch = 1,200 feet



Legend

- Town of Culbertson
- Government
- Planning Boundary



EXHIBIT
#2B

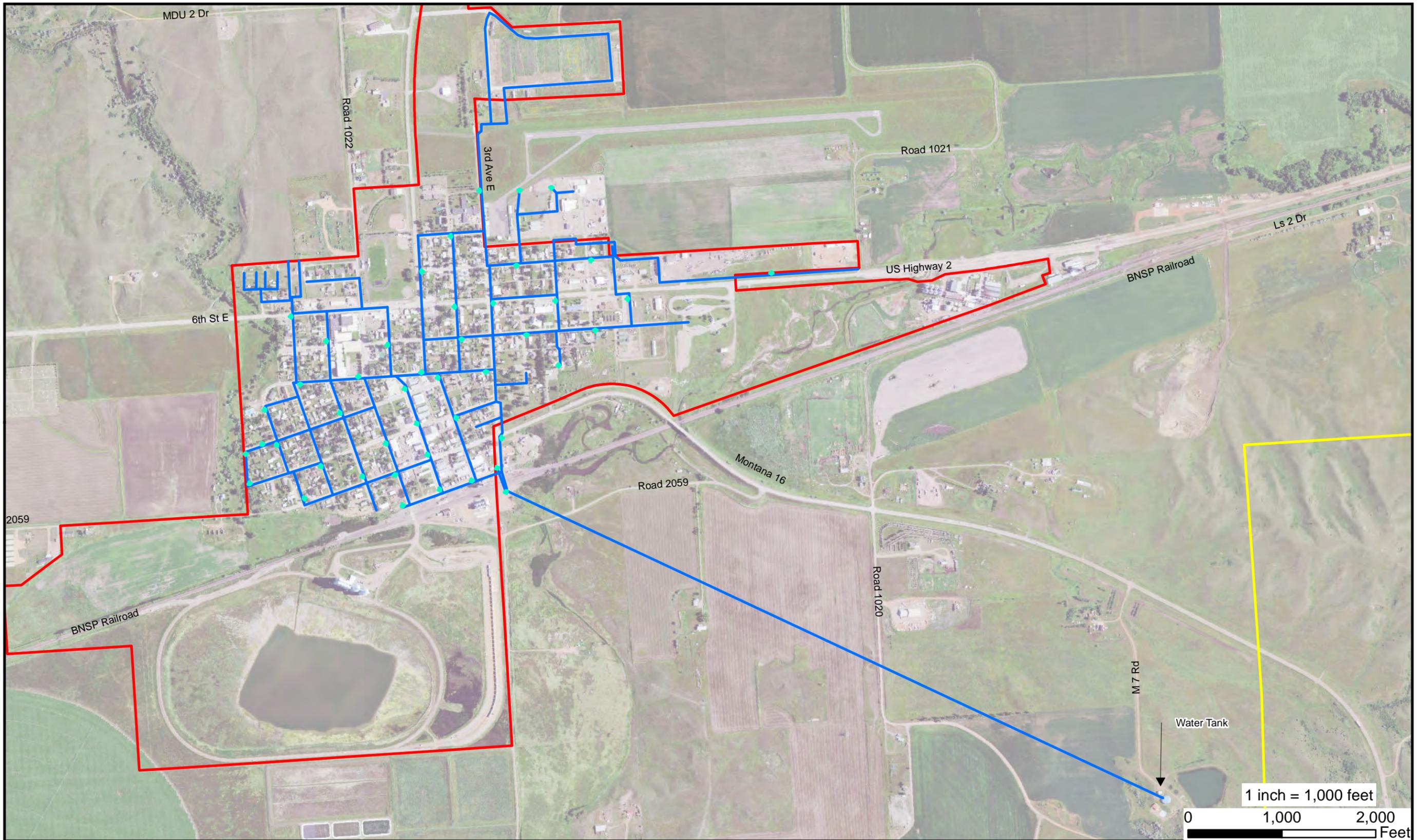
**TOWN OF CULBERTSON
CAPITAL IMPROVEMENTS PLAN
PARKS AND RECREATION**

**TOWN OF CULBERTSON
P.O. BOX 351
210 BROADWAY AVE.
CULBERTSON, MT. 59218**

REVISIONS	
Date	By

WWC ENGINEERING
1275 MAPLE STREET, SUITE F
HELENA, MT 59601
(406) 443-3962

File: Culbertson Drawn By: MJS Checked By: JF Date: 10/06/20



Legend

 Town of Culbertson	 Water Lines
 Planning Boundary	 Fire Hydrants

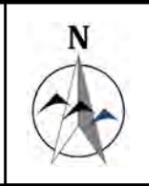


EXHIBIT
#3

TOWN OF CULBERTSON
CAPITAL IMPROVEMENTS PLAN
EXISTING WATER SYSTEM MAP

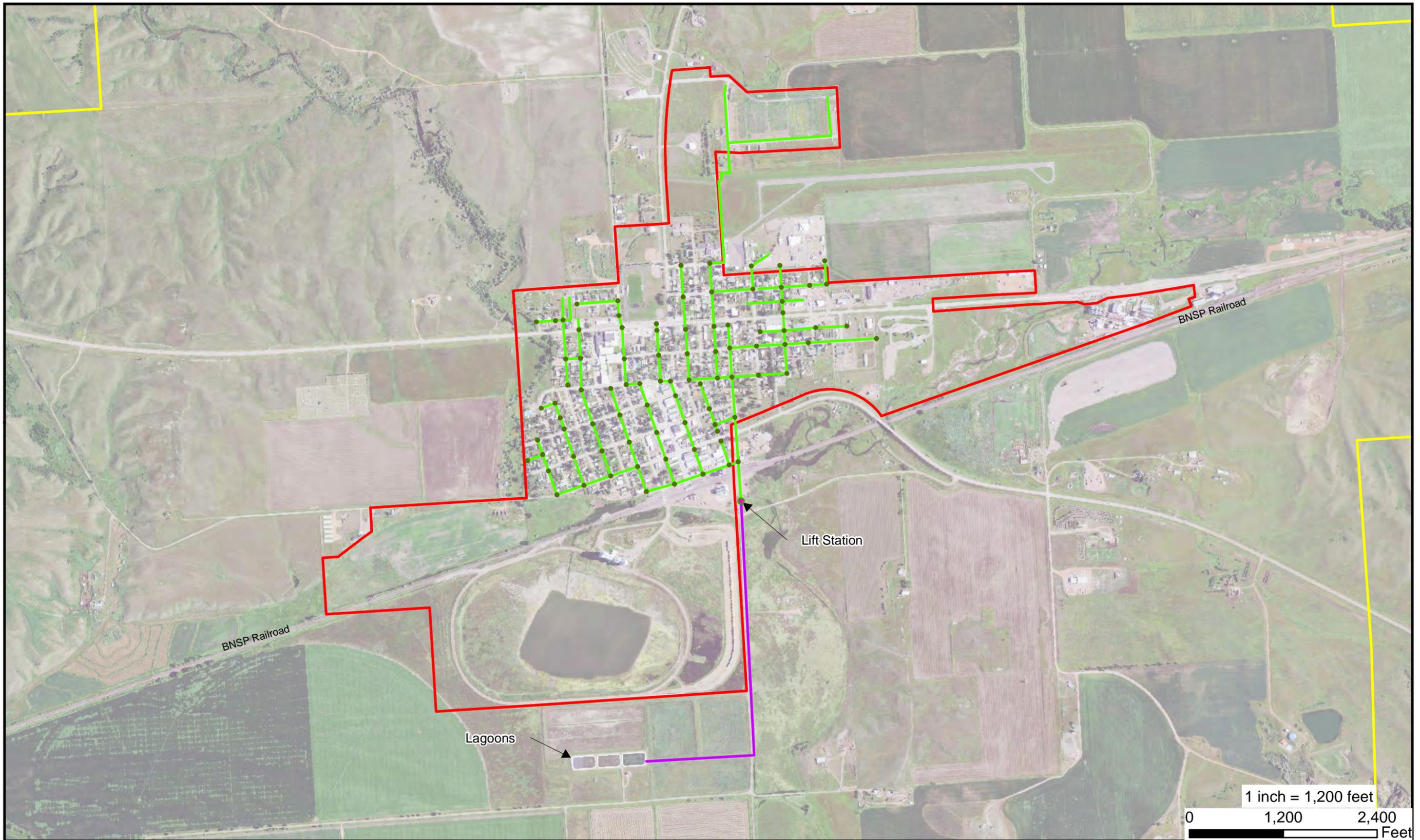
TOWN OF CULBERTSON
P.O. BOX 351
210 BROADWAY AVE.
CULBERTSON, MT. 59218

REVISIONS	
Date	By



1275 MAPLE STREET, SUITE F
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(406) 443-3962

File: Culbertson Drawn By: MJS Checked By: JF Date: 10/06/20



Legend

 Town of Culbertson	 Sewer Lines
 Planning Boundary	 Manholes
	 Sewer Force Main



EXHIBIT
#4

TOWN OF CULBERTSON
CAPITAL IMPROVEMENTS PLAN
EXISTING WASTEWATER
SYSTEM MAP

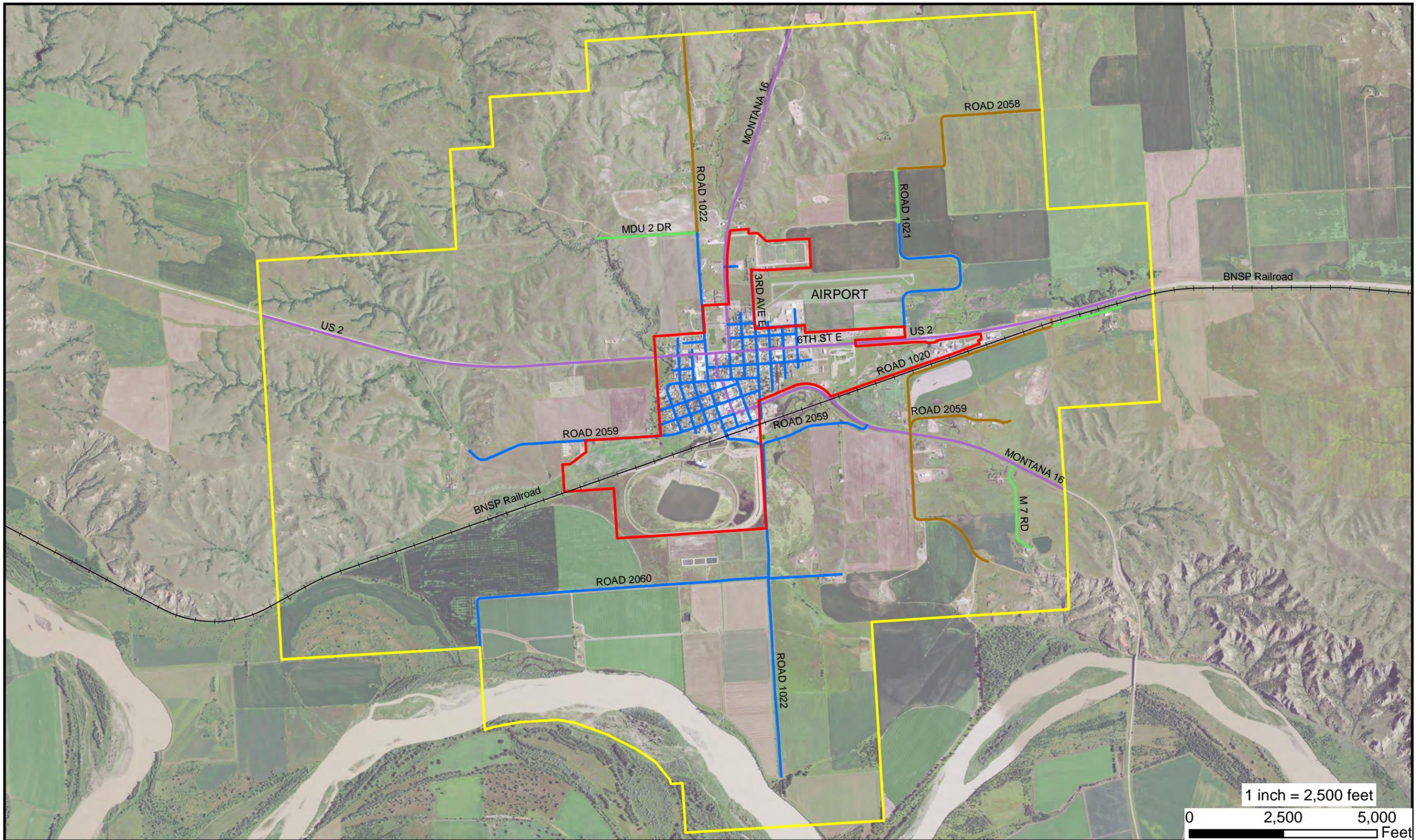
TOWN OF CULBERTSON
P.O. BOX 351
210 BROADWAY AVE.
CULBERTSON, MT. 59218

REVISIONS	
Date	By



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Legend

- Town of Culbertson
- Planning Boundary
- CITY
- MINOR RURAL
- PRINCIPAL ARTERIAL
- RURAL
- Railroad



EXHIBIT #5

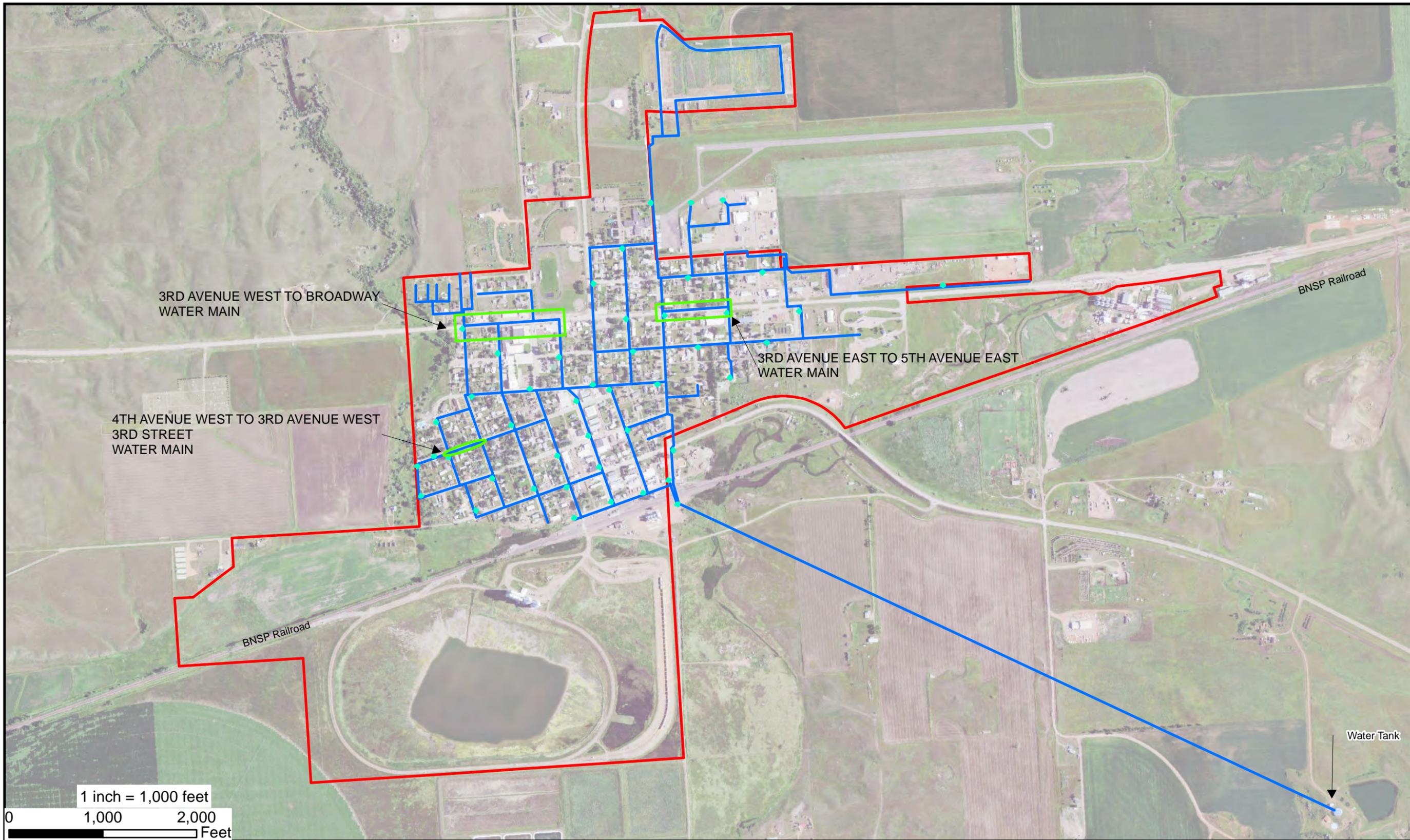
**TOWN OF CULBERTSON
CAPITAL IMPROVEMENTS PLAN
EXISTING TRANSPORTATION
SYSTEM MAP**

**TOWN OF CULBERTSON
P.O. BOX 351
210 BROADWAY AVE.
CULBERTSON, MT. 59218**

REVISIONS	
Date	By

WWC ENGINEERING
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File: Culbertson Drawn By: MJS Checked By: JF Date: 10/06/20



Legend

- Town of Culbertson
- Planning Boundary
- Water Lines
- Fire Hydrants



EXHIBIT
#7

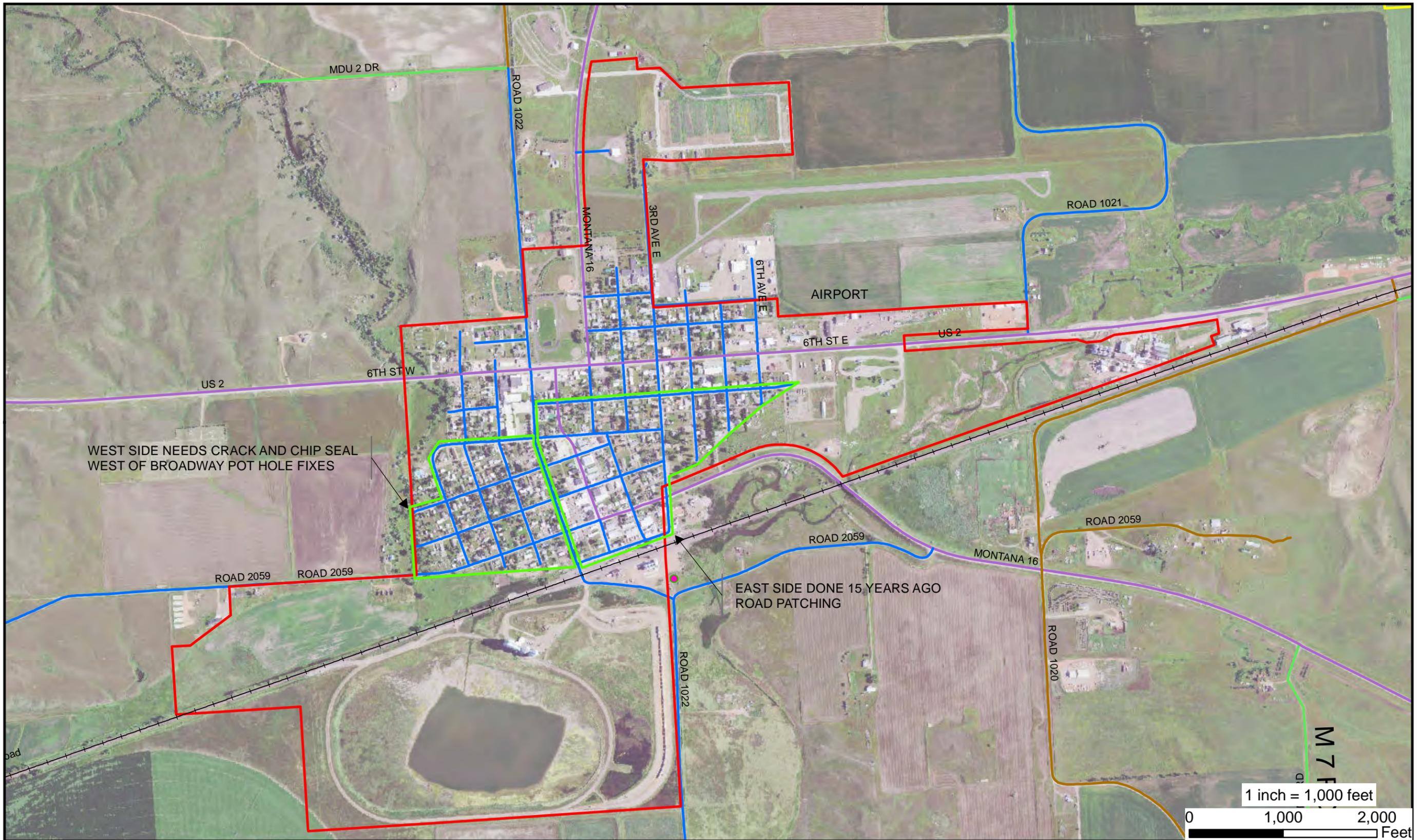
**TOWN OF CULBERTSON
CAPITAL IMPROVEMENTS PLAN
WATER IMPROVEMENTS**

**TOWN OF CULBERTSON
P.O. BOX 351
210 BROADWAY AVE.
CULBERTSON, MT. 59218**

REVISIONS	
Date	By

WWC ENGINEERING
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(406) 443-3962

File: Culbertson Drawn By: MJS Checked By: JF Date: 10/06/20



Legend

- Town of Culbertson
- CITY
- PRINCIPAL ARTERIAL
- Railroad
- Planning Boundary
- MINOR RURAL
- RURAL



EXHIBIT #8

**TOWN OF CULBERTSON
CAPITAL IMPROVEMENTS PLAN
ROAD IMPROVEMENTS**

**TOWN OF CULBERTSON
P.O. BOX 351
210 BROADWAY AVE.
CULBERTSON, MT. 59218**

REVISIONS	
Date	By

**1275 MAPLE STREET, SUITE F
HELENA, MT 59601
(406) 443-3962**

File: Culbertson Drawn By: MJS Checked By: JF Date: 10/06/20



ROAD DRAINAGE PROJECT
PROPOSED DITCH

PROPOSED 18" PVC PIPE

CONNECT TO
PROPOSED MDT
STORM WATER INLET

Legend

- Town of Culbertson
- Planning Boundary

EXHIBIT
#9

**TOWN OF CULBERTSON
GROWTH POLICY
BALL FIELD DRAINAGE**

**CITY OF EAST HELENA
210 BROADWAY AVE
CULBERTSON, MT. 59218**

REVISIONS	
Date	By



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1275 MAPLE STREET, SUITE F
HELENA, MT 59601
(406) 443-3962

File: Culbertson Drawn By: MJS Checked By: JF Date: 10/06/20 Scale: 1" = .2 mi



CIVIL/WATER RESOURCE ENGINEERING

- ❑ PUMPS AND PIPELINES
- ❑ SURFACE AND GROUNDWATER MODELING
- ❑ EARTH DAM DESIGN AND REHABILITATION
- ❑ WATER SUPPLY, TREATMENT AND DISTRIBUTION
- ❑ WASTEWATER TREATMENT AND DISPOSAL
- ❑ IRRIGATION SYSTEMS
- ❑ GPS AND CONVENTIONAL SURVEYING
- ❑ CIVIL ENGINEERING DESIGN, PLANS AND SPECIFICATIONS
- ❑ CONSTRUCTION ENGINEERING
- ❑ WATER RIGHTS
- ❑ COMPUTER-AIDED DESIGN AND DRAFTING (CADD)
- ❑ STORMWATER MANAGEMENT
- ❑ GEOTECHNICAL DRILLING AND SAMPLING

MINE SERVICES

- ❑ MINING AND RECLAMATION DESIGN AND PERMITTING
- ❑ RESERVOIR AND DAM DESIGN
- ❑ HAULROADS AND STREAM CROSSINGS
- ❑ HYDROLOGIC CONTROL PLANS
- ❑ ANNUAL REPORTS AND BOND CALCULATIONS
- ❑ NEPA COMPLIANCE DOCUMENTS
- ❑ 404 PERMITS
- ❑ BASELINE STUDIES
- ❑ GPS AND CONVENTIONAL SURVEYING
- ❑ DRILLING AND MONITORING SERVICES
- ❑ BLAST MONITORING AND REPORTING
- ❑ ABANDONED MINE LAND RECLAMATION
- ❑ RECLAIMED STREAM CHANNELS
- ❑ ASSESSMENT OF PROBABLE HYDROLOGIC CONSEQUENCES
- ❑ AVF ASSESSMENTS

TRANSPORTATION SERVICES

- ❑ RECONNAISSANCE REPORTS
- ❑ SURVEYS (RIGHT OF WAY, GROUND CONTROL, CONSTRUCTION)
- ❑ BRIDGE HYDRAULICS, SCOUR ANALYSIS, STRUCTURE SELECTION
- ❑ DESIGN OF URBAN STREETS, RURAL ROADWAYS AND INTERSTATE RECONSTRUCTION
- ❑ STREETScape ENHANCEMENTS
- ❑ UTILITY REPLACEMENT
- ❑ DRAINAGE DESIGN
- ❑ BICYCLE/PEDESTRIAN PATHWAYS
- ❑ PARKING FACILITIES
- ❑ CONSTRUCTION ADMINISTRATION

ENVIRONMENTAL SERVICES

- ❑ ENVIRONMENTAL COMPLIANCE AND BEST MANAGEMENT PRACTICES
- ❑ ENVIRONMENTAL IMPACT ANALYSIS AND REGULATORY PERMITTING
- ❑ ENVIRONMENTAL SITE ASSESSMENTS
- ❑ GEOMORPHOLOGIC INVESTIGATIONS
- ❑ HYDROCARBON PRODUCT RECOVERY SYSTEM DESIGN
- ❑ HYDROLOGIC AND WATER QUALITY MONITORING
- ❑ HAZARDOUS AND NON-HAZARDOUS WASTE MANAGEMENT PLANNING
- ❑ SITE REMEDIATION PLANNING AND DESIGN
- ❑ SOIL AND GROUNDWATER CLEANUP PLANS
- ❑ UNDERGROUND STORAGE TANKS INVESTIGATION AND REMOVAL PLANS
- ❑ NEPA COMPLIANCE DOCUMENTS
- ❑ ENVIRONMENTAL AUDITS
- ❑ WETLAND DELINEATION AND MITIGATION
- ❑ DRILLING

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